

ACCA ERRATA SHEET Strategic Business Leader (SBL)

PRACTICE AND REVISION KIT For exams in September 2018, December 2018, March 2019 and June 2019

Mock Exam 6 (ACCA Specimen Exam 2)

The competitor performance analysis in Exhibit 3 (p. 474) which relates to question requirement 2(a) contains incorrect figures.

The correct information is presented in the following screenshot.

		Perce	ntage satisfi	ed			Trust Board	Target for 20	16
		2016	2015	2014				wth on 2015	
Overall satisfaction with your journey		87	90	92		-	+3%	Wui 011 2013	
Satisfaction with ticket buying facilities		60	64	65		-	+2%		
Availability of staff	_	62	65	70		-	+5%		
Helpfulness/attitude of staff		75	73	77		-	+2%		
Punctuality/reliability of service		84	81	86			+5%		
Value for money for price of the ticket		50	56	57			+2%		
Examples of customer feedback comm	ents:								
The price of the regular ticket I buy to o	commute to w	ork has incr	eased by ne	arlv 10% sin	ce last vear.	I really cann	ot understar	nd why, as I o	do not seem
to be getting more for my money				,				,,	
14% - 1- 19.41 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	a da danda a d					ete e et t e e e		-1111	4/2 - 2
Why is it that when I travel on busines: This is very frustrating and occasionally									
Triis is very trustrating and occasionally	r, r use my ca	r to get to w	ork as it is in	ore convenie	ent than que	uing for up t	o naii an no	ur to buy a t	rain ucket.
I have been a loyal customer of Rail Co	· (an awar 20 :			. In a second and	. for a tracta of a	ulate at the second	. har of	an man what	and that are
								-	
clearly boarding the train without a tic.	ket I nav BS4	45 for each t	ocket i buy, y	ret some per	opie are trave	elling for free	. Where are	the ticket ins	pectors:
and the state of t	pay ar								
Competitor Performance Analysis									
		ANR		0015	Rail Co		_	eeland Rail	
Competitor Performance Analysis	2016	2015	2014	2016	Rail Co 2015	2014	2016	2015	2014
Competitor Performance Analysis Revenues (B\$m)	2016	2015 4,212	3,990	4,100	Rail Co 2015 3,998	2014	2016 7,542	2015 6,983	6,650
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m)	2016 4,420 3,026	2015 4,212 3,138	3,990 3,200	4,100 3,038	Rail Co 2015 3,998 2,743	2014 3,880 2,551	2016 7,542 4,868	2015 6,983 4,786	6,650 4,857
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions)	2016 4,420 3,026 890	2015 4,212 3,138 897	3,990 3,200 889	4,100 3,038 779	Rail Co 2015 3,998 2,743 762	2014 3,880 2,551 750	2016 7,542 4,868 1,803	2015 6,983 4,786 1,709	6,650 4,857 1,619
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time	2016 4,420 3,026 890 90%	2015 4,212 3,138 897 85%	3,990 3,200 889 85%	4,100 3,038 779 82%	Rail Co 2015 3,998 2,743 762 84%	2014 3,880 2,551 750 87%	2016 7,542 4,868 1,803 94%	2015 6,983 4,786 1,709 92%	6,650 4,857 1,619 929
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage	2016 4,420 3,026 890 90% 14%	2015 4,212 3,138 897 85% 12%	3,990 3,200 889 85%	4,100 3,038 779 82% 17%	Rail Co 2015 3,998 2,743 762 84% 14%	2014 3,880 2,551 750 87% 13%	2016 7,542 4,868 1,803 94%	2015 6,983 4,786 1,709 92%	6,650 4,857 1,619 92% 9%
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$)	2016 4,420 3,026 890 90% 14% 43	2015 4,212 3,138 897 85% 12% 41	3,990 3,200 889 85% 15% 41	4,100 3,038 779 82% 17% 65	Rail Co 2015 3,998 2,743 762 84% 14% 60	2014 3,880 2,551 750 87% 13% 56	2016 7,542 4,868 1,803 94% 8% 40	2015 6,983 4,786 1,709 92% 8% 42	6,650 4,857 1,619 92% 9% 43
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees	2016 4,420 3,026 890 90% 14% 43 32,890	2015 4,212 3,138 897 85% 12% 41 32,788	3,990 3,200 889 85% 15% 41 31,987	4,100 3,038 779 82% 17% 65 27,455	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190	2014 3,880 2,551 750 87% 13% 56 27,365	2016 7,542 4,868 1,803 94% 8% 40 56,367	2015 6,983 4,786 1,709 92% 8% 42 55,798	6,650 4,857 1,619 92% 9% 43 55,106
Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction	2016 4,420 3,026 890 90% 14% 43	2015 4,212 3,138 897 85% 12% 41	3,990 3,200 889 85% 15% 41	4,100 3,038 779 82% 17% 65	Rail Co 2015 3,998 2,743 762 84% 14% 60	2014 3,880 2,551 750 87% 13% 56	2016 7,542 4,868 1,803 94% 8% 40	2015 6,983 4,786 1,709 92% 8% 42	6,650 4,857 1,619 92% 9% 43 55,105
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees	2016 4,420 3,026 890 90% 14% 43 32,890 90%	2015 4,212 3,138 897 85% 12% 41 32,788 88%	3,990 3,200 889 85% 15% 41 31,987 91%	4,100 3,038 779 82% 17% 65 27,455 87%	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190 90%	2014 3,880 2,551 750 87% 13% 56 27,365 92%	2016 7,542 4,868 1,803 94% 8% 40 56,367 97%	2015 6,983 4,786 1,709 92% 8% 42 55,798 94%	6,650 4,857 1,619 92%
Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction	2016 4,420 3,026 890 90% 14% 43 32,890 90%	2015 4,212 3,138 897 85% 12% 41 32,788 88%	3,990 3,200 889 85% 15% 41 31,987 91%	4,100 3,038 779 82% 17% 65 27,455 87%	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190 90%	2014 3,880 2,551 750 87% 13% 56 27,365 92%	2016 7,542 4,868 1,803 94% 8% 40 56,367 97%	2015 6,983 4,786 1,709 92% 8% 42 55,798 94%	6,650 4,857 1,619 92% 9% 43 55,105
Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction Lost time injuries to staff (days)	2016 4,420 3,026 890 90% 14% 43 32,890 90% 355	2015 4,212 3,138 897 85% 12% 41 32,788 88% 361	3,990 3,200 889 85% 15% 41 31,987 91%	4,100 3,038 779 82% 17% 65 27,455 87% 481	Rail Co 2015 3,998 2,743 762 84% 60 27,190 90% 466	2014 3,880 2,551 750 87% 13% 56 27,365 92% 459	2016 7,542 4,868 1,803 94% 8% 40 56,367 97% 211	2015 6,983 4,786 1,709 92% 8% 42 55,798 94% 232	6,650 4,857 1,619 929 9% 43 55,105
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction Lost time injuries to staff (days) Notes:	2016 4,420 3,026 890 90% 14% 43 32,890 90% 355	2015 4,212 3,138 897 85% 12% 41 32,788 88% 361	3,990 3,200 889 85% 15% 41 31,987 91% 358	4,100 3,038 779 82% 17% 65 27,455 87% 481	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190 90% 466	2014 3,880 2,551 750 87% 13% 56 27,365 92% 459	2016 7,542 4,868 1,803 94% 8% 40 56,367 97% 211	2015 6,983 4,786 1,709 92% 8% 42 55,798 94% 232	6,650 4,857 1,619 929 9% 43 55,105
Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction Lost time injuries to staff (days) Notes: 1. ANR is the state owned rail compan population of similar size to Beeland	2016 4,420 3,026 890 90% 14% 43 32,890 90% 355 y which operad. ANR invest	2015 4,212 3,138 897 85% 12% 41 32,788 88% 361	3,990 3,200 889 85% 41 31,987 91% 358	4,100 3,038 779 82% 17% 65 27,455 87% 481	Rail Co 2015 3,998 2,743 762 84% 60 27,190 90% 466	2014 3,880 2,551 750 87% 13% 56 27,365 92% 459	2016 7,542 4,868 1,803 94% 40 56,367 97% 211	2015 6,983 4,786 1,709 92% 8% 42 55,798 94% 232	6,650 4,857 1,619 92% 9% 43 55,105 94% 266
Competitor Performance Analysis Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction Lost time injuries to staff (days) Notes: 1. ANR is the state owned rail compan population of similar size to Beelance 2. Ceeland Rail is a state owned rail compan	2016 4,420 3,026 890 90% 14% 43 32,890 90% 355 y which operad. ANR invest	2015 4,212 3,138 897 85% 12% 41 32,788 88% 361 attes passenged in online	3,990 3,200 889 85% 15% 41 31,987 91% 358 ger services in ticket bookin	4,100 3,038 779 82% 17% 65 27,455 87% 481	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190 90% 466 a neighbourir in 2015.	2014 3,880 2,551 750 87% 13% 56 27,365 92% 459	2016 7,542 4,868 1,803 94% 8% 40 56,367 97% 211 Beeland. Ay	2015 6,983 4,786 1,709 92% 8% 42 55,798 94% 232	6,650 4,857 1,619 929 99 43 55,100 949 266
Revenues (B\$m) Operating costs (B\$m) Km travelled (millions) Percentage of trains on time Staff turnover percentage Average price per ticket (B\$) Average number of employees Overall customer satisfaction Lost time injuries to staff (days) Notes: 1. ANR is the state owned rail compan	2016 4,420 3,026 890 90% 14% 43 32,890 90% 355 y which operad. ANR invest	2015 4,212 3,138 897 85% 12% 41 32,788 88% 361 ates passenged in online	3,990 3,200 889 85% 15% 41 31,987 91% 358 ger services ir ticket bookir	4,100 3,038 779 82% 17% 65 27,455 87% 481 n Ayeland, ang facilities	Rail Co 2015 3,998 2,743 762 84% 14% 60 27,190 90% 466 a neighbourin in 2015.	2014 3,880 2,551 750 87% 13% 56 27,365 92% 459	2016 7,542 4,868 1,803 94% 40 56,367 97% 211 Beeland. Ay	2015 6,983 4,786 1,709 92% 8% 42 55,798 94% 232 veland has a	6,656 4,85 1,619 929 43 55,100 944 266

This affects the solutions to requirement 2 (a) on pages 492 to 494 of the kit.

The correct solution can be found at:

www.accaglobal.com/content/dam/acca/global/PDF-students/acca/SBL/S18_SBL_Specimen_Paper_2_Final_Clean_Proof.pdf

The solution to Question 15 'Independent Living'

The solution to Question 15 'Independent Living' on page 126 contains an extra word.

The word 'testing' under the heading 'Operations' on the line beginning 'MP:' should not be present.

Operations: Converting resource inputs into the final product

MP: Production, testing and packaging of the crutches/walking frames/other small products

BiP: Unpacking, testing and adding logo to products. Repacking and applying IL label to product