Care Quality Commission

Inspection Evidence Table

Dr D. Pal & Dr M. Pal (1-547683230)

Inspection date: 22 May 2018

Date of data download: 30 April 2018

Safe

Safety systems and processes

Source	Y/N
There was a lead member of staff for safeguarding processes and procedures.	Y
Safety and safeguarding systems, processes and practices were developed, implemented and communicated to staff.	N
Policies were in place covering adult and child safeguarding. They were updated and reviewed and accessible to all staff.	N
Partners and staff were trained to appropriate levels for their role (for example level three for GPs, including locum GPs)	Υ
The practice worked in partnership with other agencies to protect patients from abuse, neglect, harassment, discrimination and breaches of their dignity and respect. Information about patients at risk was shared with other agencies in a timely way.	Y
Systems were in place to highlight vulnerable patients on record. There was a risk register of specific patients	Υ
Reports and learning from safeguarding incidents were available to staff.	Υ
Disclosure and Barring Service (DBS) checks were undertaken where required	Υ
Staff who acted as chaperones were trained for the role and had a DBS check.	Y

Explanation of any 'No' answers:

- There were no practice specific comprehensive risk assessments in relation to safety issues for the main and branch surgery.
- There was no system for receiving and acting on safety alerts.
- Policies and procedures need to be reviewed to ensure they include up to date information.

Recruitment Systems	Y/N
The registered person provided assurances that safety was promoted in their recruitment practices.	Υ
Recruitment checks were carried out in accordance with regulations (including for agency staff, locums and volunteers).	Υ
Staff vaccination was maintained in line with current PHE guidance and if relevant to role.	Y
Systems were in place to ensure the registration of clinical staff (including nurses and pharmacists) was checked and regularly monitored.	Y
Staff who require medical indemnity insurance had it in place	Y
Explanation of any 'No' answers: N/A	

Safety Records	Y/N
There was a record of portable appliance testing or visual inspection by a competent person Date of last inspection/Test:	Y 19 Feb 18
There was a record of equipment calibration Date of last calibration:	Y 19 Feb 18
Risk assessments were in place for any storage of hazardous substances e.g. liquid nitrogen, storage of chemicals	Y
Fire procedure in place	Υ
Fire extinguisher checks	Υ
Fire drills and logs	Y
Fire alarm checks	Y
Fire training for staff	Y
Fire marshals	Y
Fire risk assessment	Υ
Actions were identified and completed.	N/A
Health and safety	N
Premises/security risk assessment?	
Date of last assessment:	
Health and safety risk assessment and actions Date of last assessment:	N

Additional comments:

There were no practice specific comprehensive risk assessments in relation to safety issues for the main and branch surgery. Specific health and safety assessments for the main surgery concerning the building and facilities were held centrally by the building management team and regularly monitored and updated if required.

Infection control	Y/N
Risk assessment and policy in place	N
Date of last infection control audit:	3 May 18
The provider acted on any issues identified	N
Detail:	
The lead for infection control had received training. However there were recent audits for both sites but they were incomplete and there were no action plans to support improvement.	
The arrangements for managing waste and clinical specimens kept people safe?	Y

Risks to patients

Question	Y/N
The practice had systems in place to monitor and review staffing levels and skill mix.	Υ
There was an effective approach to managing staff absences and busy periods.	Y
Comprehensive risk assessments were carried out for patients and risk management plans were developed in line with national guidance	N
Staff knew how to respond to emergency situations.	N
Receptionists were aware of 'red flag' sepsis symptoms that might be reported by patients and how to respond.	N
The practice had equipment available to enable assessment of patients with presumed sepsis.	Υ
There were systems in place to enable the assessment of patients with presumed sepsis in line with NICE guidance.	Υ
The impact on safety was assessed and monitored when the practice carried out changes to the service or the staff.	N
Explanation of any 'No' answers:	
There were no risk assessments or risk management plans in place.	
Clinical staff were aware of sepsis symptoms but this had not been cascaded to reception s	staff.

Information to deliver safe care and treatment

Question	Y/N
Individual care records, including clinical data, were written and managed in line with current guidance and relevant legislation.	Υ
The care records we saw demonstrated that information needed to deliver safe care and treatment was made available to relevant staff in an accessible way.	Υ
Referral letters contained specific information to allow appropriate and timely referrals.	Υ
Referrals to specialist services were documented.	Υ
The practice had a documented approach to the management of test results and this was managed in a timely manner.	Υ
The practice demonstrated that when patients use multiple services, all the information needed for their ongoing care was shared appropriately and in line with relevant protocols.	Υ
Explanation of any 'No' answers:	

Safe and appropriate use of medicines

Indicator	Practice	CCG average	England average	England comparison
Number of antibacterial prescription items prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU).(01/07/2016 to 30/06/2017)(NHSBSA)	0.93	1.07	0.98	Comparable to other practices
Percentage of antibiotic items prescribed that are Co-Amoxiclav, Cephalosporins or Quinolones.(01/07/2016 to 30/06/2017) (NHSBSA)	4.4%	8.4%	8.9%	Variation (positive)

Medicine Management	Y/N		
The practice had a process and clear audit trail for the management of information about changes to a patient's medicines including changes made by other services.			
Staff had the appropriate authorisations in place to administer medicines (including PGDS or PSDs).			
Prescriptions (pads and computer prescription paper) were kept securely and monitored.	N		
There was a process for the management of medicines including high risk medicines (for example, warfarin, methotrexate and lithium) with appropriate monitoring and clinical review prior to prescribing.	Y		
Up to date local prescribing guidelines were in use. Clinical staff were able to access a local microbiologist for advice.			
For remote or online prescribing there were effective protocols in place for identifying and verifying the patient in line with GMC guidance.	Υ		
The practice held appropriate emergency medicines and risk assessments were in place to determine the range of medicines held.	N		
The practice had a defibrillator	Υ		
Both were checked regularly and this was recorded.			
Medicines that required refrigeration were appropriately stored, monitored and transported in line with PHE guidance to ensure they remained safe and effective in use.	Υ		

Explanation of any 'No' answers:

The systems for managing and storing medicines, including vaccines, medical gases, emergency medicines and equipment, minimised risks. However the practice should review the emergency medicines kept on both sites and for home visits in accordance with good practice guidelines. The practice kept the main stocks of prescription stationery securely, but there was no system in place to monitor use. Prescriptions were left in printers in the locked treatment rooms overnight. However these rooms were accessible to the onsite non-practice cleaning team.

Track record on safety and lessons learned and improvements made

Significant events	Y/N
There was a system for recording and acting on significant events	Y
Staff understood how to report incidents both internally and externally	N
There was evidence of learning and dissemination of information	N
Number of events recorded in last 12 months.	3
Number of events that required action	3

Example(s) of significant events recorded and actions by the practice;

Event	Specific action taken
Referral for patient because of abnormal ECG. This was done during a training session and should not have been made.	Staff informed not to use real patient information when undertaking training.
shock in surgery	Ambulance called. Staff administered emergency vaccination and cared for patient until ambulance arrived. Feedback received
Immunisation to child given on wrong follow up date	from hospital that appropriate action was taken by practice. Appropriate NHS authority informed. Staff received training.

Safety Alerts	Y/N
There was a system for recording and acting on safety alerts	Υ
Staff understand how to deal with alerts	N

Comments on systems in place:

There was no evidence presented that demonstrated the practice acted on and learned from external safety events as well as patient and medicine safety alerts.

Effective

Effective needs assessment, care and treatment

Prescribing				
Indicator	Practice performance	CCG average	England average	England comparison
Average daily quantity of Hypnotics prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU). (01/07/2016 to 30/06/2017) (NHSBSA)	1.53	1.09	0.90	Comparable to other practices

Diabetes Indicators				
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last IFCC-HbA1c is 64 mmol/mol or less in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	76.6%	81.4%	79.5%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	2.7% (4)	13.6%	12.4%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last blood pressure reading (measured in the preceding 12 months) is 140/80 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	95.2%	82.4%	78.1%	Significant Variation (positive)
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	1.3% (2)	7.9%	9.3%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, whose last measured total cholesterol (measured within the preceding 12 months) is 5 mmol/l or less (01/04/2016 to 31/03/2017) (QOF)	79.9%	79.5%	80.1%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	3.4% (5)	13.1%	13.3%	

Other long term conditions				
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with asthma, on the register, who have had an asthma review in the preceding 12 months that includes an assessment of asthma control using the 3 RCP questions. (01/04/2016 to 31/03/2017) (QOF)	81.1%	77.7%	76.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
Indicator	0.8% (1)	9.1% CCG	7.7% England	England
indicator	Flactice	average	average	comparison
The percentage of patients with COPD who had a review undertaken including an assessment of breathlessness using the Medical Research Council dyspnoea scale in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	91.9%	91.3%	90.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	8.8% (6)	9.7%	11.4%	
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with hypertension in whom the last blood pressure reading (measured				
in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	91.4%	85.8%	83.4%	Variation (positive)
in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF) QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
less (01/04/2016 to 31/03/2017) (QOF)	Practice Exception rate (number of	CCG Exception rate 4.1%	England Exception rate 4.0%	(positive)
less (01/04/2016 to 31/03/2017) (QOF)	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
less (01/04/2016 to 31/03/2017) (QOF) QOF Exceptions	Practice Exception rate (number of exceptions) 0.8% (3) Practice 78.6%	CCG Exception rate 4.1% CCG	England Exception rate 4.0% England	(positive) England
less (01/04/2016 to 31/03/2017) (QOF) QOF Exceptions Indicator In those patients with atrial fibrillation with a record of a CHA2DS2-VASc score of 2 or more, the percentage of patients who are currently treated with anti-coagulation drug therapy.	Practice Exception rate (number of exceptions) 0.8% (3) Practice	CCG Exception rate 4.1% CCG average	England Exception rate 4.0% England average	England comparison Comparable to

Child Immunisation				
Indicator	Numerator	Denominator	Practice %	Comparison to WHO target
Percentage of children aged 1 with completed primary course of 5:1 vaccine. (01/04/2016 to 31/03/2017) (NHS England)	24	26	92.3%	Met 90% Minimum (no variation)
The percentage children aged 2 who have received their booster immunisation for Pneumococcal infection (i.e. received Pneumococcal booster) (PCV booster) (01/04/2016 to 31/03/2017) (NHS England)	20	25	80.0%	Below 90% Minimum (variation negative)
The percentage of children aged 2 who have received their immunisation for Haemophilus influenza type b (Hib) and Meningitis C (MenC) (i.e. received Hib/MenC booster) (01/04/2016 to 31/03/2017) (NHS England)	23	25	92.0%	Met 90% Minimum (no variation)
The percentage of children aged 2 who have received immunisation for measles, mumps and rubella (first dose of MMR) (01/04/2016 to 31/03/2017) (NHS England)	22	25	88.0%	Below 90% Minimum (variation negative)

Cancer Indicators				
Indicator	Practice	CCG average	England average	England comparison
The percentage of women eligible for cervical cancer screening who were screened adequately within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64 (01/04/2016 to 31/03/2017) (Public Health England)	68.5%	74.8%	72.1%	Comparable to other practices
Females, 50-70, screened for breast cancer in last 36 months (3 year coverage, %) (PHE)	66.0%	70.8%	70.3%	N/A
Persons, 60-69, screened for bowel cancer in last 30 months (2.5 year coverage, %)(PHE)	50.9%	57.3%	54.6%	N/A
The percentage of patients with cancer, diagnosed within the preceding 15 months, who have a patient review recorded as occurring within 6 months of the date of diagnosis. (PHE)	91.7%	70.6%	71.2%	N/A

Mental Health Indicators					
Indicator	Practice	CCG average	England average	England comparison	
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses who have a comprehensive, agreed care plan documented in the record, in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	90.9%	92.2%	90.3%	Comparable to other practices	
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate		
Indicator	8.3% (2) Practice	15.0% CCG average	12.5% England average	England comparison	
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses whose alcohol consumption has been recorded in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	90.9%	93.3%	90.7%	Comparable to other practices	
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate		
Indicator	8.3% (2) Practice	12.4% CCG average	10.3% England average	England comparison	
The percentage of patients diagnosed with dementia whose care plan has been reviewed in a face-to-face review in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	100.0%	85.5%	83.7%	Comparable to other practices	
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate		
	30.0% (3)	9.6%	6.8%		

Monitoring care and treatment

Indicator	Practice	CCG average	England average
Overall QOF score (out of maximum 559)	552	544	539
Overall QOF exception reporting	2.6%	5.6%	5.7%

Effective staffing

Question	Y/N
The registered person provided assurances that staff had the skills, knowledge and experience to deliver effective care, support and treatment. This included specific training for nurses on immunisation and on sample taking for the cervical screening programme.	Υ
The learning and development needs of staff were assessed	Υ
The provider had a programme of learning and development.	N
There was an induction programme for new staff.	Υ
Staff had access to appraisals.	Υ
The practice could demonstrate how they assured the competence of staff employed in advanced clinical practice, for example, nurses, paramedics, pharmacists and physician associates.	Υ
If no please explain below:	
There was no specific plan for the learning and development of staff.	

Coordinating care and treatment

Indicator	Y/N
The contractor has regular (at least 3 monthly) multidisciplinary case review meetings where all patients on the palliative care register are discussed (01/04/2016 to 31/03/2017) (QOF)	Yes

Helping patients to live healthier lives

Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with physical and/or mental health conditions whose notes record smoking status in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	97.8%	96.0%	95.3%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	0.3% (2)	0.8%	0.8%	
Indicator	Practice	CCG average	England average	England comparison
Number of new cancer cases treated (Detection rate: % of which resulted from a two week wait (TWW) referral) (01/04/2016 to 31/03/2017) (PHE)	31.8%	41.3%	51.6%	Comparable to other practices

Description of how the practice monitors that consent is sought appropriately

This was recorded on the clinical patient record

Caring

Kindness, respect and compassion

CQC comments cards	
Total comments cards received	57
Number of CQC comments received which were positive about the service	44
Number of comments cards received which were mixed about the service	8
Number of CQC comments received which were negative about the service	3

Examples of feedback received:

Source	Feedback
Comment Cards	Comments consistently reflected that patients were treated with kindness, respect and compassion.
Speaking with patients	At the time of inspection all patients we spoke with told us they were treated with kindness, dignity and respect.

National GP Survey results

Practice population size	Surveys sent out	% of practice population	Surveys returned	Survey Response rate%
2,592	359	(Surveys sent divided by Practice population) x 100	109	30.36%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that they would definitely or probably recommend their GP surgery to someone who has just moved to the local area (01/01/2017 to 31/03/2017) (GP Patient Survey)	60.8%	81.7%	78.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	72.7%	88.6%	88.8%	Variation (negative)
The percentage of respondents to the GP patient survey who answered positively to question 22 "Did you have confidence and trust in the GP you saw or spoke to?" (01/01/2017 to 31/03/2017) (GPPS)	88.4%	95.3%	95.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	77.3%	85.5%	85.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	86.4%	94.1%	91.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	84.9%	93.1%	90.7%	Comparable to other practices

Question	Y/N
The practice carries out its own patient survey/patient feedback exercises.	N

Involvement in decisions about care and treatment

Examples of feedback received:

Source	Feedback
Interviews with patients	All patients we spoke with at the inspection stated they were involved in decisions about their care and treatment.

National GP Survey results

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	73.1%	86.4%	86.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	67.3%	82.6%	82.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	81.1%	92.9%	89.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	74.8%	88.9%	85.4%	Comparable to other practices

Question	Y/N
Interpretation services were available for patients who did not have English as a first language.	Υ
Patient information leaflets and notices were available in the patient waiting area which told patients how to access support groups and organisations.	Υ
Information leaflets were available in easy read format.	N
Information about support groups was available on the practice website.	Y

Carers	Narrative
Percentage and number of carers identified	82 (approximately 3% of the patient population)
How the practice supports carers	The practice does not have a dedicated lead for carers.
How the practice supports recently bereaved patients	Staff told us that if families had experienced bereavement, their usual GP contacted them and all staff in the practice were notified of this. This call was either followed by a patient consultation at a flexible time and location to meet the family's needs and/or by giving them advice on how to find a support service.

Privacy and dignity

Question	Y/N
Curtains were provided in consulting rooms to maintain patients' privacy and dignity during examinations, investigations and treatments.	Y

	Narrative
Arrangements to ensure confidentiality at the reception desk	The waiting area was located away from the reception desk. Conversations with receptionists could not be overheard by patients in the waiting room.

Question	Y/N
Consultation and treatment room doors were closed during consultations.	Υ
A private room was available if patients were distressed or wanted to discuss sensitive issues.	Υ

Responsive

Responding to and meeting people's needs

Practice Opening Times			
Day	Time		
Monday	08:00-18:30		
Tuesday	08:00-18:30		
Wednesday	08:00-18:30		
Thursday	08:00-18:30		
Friday	08:00-18:30		

Appointments available

Patients requiring a GP outside of normal working hours were advised to contact the surgery and they would be directed to the local out of hours service which was provided by Bridgewater NHS Foundation Trust –through NHS 111. Additionally patients can access GP services in the evening and on Saturdays and Sundays through the Wigan GP access alliance at locations across Wigan Borough.

Home visits	
The practice had a system to assess whether a home visit was clinically necessary and the urgency of the need for medical attention	Υ
If yes, describe how this was done	
This was all done by the lead GP	

Timely access to the service

National GP Survey results

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who were 'Very satisfied' or 'Fairly satisfied' with their GP practices opening hours. (01/01/2017 to 31/03/2017)	85.7%	84.0%	80.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who gave a positive answer to "Generally, how easy is it to get through to someone at your GP surgery on the phone?" (01/01/2017 to 31/03/2017)	84.5%	78.4%	70.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they wanted to see or speak to a GP or nurse from their GP surgery they were able to get an appointment (01/01/2017 to 31/03/2017)	87.2%	76.7%	75.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who responded positively to the overall experience of making an appointment (01/01/2017 to 31/03/2017)	82.0%	77.7%	72.7%	Comparable to other practices

Examples of feedback received from patients:

Source	Feedback
Comment cards and from speaking with patients	Patients commented that it was easy to get an appointment.

Listening and learning from complaints received

Question	Y/N
The complaints policy and procedures were in line with recognised guidance and contractual obligations. (See <i>My expectations for raising concerns and complaints</i> and <i>NHS England Complaints policy</i>)	Y
Information was available to help patients understand the complaints system.	Υ

Complaints	Y/N
Number of complaints received in the last year.	One
Number of complaints we examined	One
Number of complaints we examined that were satisfactorily handled in a timely way	One
Number of complaints referred to the Parliamentary and Health Service Ombudsman	None

Well-led

Leadership capacity and capability

Example of how leadership, capacity and capability were demonstrated by the practice

All clinical decisions in the practice were taken by the lead GP. At the time of the inspection there was no practice manager in post.

Vision and strategy

Practice Vision and values

There was no clear vision and set of values. The practice did not have a realistic strategy and supporting business plans to achieve priorities. The practice had not developed its vision, values and strategy jointly with patients, staff and external partners. However the practice did provide comprehensive care and treatment to all its population groups, from young to old, including all necessary baby checks and immunisation, right through to care of the elderly and end of life.

Culture

Examples of feedback from staff or other evidence about working at the practice

Source	Feedback
Staff	Staff felt supported by the lead GP.
Staff	Staff stated they felt respected, supported and valued.

Examples of changes made by the practice as a result of feedback from staff

Source	Example
	None presented at the inspection

Examples of the practice responding to incidents and concerns and how they communicate with patients and those involved (consider duty of candour)

Source	Example
	All incidents and complaints were investigated. Patients were given a full explanation and feedback about the conclusions of investigations.
	explanation and feedback about the conclusions of investigations.

Examples of concerns raised by staff and addressed by the practice

Source	Example	
	None presented at the inspection	
The practice's speaking up policies are in line with the NHSI National Raising Issues Policy.		N

Examples of action taken by the practice to promote the safety and wellbeing of staff

Source	Example
	None presented at the inspection

Examples of action taken by the practice to promote equality and diversity for staff

Source	Example
Staff	Some staff had undertaken equality and diversity training

Governance arrangements

Examples of structures, processes and systems in place to support the delivery of good quality and sustainable care.		
Learning from complaints and significant events	These were shared verbally in the practice. There were no recorded meeting minutes for complaints and significant events.	
Practice specific policies		
Other examples		
Staff were able to describe the governance arrangements		N
Staff were clear on their roles and responsibilities		Υ

Managing risks, issues and performance

Major incident plan in place	Υ
Staff trained in preparation for major incident	N

Appropriate and accurate information

Question	Y/N
Staff whose responsibilities include making statutory notifications understand what this entails.	Υ

Engagement with patients, the public, staff and external partners

Examples of methods of engagement

	Method	Impact
Patients	National patient survey	The practice reviewed the national patient survey. An area of concern was the waiting time for appointments. The practice increased appointment time with the GP from 10 minutes to 15 to address this area.
Staff	Meetings	Through team meetings but these are infrequent and have not occurred for a while.
External partners	Meetings	GP attends some CCG meetings

Feedback from Patient Participation Group:

Feedback	
The PPG was active but had no chair and had did not meet regularly	
We were informed by the PPG that they planned to formalise the group and meet more regularly	

GP Insight assesses a practice's data against all the other practices in England. We assess relative performance for the majority of indicators using a z-score, a statistical tool which shows the deviation from the England average. It gives us a statistical measurement of a practice's performance in relation to the England average, and measures this in standard deviations. We calculate a z-score for each indicator, thereby highlighting the practices which significantly vary from the England average (in either a positive or negative direction). We consider that z-scores which are +2 or more or -2 or less are at significant levels, warranting further enquiry.

N.B. Not all indicators are part of the GP insight set and those that aren't will not have a variation band.

The following language is used for banding variation:

Significant variation (positive)

- Variation (positive)
- Comparable to other practices
- Variation (negative)
- Significant variation (negative)

Note: for the following indicators the variation bands are different:

Child Immunisation indicators. These are scored against the World Health Organisation target of 95%.

It is important to note that z-scores are not a judgement in themselves, but will prompt further enquiry, as part of our ongoing monitoring of GP practices.

Guidance and Frequently Asked Questions on GP Insight can be found on the following link: http://www.cgc.org.uk/what-we-do/how-we-use-information/monitoring-gp-practices