Advancing your OD practice

Tuesday 23rd and Wednesday 24th January 2018

This two-day programme is offered by the Henley Forum at Henley Business School. It is designed to help you to advance your Organisation Development (OD) practice.

Why attend?
As organisations strive to become more change-able, they need more people who have the knowledge and abilities to make change happen. Developing an OD mindset and skillset is fast becoming an essential capability for developing more dynamic and effective organisations. This experience will help you, whatever your current OD skill level, to open up your possibility space in order to advance your OD practice.

Who is it for?
Anyone who needs to make change happen - including knowledge, learning and change professionals, especially leaders and managers, from across a range of functions. You don’t need an OD title, or to work in HR to benefit from this course, but you will be very welcome if you do. The mix of functions and industries represented will add richness to the learning experience.

Many of the attendees will be members of the Henley Forum. We also welcome non-member delegates to participate in this programme. Our membership is diverse, representing a number of different sectors and functions. We expect that some attendees will be regular participants at Henley Forum events and that others will be joining us for the first time.

Benefits for you
This programme will help you to develop your own change-ability. Whether you are new to OD or an experienced practitioner, we expect you to leave with new insights, skills and strategies to help you engage with the change challenges you are facing right now in your organisation.

Benefits for your organisation
This programme is focused on real organisational issues. Participants will work on real strategic challenges, including their own. They will work with the course content and one another to develop new insights, skills and strategies to use in addressing the change challenges facing their own organisation.
What we’ll cover on the programme
Over the two days, we will encourage and support you to extend your OD range. We will help you to map out and build upon what you bring and advance your practice to help you deal with your most pressing organisational issues. We expect you to leave with new insights, skills and strategies that you can immediately apply to your workplace.

OD practice is a combination of mindset, skillset and toolset. OD tools are blunt instruments when wielded without the skillset to use them. And OD skills may lack direction without underpinning the understanding. While the programme is focused on practice, we will focus on making the underpinning thinking explicit. We believe this is a helpful way of demystifying OD and helping participants to advance their practice.

Day 1 Themes

- **Organisational dynamics**: understanding patterns within groups and systems
- **Extending your OD range**: bringing new insights to your key strategic challenges and priorities
- **Being, knowing, doing**: mapping the OD space and exploring your own OD possibility space

Day 2 Themes

- **Working with clients**: practicing diagnostic and dialogic OD
- **OD discovery session**: discovering tasters and testers to extend your OD range
- **Knowledgeable OD**: redefining our field of practice

Key learning

- You’ll learn NEW techniques for working with change in dynamic contexts – helping you spot the signs of change sooner and identify patterns that keep groups and organisations stuck
- You’ll have the opportunity to get some fresh perspectives on your key strategic challenges from others on the programme – helping you make headway on more difficult issues
- You’ll map out the qualities and skills you bring against our map of the OD space – helping you to understand your strengths and identify new avenues to enhance your practice
- You’ll work with your colleagues to do some real OD on real issues with real clients – helping you to hone your OD skills in a safe and supportive environment
- You’ll have the opportunity to discover new OD tools and approaches – helping you to extend your OD range
- You’ll co-create a new understanding of knowledgeable OD – helping you to redefine our field of practice.

Format

You will be working on real organisational issues with other participants on the programme. The programme comprises inputs from tutors, knowledge sharing, small and large group working. There will be some reflecting and some reading to do prior to the course. This should take around 2 hours to complete.

[henley.ac.uk/henleyforum](http://henley.ac.uk/henleyforum)
Tutors

Our tutors are both highly experienced OD practitioners, each with different styles and approaches. We believe that our diversity will add to your learning.

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<th>Core tutor: Dr Sharon Varney, Henley Business School</th>
<th>Guest tutor: John Hovell, Head of Organisation Development, BAE Systems</th>
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<td>Dr Sharon Varney is Director of the Henley Forum and a specialist in developing organisations and people. She works at a strategic level, helping to create more effective organisations, and engages at a very human level supporting people to manage personal change and transition. Sharon writes and speaks at conferences on OD topics.</td>
<td>John Hovell is the Head of Organisation Development for BAE Systems, plc. He is a full time practitioner of OD and Knowledge Management bringing over 20 years of experience in the defence industry. John has won several awards, published several books and presented at numerous events and conferences.</td>
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**Style and approach:** Sharon’s approach to OD is pragmatic. She starts where people are and encourages them to take a step. Even a small movement has the potential to make a big difference in change terms.  

**Style and approach:** John’s approach to OD is ‘real-time and interactive’. He embraces every moment as a learning opportunity, for everyone involved including himself. Impactful and fun conversations get him out of bed every morning.
Practical information

1. General information
   1.1 The course will run on 23rd and 24th January 2018.
   1.2 A certificate of participation will be provided for each attendee at the end of the two day course.

2. Course logistics
   2.1 The programme will start at 09.30 on 23 January and 09.00 on 24 January and will end at 17.00 each day. Attendees are expected to attend both days.
   2.2 All registrations must be received before 10th January 2018.
   2.3 The course fee is £975 +VAT. Course fees include lunch and course materials.
   2.4 There is a discount for bookings made by 30th November 2017 and paid within 30 days. The reduced fee for the two days is £850 +VAT.
   2.5 Contact Marina Hart on henleyforum@henley.ac.uk to register.
   2.6 If you require accommodation we can arrange that for you for £92/night incl VAT and breakfast. You can check in at any time after 14.00, and our Reception is manned 24/7. Dinner is available at £22 incl VAT. The restaurant is open 19.00 – 20.30 and if you arrive later, you can order snacks from the bar.
   2.7 The course will take place at the Greenlands site of Henley Business School. This is 2 miles outside of Henley on Thames, RG9 3AU.
   2.8 There will be a maximum of 30 attendees on the course and places will be filled on a first come, first served basis.
   2.9 Attendees will be expected to complete some pre-work (which will take about 2 hours). This will be provided 2 weeks ahead of the course start date.
   2.10 The course leader will be Dr Sharon Varney.

3. Additional information
   3.1 All cancellations must be made in writing no later than 21 days prior to the course starting. An administration fee of £75 + VAT will be charged for all cancellations, to be deducted from any refund or invoice. No cancellations can be accepted within 20 days of the course dates, but a suitable delegate can be nominated.
   3.2 Replacement attendees may be substituted up to 7 days before the start of the course. This attendee must also have completed the pre-reading.
   3.3 The place will be lost to the organisation if you withdraw within 7 days.
   3.4 Henley Business School reserves the right to make changes to the programme, location or speakers without prior notice.

If you have any questions about the course content or who should attend, please contact Sharon Varney at sharon.varney@henley.ac.uk

If you have questions about the administration, booking accommodation or other aspects of the logistics, please contact Marina Hart on henleyforum@henley.ac.uk