

CIMA E3 OTQ Kit Errata

First edition ISBN 9781 4727 1391 9

E3 OTQ Kit Errata List

Qn 7.3 – is subjective, and only has 2 options. Question to be replaced

Qn11.5 Question requirement should read “which two of the following **are** criteria are not derived...” i.e. delete ‘are’

Qn12.2 Question requirement should read “...information would be more **likely** to be provided by a...”

Qn 12.8 – this is subjective and needs to be replaced

Qn13.2 Typo in last sentence of question. Should read “...or conclusions of my report **because** I had not...”

ALSO:

Additional feedback is needed:

The response is poor, although some action is taken i.e. expressing their concerns, and have recognised that ethics is a relevant factor, they have failed to demonstrate that they understand that their objectivity has also been compromised, thus failing to understand the ethical principles involved. Added to this they have failed to take strong enough action to bring their manager’s conflict of interest to anyone’s attention within the firm.

Qn 13.7 – Middle paragraph needs to be deleted: ‘Developments in Web 2.0 technologies have led to the emergence of “file sharing sites” where movies are uploaded, without the owner’s permission, and then can be viewed or downloaded for free on personal IT ‘equipment.

Qn14.1 Additional feedback narrative is required:

The first option is incorrect as the rational model is a *long term* planning tool. The fourth option is wrong as the rational model inhibits innovation as it places a premium on planning rather than inspiration.

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Qn14.7 Question should read “Most of the components in a B computer are made by other companies, **whilst**

Qn15.2 Additional feedback is needed:

The first option is incorrect as it talks about probabilities, which contradicts the statement in the question about not relying on statistical methods. In the second statement it is unlikely that all levels of management and expertise would be invited to a meeting – the meeting attendees would be invited more selectively.

Qn15.9 Insert additional feedback:

It is not true to say teams need a democratic leader – the leadership style should change given the needs of the team e.g autocratic styles may work better in a crisis. It is also not true to say teams should avoid conflict, indeed managed conflict can lead to innovation; a hallmark of successful teams.

Qn16.1 Additional feedback narrative is required:

Strategic analysis is long-term, company-wide analysis undertaken at a high level. The options referring to staff recruitment, and which plans to use, are of a more operational nature e.g. lower-level, short-term and more localised decisions.