# **Care Quality Commission**

# **Inspection Evidence Table**

# Stalbridge Surgery (1-730661397)

Inspection date: 17 April 2018

Date of data download: 11 April 2018

## Safe

#### Safety systems and processes

Source	
There was a lead member of staff for safeguarding processes and procedures.	Yes
Safety and safeguarding systems, processes and practices were developed, implemented and communicated to staff.	Yes
Policies were in place covering adult and child safeguarding. They were updated and reviewed and accessible to all staff.	Yes
Partners and staff were trained to appropriate levels for their role (for example level three for GPs, including locum GPs)	No
The practice worked in partnership with other agencies to protect patients from abuse, neglect, harassment, discrimination and breaches of their dignity and respect. Information about patients at risk was shared with other agencies in a timely way.	Yes
Systems were in place to highlight vulnerable patients on record. There was a risk register of specific patients	Yes
Reports and learning from safeguarding incidents were available to staff.	Yes
Disclosure and Barring Service (DBS) checks were undertaken where required	Yes
Staff who acted as chaperones were trained for the role and had a DBS check.	Yes
Explanation of any 'No' answers:	

Clinicians and administrators had undertaken safeguarding children and adults training in June 2017. However, an administrator who was appointed in August 2017 had not undertaken safeguarding training. The practice nurse had not undertaken level 2 safeguarding children training. The GP had undertaken training to the appropriate level for their role. We discussed this with the practice who subsequently ensured that all staff had completed safeguarding children and adults training to the level appropriate to their role in May 2018.

Recruitment Systems	
The registered person provided assurances that safety was promoted in their recruitment practices.	Yes
Recruitment checks were carried out in accordance with regulations (including for agency staff, locums and volunteers).	Yes
Staff vaccination was maintained in line with current PHE guidance and if relevant to role.	Yes
Systems were in place to ensure the registration of clinical staff (including nurses and pharmacists) was checked and regularly monitored.	Yes
Staff who require medical indemnity insurance had it in place	Yes
Explanation of any 'No' answers: n/a	

Safety Records	
There was a record of portable appliance testing or visual inspection by a competent person	Yes
Date of last inspection/Test:	01/08/17
There was a record of equipment calibration	Yes
Date of last calibration:	18/04/17
Risk assessments were in place for any storage of hazardous substances e.g. liquid nitrogen, storage of chemicals	Yes
Fire procedure in place	Yes
Fire extinguisher checks	Yes
Fire drills and logs	No
Fire alarm checks	Yes
Fire training for staff	No
Fire marshals	Yes
Fire risk assessment	Yes
Date of completion	08/01/18
Actions were identified and completed.  Fire drills had not been undertaken since 2015. Not all staff had undertaken fire training.  The fire risk assessment undertaken in January 2018 identified that fire drills were to be completed twice yearly and all staff required fire training. The practice had not undertaken a fire drill or ensured staff had undertaken fire training since the risk assessment.	
Health and safety	
Premises/security risk assessment?	Yes
Date of last assessment:	01/07/17
Health and safety risk assessment and actions	Yes
Date of last assessment:	01/07/17
Additional comments: Fire training for all staff had been scheduled for June 2018	

Infection control	
Risk assessment and policy in place  Date of last infection control audit:  The provider acted on any issues identified	Yes 01/02/18 Yes
Detail:  Previously identified concerns had all been rectified. However, the audit had not identified that there was not a system in place to record the frequency of cleaning of spirometry equipment. Staff had cleaned the spirometry equipment but were not able to demonstrate that this had been completed when required. We saw that equipment looked clean.	
The arrangements for managing waste and clinical specimens kept people safe?	Yes

### Any additional evidence

The last Infection control audit stated that the practice had a system in place to regularly check the quality of cleaning by contracted cleaning staff, to ensure it had been completed in line with agreed schedules. However, their checks were not recorded. On the day of inspection we found that the cleaning schedule used by contracted cleaning staff had recorded that cleaning tasks had been completed for future dates. For example, tasks including the cleaning of light switches and door handles had been marked as complete for 10 days in advance of the date of inspection. We saw that all areas at the practice were visibly clean.

#### Risks to patients

The practice had systems in place to monitor and review staffing levels and skill mix.	Yes
There was an effective approach to managing staff absences and busy periods.	Yes
Comprehensive risk assessments were carried out for patients and risk management plans were developed in line with national guidance	Yes
Staff knew how to respond to emergency situations.	Yes
Receptionists were aware of 'red flag' sepsis symptoms that might be reported by patients and how to respond.	Yes
The practice had equipment available to enable assessment of patients with presumed sepsis.	Yes
There were systems in place to enable the assessment of patients with presumed sepsis in line with NICE guidance.	Yes
The impact on safety was assessed and monitored when the practice carried out changes to the service or the staff.	Yes

### Information to deliver safe care and treatment

Individual care records, including clinical data, were written and managed in line with current guidance and relevant legislation.	Yes
The care records we saw demonstrated that information needed to deliver safe care and treatment was made available to relevant staff in an accessible way.	Yes
Referral letters contained specific information to allow appropriate and timely referrals.	Yes
Referrals to specialist services were documented.	Yes
The practice had a documented approach to the management of test results and this was managed in a timely manner.	Yes
The practice demonstrated that when patients use multiple services, all the information needed for their ongoing care was shared appropriately and in line with relevant protocols.	Yes

# Safe and appropriate use of medicines

Indicator	Practice	CCG average	England average	England comparison
Number of antibacterial prescription items prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU).(01/07/2016 to 30/06/2017)(NHSBSA)	0.84	0.97	0.98	Comparable to other practices
Percentage of antibiotic items prescribed that are Co-Amoxiclav, Cephalosporins or Quinolones.(01/07/2016 to 30/06/2017) (NHSBSA)	4.3%	8.2%	8.9%	Variation (positive)

Medicine Management	
The practice had a process and clear audit trail for the management of information about changes to a patient's medicines including changes made by other services.	Yes
Staff had the appropriate authorisations in place to administer medicines (including PGDS or PSDs).	Yes
Prescriptions (pads and computer prescription paper) were kept securely and monitored.	Yes
There was a process for the management of medicines including high risk medicines (for example, warfarin, methotrexate and lithium) with appropriate monitoring and clinical review prior to prescribing.	Yes
The practice monitored the prescribing of controlled drugs. (For example audits for unusual prescribing, quantities, dose, formulations and strength).	Yes
There were arrangements for raising concerns around controlled drugs with the NHS England Area Team CD Accountable Officer.	Yes
If the practice had controlled drugs on the premises there were systems for the safe ordering, checks on receipt, storage, administration, balance checks and disposal of these medicines in line with national guidance.	Yes
Up to date local prescribing guidelines were in use. Clinical staff were able to access a local microbiologist for advice.	Yes
For remote or online prescribing there were effective protocols in place for identifying and verifying the patient in line with GMC guidance.	Yes
The practice held appropriate emergency medicines and .risk assessments were in place to determine the range of medicines held.	Yes
The practice had arrangements to monitor the stock levels and expiry dates of emergency medicines/medical gases	Yes
There was medical oxygen on site	Yes
The practice had a defibrillator	Yes
Both were checked regularly and this was recorded.	Yes
Medicines that required refrigeration were appropriately stored, monitored and transported in line with PHE guidance to ensure they remained safe and effective in use.	Yes

Dispensing practices only	
There was a GP responsible for providing effective leadership for the dispensary?	Yes
Access to the dispensary was restricted to authorised staff only.	Yes
The practice had clear Standard Operating Procedures for their dispensary staff to follow.	Yes
The practice had a clear system of monitoring compliance with Standard Operating Procedures.	Yes
Prescriptions were signed before medicines were dispensed and handed out to patents. There was a risk assessment or surgery policy for exceptions such as acute prescriptions.	Yes
If the dispensary provided medicines in weekly or monthly blister packs (Monitored Dosage Systems) there were systems to ensure appropriate and correct information on medicines were supplied with the pack.	Yes
Staff were aware of medicines that were not suitable for inclusion in such packs and had access to appropriate resources to identify these medicines. Where such medicines had been identified staff provided alternative options that kept patients safe.	Yes
The home delivery service, or remote collection points, had been risk assessed (including for safety, security, confidentiality and traceability).	Yes
Information was provided to patients in accessible formats e.g. large print labels, braille labels, information in variety of languages etc.	Yes
There was the facility for dispensers to speak confidentially to patients and protocols described process for referral to clinicians.	Yes

#### Track record on safety and lessons learned and improvements made

Significant events	
There was a system for recording and acting on significant events	Yes
Staff understood how to report incidents both internally and externally	Yes
There was evidence of learning and dissemination of information	Yes
Number of events recorded in last 12 months.	2
Number of events that required action	2

#### Example(s) of significant events recorded and actions by the practice;

Event	Specific action taken
A patient had been issued a prescription for a medicine that had not been requested or dispensed to them for nine years.	The event was discussed during a clinical meeting. A new process was implemented to ensure staff checked with the GP before issuing repeat prescriptions for medicines that had not been ordered for six months.
A patient's prescription had been sent to the wrong pharmacy.	The event was discussed during a clinical meeting and the practice apologised to the patient. Staff were reminded to check prescriptions to ensure they were sent to the correct pharmacy.

Safety Alerts	
There was a system for recording and acting on safety alerts	Yes
Staff understand how to deal with alerts	Yes

#### Comments on systems in place:

There was an effective system in place, the GP viewed all alerts and it was clearly recorded whether action was required or not. If action was required this was assigned to an appropriate member of staff and it was recorded when this action was completed. The alerts were regularly audited to ensure that action had been taken where required. All the alerts were stored in a file which was accessible by staff should they need to refer to them.

# **Effective**

# Effective needs assessment, care and treatment

Prescribing				
Indicator	Practice performance	CCG average	England average	England comparison
Average daily quantity of Hypnotics prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU). (01/07/2016 to 30/06/2017) (NHSBSA)	0.72	0.88	0.90	Comparable to other practices

Diabetes Indicators				
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last IFCC-HbA1c is 64 mmol/mol or less in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	76.8%	82.6%	79.5%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	5.5% (15)	18.0%	12.4%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last blood pressure reading (measured in the preceding 12 months) is 140/80 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	87.9%	78.5%	78.1%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	3.6% (10)	12.2%	9.3%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, whose last measured total cholesterol (measured within the preceding 12 months) is 5 mmol/l or less (01/04/2016 to 31/03/2017) (QOF)	86.4%	81.5%	80.1%	Comparable to other practices
QOF Exceptions	11.3% (31)	17.3%	13.3%	

Other long term conditions				
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with asthma, on the register, who have had an asthma review in the preceding 12 months that includes an assessment of asthma control using the 3 RCP questions. (01/04/2016 to 31/03/2017) (QOF)	83.7%	76.6%	76.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	1.5% (4)	11.7%	7.7%	
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with COPD who had a review undertaken including an assessment of breathlessness using the Medical Research Council dyspnoea scale in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	94.1%	91.6%	90.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	8.7% (13)	16.0%	11.4%	
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	82.7%	84.3%	83.4%	Comparable to other practices
whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	Practice Exception rate (number of	CCG Exception rate 5.3%	England Exception rate 4.0%	other practices
whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)  QOF Exceptions	Practice Exception rate (number of exceptions) 1.2% (10) Practice  83.6%	CCG Exception rate 5.3% CCG	England Exception rate 4.0% England	other practices  England
whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)  QOF Exceptions  Indicator  In those patients with atrial fibrillation with a record of a CHA2DS2-VASc score of 2 or more, the percentage of patients who are currently treated with anti-coagulation drug therapy.	Practice Exception rate (number of exceptions) 1.2% (10)  Practice	CCG Exception rate 5.3% CCG average	England Exception rate 4.0% England average	England comparison  Comparable to

Child Immunisation				
Indicator	Numerator	Denominator	Practice %	Comparison to WHO target
Percentage of children aged 1 with completed primary course of 5:1 vaccine. (01/04/2016 to 31/03/2017) (NHS England)	26	26	100.0%	Met 95% WHO based target Significant Variation (positive)
The percentage children aged 2 who have received their booster immunisation for Pneumococcal infection (i.e. received Pneumococcal booster) (PCV booster) (01/04/2016 to 31/03/2017) (NHS England)	25	27	92.6%	Met 90% Minimum (no variation)
The percentage of children aged 2 who have received their immunisation for Haemophilus influenza type b (Hib) and Meningitis C (MenC) (i.e. received Hib/MenC booster) (01/04/2016 to 31/03/2017) (NHS England)	25	27	92.6%	Met 90% Minimum (no variation)
The percentage of children aged 2 who have received immunisation for measles, mumps and rubella (first dose of MMR) (01/04/2016 to 31/03/2017) (NHS England)	25	27	92.6%	Met 90% Minimum (no variation)

Cancer Indicators				
Indicator	Practice	CCG average	England average	England comparison
The percentage of women eligible for cervical cancer screening who were screened adequately within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64 (01/04/2016 to 31/03/2017) (Public Health England)	79.0%	74.7%	72.1%	Comparable to other practices
Females, 50-70, screened for breast cancer in last 36 months (3 year coverage, %) (PHE)	78.8%	75.3%	70.3%	N/A
Persons, 60-69, screened for bowel cancer in last 30 months (2.5 year coverage, %)(PHE)	68.8%	62.5%	54.6%	N/A
The percentage of patients with cancer, diagnosed within the preceding 15 months, who have a patient review recorded as occurring within 6 months of the date of diagnosis. (PHE)	90.0%	63.8%	71.2%	N/A

Mental Health Indicators				
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses who have a comprehensive, agreed care plan documented in the record, in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	100.0%	91.9%	90.3%	Variation (positive)
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	5.6% (1)	14.0%	12.5%	
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses whose alcohol consumption has been recorded in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	93.3%	89.9%	90.7%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	16.7% (3)	14.0%	10.3%	
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients diagnosed with dementia whose care plan has been reviewed in a face-to-face review in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	79.4%	86.4%	83.7%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	8.1% (3)	7.0%	6.8%	

# Monitoring care and treatment

Indicator	Practice	CCG average	England average
Overall QOF score (out of maximum 559)	553	548	539
Overall QOF exception reporting	4.4%	6.6%	5.7%

#### Effective staffing

Question	Y/N
The registered person provided assurances that staff had the skills, knowledge and experience to deliver effective care, support and treatment. This included specific training for nurses on immunisation and on sample taking for the cervical screening programme.	No
The learning and development needs of staff were assessed	Yes
The provider had a programme of learning and development.	Yes
There was an induction programme for new staff. This included completion of the Care Certificate for Health Care Assistants employed since April 2015.	No
Staff had access to appraisals, one to one, coaching and mentoring, clinical supervision and revalidation. They were supported to meet the requirements of professional revalidation.	Yes
The practice could demonstrate how they assured the competence of staff employed in advanced clinical practice, for example, nurses, paramedics, pharmacists and physician associates.	Yes

#### If no please explain below:

The practice did not have an overview of staff training delivered. Staff personnel files confirmed that clinical staff had undertaken mandatory and specialist training for their roles. However, only two members of staff had undertaken fire safety training. Clinicians and administrators had undertaken safeguarding children and adults training in June 2017. However, an administrator who was appointed in August 2017 had not undertaken safeguarding training. The practice nurse had not undertaken level 2 safeguarding children training. Staff were able to describe how to identify potential signs of abuse and what processes they would follow if they had safeguarding concerns. We discussed this with the practice who subsequently purchased an online training system for staff to complete all mandatory training.

At the time of inspection there was no induction programme for new staff. Staff personnel files demonstrated that recruitment checks had been undertaken and specialist raining for clinicians had been undertaken. Newly employed staff were not required by the practice to undertake an induction programme. However, there was no system in place to demonstrate that staff were supported to carry out their role and were competent. We discussed this with the practice who subsequently updated their policy and procedure for the induction of new staff which included an induction programme.

# Coordinating care and treatment

Indicator	Y/N
The contractor has regular (at least 3 monthly) multidisciplinary case review meetings where all patients on the palliative care register are discussed (01/04/2016 to 31/03/2017) (QOF)	Yes

## Helping patients to live healthier lives

Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with physical and/or mental health conditions whose notes record smoking status in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	93.7%	94.8%	95.3%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
Indicator	0.6% (8) Practice	1.0% CCG average	0.8% England average	England comparison
Number of new cancer cases treated (Detection rate: % of which resulted from a two week wait (TWW) referral) (01/04/2016 to 31/03/2017) (PHE)	69.7%	51.6%	51.6%	Comparable to other practices

# Caring

# Kindness, respect and compassion

CQC comments cards	
Total comments cards received	83
Number of CQC comments received which were positive about the service	83
Number of comments cards received which were mixed about the service	0
Number of CQC comments received which were negative about the service	0

# Examples of feedback received:

Source	Feedback
Comments cards	Patients said that staff were professional and thoughtful. They felt listened to and treated with respect and dignity. Patients described examples where staff had been kind and accommodating. Patients also commented on the person centred care and treatment received at the practice.

**National GP Survey results** 

Practice population size	Surveys sent out	% of practice population	Surveys returned	Survey Response rate%
3,680	217	5%	123	56.68%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that they would definitely or probably recommend their GP surgery to someone who has just moved to the local area (01/01/2017 to 31/03/2017) (GP Patient Survey)	81.5%	84.5%	78.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	74.2%	91.3%	88.8%	Variation (negative)
The percentage of respondents to the GP patient survey who answered positively to question 22 "Did you have confidence and trust in the GP you saw or spoke to?" (01/01/2017 to 31/03/2017) (GPPS)	88.0%	96.6%	95.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	77.6%	89.3%	85.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	98.3%	93.7%	91.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	96.7%	93.2%	90.7%	Comparable to other practices

The practice carries out its own patient survey/patient feedback exercises; No

## Involvement in decisions about care and treatment

Examples of feedback received:

Source	Feedback
Interviews with patients	Patients told us that they were always able to get an appointment and did not have to wait too long to see a GP or Nurse. Patients told us that the GP and nurses were good at explaining test results and different treatment options and that they felt involved in decisions about their care and treatment.

# **National GP Survey results**

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	81.7%	90.1%	86.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	75.4%	86.5%	82.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	98.4%	92.2%	89.9%	Variation (positive)
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	97.4%	88.5%	85.4%	Variation (positive)

Interpretation services were available for patients who did not have English as a first language. Yes

Patient information leaflets and notices were available in the patient waiting area which told patients how to access support groups and organisations. Yes

Information leaflets were available in easy read format. Yes

Information about support groups was available on the practice website. Yes

Carers	Narrative
Percentage and number of carers identified	149 patients were identified as carers; this represented approximately 4% of the practice list.
How the practice supports carers	We saw information was available in the waiting room for carers and staff signposted carers to local services and external support. A carer's pack was sent to patients who were newly identified as a carer. The practice's computer system alerted GPs if a patient was also a carer.
How the practice supports recently bereaved patients	The GP contacted the family if they were registered to the practice and offered an appointment with the GP for the family. The GP would visit the next of kin or family if appropriate.
	The practice discussed patients who may have been recently bereaved during clinical meetings to identity support or signposting to other support services where appropriate.

#### Privacy and dignity

Curtains were provided in consulting rooms to maintain patients' privacy and dignity during examinations, investigations and treatments. Yes

	Narrative
Arrangements to ensure confidentiality at the reception desk	The reception desk was in a separate area to the waiting room.

Consultation and treatment room doors were closed during consultations. Yes

A private room was available if patients were distressed or wanted to discuss sensitive issues. Yes Examples of specific feedback received:

Source	Feedback
Staff	Staff told us the practice kept a privacy screen which had been used in the event of a medical emergency in the waiting area to protect patients' privacy and dignity.

# Responsive

Responding to and meeting people's needs

Practice Opening Times	
Day	Time
Monday	08:30-13:00
Monday	13:45-18:00
Tuesday	08:30-13:00
Tuesday	13:45-18:00
Wednesday	08:30-13:00
Wednesday	13:45-18:00
Thursday	08:30-13:00
Thursday	13:45-18:00
Friday	08:30-13:00
Friday	13:45-18:00

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Appointments available		
Appointments available		
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	08:30-13:00 & 13:45-18:00	

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The practice had a system to assess whether a home visit was clinically necessary and the urgency of the need for medical attention

Yes

### If yes, describe how this was done

Requests for home visits were added to the home visit list and the GP determined whether the visit was necessary and the urgency. If an urgent request was received the GP undertook a home visit, if the request was routine, the practice nurse visited the patient.

# Timely access to the service

National GP Survey results

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who were 'Very satisfied' or 'Fairly satisfied' with their GP practices opening hours. (01/01/2017 to 31/03/2017)	86.2%	83.8%	80.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who gave a positive answer to "Generally, how easy is it to get through to someone at your GP surgery on the phone?" (01/01/2017 to 31/03/2017)	95.2%	83.8%	70.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they wanted to see or speak to a GP or nurse from their GP surgery they were able to get an appointment (01/01/2017 to 31/03/2017)	95.7%	84.4%	75.5%	Variation (positive)
The percentage of respondents to the GP patient survey who responded positively to the overall experience of making an appointment (01/01/2017 to 31/03/2017)	95.1%	81.7%	72.7%	Variation (positive)

# Examples of feedback received from patients:

Source	Feedback
Patient interviews	Patients we spoke told us that they were satisfied with the appointment system and had always got book on the day appointments when requested.
	Patients were satisfied with the appointment system and all described it as easy to get an appointment, particularly in an emergency or book on the day.

## Listening and learning from complaints received

The complaints policy and procedures were in line with recognised guidance and contractual obligations. Yes (See *My expectations for raising concerns and complaints* and *NHS England Complaints* policy)

Information was available to help patients understand the complaints system. Yes

Complaints	
Number of complaints received in the last year.	4
Number of complaints we examined	4
Number of complaints we examined that were satisfactorily handled in a timely way	4
Number of complaints referred to the Parliamentary and Health Service Ombudsman	0
Additional comments:	

# Well-led

### Leadership capacity and capability

#### Vision and strategy

#### **Practice Vision and values**

There was a clear vision to provide patients with high quality, patient-centred, holistic care, in a safe, responsive and courteous manner. The practice strived to preserve the traditional values of Primary Care Medicine, whilst empowering patients to fully participate in their own care. All staff were aware of the vision and we saw that this translated into the action of the practice. The practice endeavoured to treat patients with dignity, respect and honesty.

#### Culture

Examples of feedback from staff or other evidence about working at the practice

Source	Feedback
	Staff told us they felt supported and listened to. The GP and manager were approachable and specialist training for nurses was always supported and encouraged.

Examples of changes made by the practice as a result of feedback from staff

Source	Example
	Staff informed managers that they did not wish to handle specimen samples. The practice invested in a specific, lockable sample box for patients to place samples directly into.

Examples of the practice responding to incidents and concerns and how they communicate with patients and those involved (consider duty of candour)

Source	Example
records	A patient complained after they attended an appointment that had been booked in error by the practice for a previous day. The patient requested to be seen but there were no appointment slots available. The practice offered an alternative appointment and wrote the patient a letter of apology.

Examples of concerns raised by staff and addressed by the practice

Source	Example	
Staff	Following a change in the immunisation schedule for children receiving the one vaccine instead of the five in one vaccine, staff requested for the informand schedule to be available for them. The new schedule was printed and displayed in all relevant clinical rooms.	rmation
The practice's	speaking up policies are in line with the NHSI National Raising Issues Policy.	Yes

Examples of action taken by the practice to promote the safety and wellbeing of staff

Source	Example
Staff	All staff were invited to attend team meetings. This provided an inclusive culture for non-clinical staff and assisted in providing a quality service to patients.
	All health and safety policies were up to date and accessible to all staff. Staff were alerted to changes in policies to ensure their safety and well-being.
	Staff had described examples of when they had been supported during times of illness and when living with disabilities. Staff told us the GP and manager were approachable and supportive when they had raised concerns regarding wellbeing and safety.

Examples of action taken by the practice to promote equality and diversity for staff

Source	Example
Staff	The practice considered their staff and treated staff fairly and considered equality.
	There was an inclusive culture.

## Examples of actions to improve quality in past 2 years

Area	Impact
Staff training	The practice had supported clinical staff, including the practice nurse and health care assistants to undertake specialist training to ensure they were competent to provide additional services and clinics. For example, a health care assistant was trained in wound care. This resulted in the health care assistant being able to support patients with dressing of wounds and leg ulcers by following a care plan and working closely with the nurse practitioner. This increased the number of appointments available to patients.

### Examples of service developments implemented in past 2 years

Development area	Impact
glucose intolerant	The practice developed a register of patients who were at risk of developing diabetes. Those patients were regularly invited to health check appointments to monitor health and minimise the risk of diabetes occurring.
	The practice had employed a paramedic practitioner. This provided patients with additional clinical professional input to their care.

## Appropriate and accurate information

Staff whose responsibilities include making statutory notifications understand what this	Yes
entails	165

#### Engagement with patients, the public, staff and external partners

Examples of methods of engagement

Examples of motified of	Method	Impact
Patients	Patient participation group	The patient participation group (PPG) had been reformed in 2017. A member of the PPG told us that the practice was very open and transparent when sharing information and discussing concerns or quality of services provided.
Staff	Annual appraisals, regular staff meetings	Staff suggestions were regularly discussed and implemented where appropriate. Appropriate training identified by staff had been provided.
External partners	Clinical commissioning group (CCG), locality meetings	The practice met regularly with the CCG. Practice staff had attended a North Dorset "Way Forward" locality meeting in December 2017 which was attended by voluntary organisations and patient participation groups.

#### Feedback from Patient Participation Group;

#### Feedback

The patient participation group (PPG) was formed of 17 members. Although regular meetings had not been established, the PPG reported that the GP met regularly with PPG members and information discussed was shared with the PPG via email.

#### **Continuous improvement and innovation**

Examples of innovation and improvements	Impact on patients
providing safe services to patients.	A healthcare assistant (HCA) had been trained to undertake health checks for patients with diabetes, including weight and blood pressure monitoring. The HCA had completed a level five qualification in diabetes care and management and attended a diabetes study day every six months. The HCA was supported by the locality diabetes specialist nurse to offer patients a monthly diabetes clinic.

#### Notes: CQC GP Insight

GP Insight assesses a practice's data against all the other practices in England. We assess relative performance for the majority of indicators using a z-score, a statistical tool which shows the deviation from the England average. It gives us a statistical measurement of a practice's performance in relation to the England average, and measures this in standard deviations. We calculate a z-score for each indicator, thereby highlighting the practices which significantly vary from the England average (in either a positive or negative direction). We consider that z-scores which are +2 or more or -2 or less are at significant levels, warranting further enquiry.

N.B. Not all indicators are part of the GP insight set and those that aren't will not have a variation band.

The following language is used for banding variation:

#### Significant variation (positive)

- Variation (positive)
- Comparable to other practices
- Variation (negative)
- Significant variation (negative)

Note: for the following indicators the variation bands are different:

Child Immunisation indicators. These are scored against the World Health Organisation target of 95%.

It is important to note that z-scores are not a judgement in themselves, but will prompt further enquiry, as part of our ongoing monitoring of GP practices.

Guidance and Frequently Asked Questions on GP Insight can be found on the following link: <a href="http://www.cgc.org.uk/what-we-do/how-we-use-information/monitoring-gp-practices">http://www.cgc.org.uk/what-we-do/how-we-use-information/monitoring-gp-practices</a>