

Leading New Specification Resources

AS & A LEVEL BUSINESS Digital Course Companions

For AQA & Edexcel Specifications

Topic: Segmentation, Targeting & Positioning

3.3 Decision-making to Improve Marketing Performan

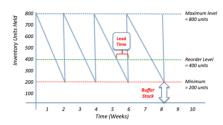
Advantages of Targeting a Niche
Less competition - a "big fish in a small
pond"
Clear focus - target particular customers
Builds up specialist skill and knowledge
Can often charge a higher price
Profit margins often higher
Customers tend to be more loyal

Disadvantages of Targeting a Niche
Lack of economies of scale
Risk of over dependence on a single
product or market
Likely to attract competition if successful
Vulnerable to market changes – all "eggs
in one basket"

Strategies for Choosing the Target Market
A target market is the set of customers sharing common needs and wants that a
business ties to connect with.

There are three main kinds of approaches to market targeting:

STRATEGY	OVERVIEW			
Mass marketing (undifferentiated)	Business targets the WHOLE market, ignoring segments Products focus on what customers need and want in common, not how they differ			
Segmented (differentiated)	Business target several market segments within the same market Products are designed and targeted at each segment Requires separate marketing plans and often different business units & product portfolios			
Concentrated (niche)	Business focuses narrowly on smaller segments or niches Aim is to achieve a strong market position (share) within those niches			



The key elements of an inventory control chart are as follows

Element	Description	
Maximum	m Max level of inventory a business can or wants to hold	
level	Example chart: 800 units	
Re-order	Acts as a trigger point, so that when inventory falls to this level, the	
level	next supplier order should be placed	
	Example chart: 400 units	
Lead time	Amount of time between placing the order and receiving the	
	inventory	
	Example chart: just under a week	
Minimum	Minimum amount of product the business would want to hold in	
inventory	stock. Assuming the minimum stock level is more than zero, this is	
level	known as buffer stock	
Buffer stock	An amount of inventory held as a contingency in case of unexpected	
	orders so that such orders can be met and in case of any delays from suppliers	

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