# **Care Quality Commission**

# **Inspection Evidence Table**

# Silverdale Medical Practice (1-546188886)

Inspection date: 25 May 2017

Date of data download: 23 May 2018

## Safe

#### Safety systems and processes

Source	Y/N
There was a lead member of staff for safeguarding processes and procedures.	Yes
Safety and safeguarding systems, processes and practices were developed, implemented and communicated to staff.	Yes
Policies were in place covering adult and child safeguarding. They were updated and reviewed and accessible to all staff.	Yes
Partners and staff were trained to appropriate levels for their role (for example level three for GPs, including locum GPs)	Yes
The practice worked in partnership with other agencies to protect patients from abuse, neglect, harassment, discrimination and breaches of their dignity and respect. Information about patients at risk was shared with other agencies in a timely way.	Yes
Systems were in place to highlight vulnerable patients on record. There was a risk register of specific patients	Yes
Reports and learning from safeguarding incidents were available to staff.	Yes
Disclosure and Barring Service (DBS) checks were undertaken where required	Yes
Staff who acted as chaperones were trained for the role and had a DBS check or risk assessment.	Yes

#### Additional comments:

The practice would ensure that any safeguarding concerns were followed up and provided us with examples of ensuring patients were safe. The practice also worked with the local police and would offer assistance or advice if required, even if patients were not registered at the practice.

Recruitment Systems			
The registered person provided assurances that safety was promoted in their recruitment practices.			
Recruitment checks were carried out in accordance with regulations (including for agency staff, locums and volunteers).			
Staff vaccination was maintained in line with current PHE guidance and if relevant to role.	Yes		
Systems were in place to ensure the registration of clinical staff (including nurses and pharmacists) was checked and regularly monitored.			
Staff who require medical indemnity insurance had it in place	Yes		

Safety Records	Y/N
There was a record of portable appliance testing or visual inspection by a competent person  Date of last inspection/Test:	Yes February 2018
There was a record of equipment calibration  Date of last calibration:	Yes April 2018
Risk assessments were in place for any storage of hazardous substances e.g. liquid nitrogen, storage of chemicals	Yes
Fire procedure in place	Yes
Fire extinguisher checks	Yes
Fire drills and logs	Yes
Fire alarm checks	Yes
Fire training for staff	Yes
Fire marshals	Yes
Fire risk assessment Date of completion	Yes December 2015
Actions were identified and completed.	Yes
Health and safety Premises/security risk assessment? Date of last assessment:	Yes July 2017
Additional comments: The practice had a legionella test certificate in place, dated August 2017.	1

Infection control	Y/N
Risk assessment and policy in place	Yes
Date of last infection control audit:	January 2018
The provider acted on any issues identified	Yes
The arrangements for managing waste and clinical specimens kept people safe?	Yes

## Risks to patients

Question	Y/N
The practice had systems in place to monitor and review staffing levels and skill mix.	Yes
There was an effective approach to managing staff absences and busy periods.	Yes
Comprehensive risk assessments were carried out for patients and risk management plans were developed in line with national guidance	Yes
Staff knew how to respond to emergency situations.	Yes
Receptionists were aware of 'red flag' sepsis symptoms that might be reported by patients and how to respond.	Yes
The practice had equipment available to enable assessment of patients with presumed sepsis.	Yes
There were systems in place to enable the assessment of patients with presumed sepsis in line with NICE guidance.	
The impact on safety was assessed and monitored when the practice carried out changes to the service or the staff.	Yes

## Information to deliver safe care and treatment

Question	Y/N
Individual care records, including clinical data, were written and managed in line with current guidance and relevant legislation.	Yes
The care records we saw demonstrated that information needed to deliver safe care and treatment was made available to relevant staff in an accessible way.	Yes
Referral letters contained specific information to allow appropriate and timely referrals.	Yes
Referrals to specialist services were documented.	Yes
The practice had a documented approach to the management of test results and this was managed in a timely manner.	Yes
The practice demonstrated that when patients use multiple services, all the information needed for their ongoing care was shared appropriately and in line with relevant protocols.	Yes

# Safe and appropriate use of medicines

Indicator	Practice	CCG average	England average	England comparison
Number of antibacterial prescription items prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU).(01/07/2016 to 30/06/2017)(NHSBSA)	1.46	1.14	0.98	Variation (negative)
Percentage of antibiotic items prescribed that are Co-Amoxiclav, Cephalosporins or Quinolones.(01/07/2016 to 30/06/2017) (NHSBSA)	9.4%	9.8%	8.9%	Comparable to other practices

Medicine Management	Y/N				
The practice had a process and clear audit trail for the management of information about changes to a patient's medicines including changes made by other services.					
Staff had the appropriate authorisations in place to administer medicines (including PGDS or PSDs).					
Prescriptions (pads and computer prescription paper) were kept securely and monitored.	Yes				
There was a process for the management of medicines including high risk medicines (for example, warfarin, methotrexate and lithium) with appropriate monitoring and clinical review prior to prescribing.					
The practice monitored the prescribing of controlled drugs. (For example audits for unusual prescribing, quantities, dose, formulations and strength).					
There were arrangements for raising concerns around controlled drugs with the NHS England Area Team CD Accountable Officer.					
Up to date local prescribing guidelines were in use. Clinical staff were able to access a local microbiologist for advice.	Yes				
For remote or online prescribing there were effective protocols in place for identifying and verifying the patient in line with GMC guidance.					
The practice held appropriate emergency medicines and .risk assessments were in place to determine the range of medicines held.					
The practice had arrangements to monitor the stock levels and expiry dates of emergency medicines/medical gases					
There was medical oxygen on site	Yes				
The practice had a defibrillator	Yes				
Both were checked regularly and this was recorded.	Yes				
Medicines that required refrigeration were appropriately stored, monitored and transported in line with PHE guidance to ensure they remained safe and effective in use.	Yes				

#### Track record on safety and lessons learned and improvements made

Significant events	Y/N
There was a system for recording and acting on significant events	Yes
Staff understood how to report incidents both internally and externally	Yes
There was evidence of learning and dissemination of information	Yes
Number of events recorded in last 12 months.	38

#### Example(s) of significant events recorded and actions by the practice;

Event	Specific action taken
Vaccines fridge temperature was outside the specified range.	The practice contacted the manufacturers to ensure that the vaccines were still safe to use. The practice purchased data controllers for each of the vaccine fridges.
A B12 vial was found to be out of date.	All B12 vials were checked to ensure they were still in date. Policy was updated so B12 are stored in a fridge that is checked by the practice pharmacist.

Safety Alerts	Y/N
There was a system for recording and acting on safety alerts	Yes
Staff understand how to deal with alerts	Yes

Comments on systems in place: Alerts are received by email to the practice manager and then emailed to the clinical staff. A spreadsheet is in place to track actions taken.

# **Effective**

# Effective needs assessment, care and treatment

Prescribing				
Indicator	Practice performance	CCG average	England average	England comparison
Average daily quantity of Hypnotics prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU). (01/07/2016 to 30/06/2017) (NHSBSA)	0.64	0.92	0.90	Comparable to other practices

Diabetes Indicators				
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last IFCC-HbA1c is 64 mmol/mol or less in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	87.2%	79.6%	79.5%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	21.2% (164)	11.7%	12.4%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last blood pressure reading (measured in the preceding 12 months) is 140/80 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	90.4%	80.9%	78.1%	Variation (positive)
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	14.2% (110)	8.4%	9.3%	
Indicator	Practice performance	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, whose last measured total cholesterol (measured within the preceding 12 months) is 5 mmol/l or less (01/04/2016 to 31/03/2017) (QOF)	85.7%	79.1%	80.1%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	23.1% (179)	12.6%	13.3%	

Other long term conditions				
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with asthma, on the register, who have had an asthma review in the preceding 12 months that includes an assessment of asthma control using the 3 RCP questions. (01/04/2016 to 31/03/2017) (QOF)	82.1%	74.3%	76.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
Indicator	39.5% (255) Practice	10.9% CCG	7.7% England	England
	radios	average	average	comparison
The percentage of patients with COPD who had a review undertaken including an assessment of breathlessness using the Medical Research Council dyspnoea scale in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	89.3%	86.2%	90.4%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	29.1% (111)	11.4%	11.4%	
Indicator	Practice	CCG average	England average	England comparison
Indicator  The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	Practice 87.9%			
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or	87.9%  Practice Exception rate (number of exceptions)	85.0%  CCG Exception rate	83.4%  England Exception rate	comparison  Comparable to
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	87.9%  Practice Exception rate (number of	85.0%  CCG Exception rate 4.8%	83.4%  England Exception rate 4.0%	Comparable to other practices
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)	87.9%  Practice Exception rate (number of exceptions)	85.0%  CCG Exception rate	83.4%  England Exception rate	comparison  Comparable to
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)  QOF Exceptions	Practice Exception rate (number of exceptions) 11.0% (229) Practice	85.0%  CCG Exception rate  4.8% CCG	83.4%  England Exception rate  4.0% England	Comparison  Comparable to other practices  England
The percentage of patients with hypertension in whom the last blood pressure reading (measured in the preceding 12 months) is 150/90 mmHg or less (01/04/2016 to 31/03/2017) (QOF)  QOF Exceptions  Indicator  In those patients with atrial fibrillation with a record of a CHA2DS2-VASc score of 2 or more, the percentage of patients who are currently treated with anti-coagulation drug therapy.	Practice Exception rate (number of exceptions) 11.0% (229) Practice	85.0%  CCG Exception rate  4.8% CCG average	83.4%  England Exception rate  4.0% England average	Comparison  Comparable to other practices  England comparison  Significant Variation

Child Immunisation				
Indicator	Numerator	Denominator	Practice %	Comparison to WHO target
Percentage of children aged 1 with completed primary course of 5:1 vaccine. (01/04/2016 to 31/03/2017) (NHS England)	146	148	98.6%	Met 95% WHO based target Significant Variation (positive)
The percentage children aged 2 who have received their booster immunisation for Pneumococcal infection (i.e. received Pneumococcal booster) (PCV booster) (01/04/2016 to 31/03/2017) (NHS England)	129	133	97.0%	Met 95% WHO based target Significant Variation (positive)
The percentage of children aged 2 who have received their immunisation for Haemophilus influenza type b (Hib) and Meningitis C (MenC) (i.e. received Hib/MenC booster) (01/04/2016 to 31/03/2017) (NHS England)	130	133	97.7%	Met 95% WHO based target Significant Variation (positive)
The percentage of children aged 2 who have received immunisation for measles, mumps and rubella (first dose of MMR) (01/04/2016 to 31/03/2017) (NHS England)	130	133	97.7%	Met 95% WHO based target Significant Variation (positive)

Cancer Indicators				
Indicator	Practice	CCG average	England average	England comparison
The percentage of women eligible for cervical cancer screening who were screened adequately within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64 (01/04/2016 to 31/03/2017) (Public Health England)	70.5%	68.2%	72.1%	Comparable to other practices
Females, 50-70, screened for breast cancer in last 36 months (3 year coverage, %) (PHE)	66.0%	63.6%	70.3%	N/A
Persons, 60-69, screened for bowel cancer in last 30 months (2.5 year coverage, %) <sub>(PHE)</sub>	58.8%	52.4%	54.6%	N/A
The percentage of patients with cancer, diagnosed within the preceding 15 months, who have a patient review recorded as occurring within 6 months of the date of diagnosis. (PHE)	52.9%	74.5%	71.2%	N/A

Mental Health Indicators				
Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses who have a comprehensive, agreed care plan documented in the record, in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	92.5%	88.2%	90.3%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
Indicator	9.1% (8) Practice	12.2% CCG average	12.5% England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses whose alcohol consumption has been recorded in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	94.5%	90.4%	90.7%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
Indicator	17.0% (15)  Practice	9.5% CCG average	10.3% England average	England comparison
The percentage of patients diagnosed with dementia whose care plan has been reviewed in a face-to-face review in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	89.5%	89.1%	83.7%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	18.3% (17)	5.6%	6.8%	

# Monitoring care and treatment

Indicator	Practice	CCG average	England average
Overall QOF score (out of maximum 559)	559	512	539
Overall QOF exception reporting	12.0%	4.9%	5.7%

# Effective staffing

Question	Y/N
The registered person provided assurances that staff had the skills, knowledge and experience to deliver effective care, support and treatment. This included specific training for nurses on immunisation and on sample taking for the cervical screening programme.	Yes
The learning and development needs of staff were assessed	Yes
The provider had a programme of learning and development.	Yes
There was an induction programme for new staff. This included completion of the Care Certificate for Health Care Assistants employed since April 2015.	Yes
Staff had access to appraisals, one to one, coaching and mentoring, clinical supervision and revalidation. They were supported to meet the requirements of professional revalidation.	Yes
The practice could demonstrate how they assured the competence of staff employed in advanced clinical practice, for example, nurses, paramedics, pharmacists and physician associates.	Yes

## **Coordinating care and treatment**

Indicator	Y/N
The contractor has regular (at least 3 monthly) multidisciplinary case review meetings where all patients on the palliative care register are discussed (01/04/2016 to 31/03/2017) (QOF)	Yes

#### Helping patients to live healthier lives

Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with physical and/or mental health conditions whose notes record smoking status in the preceding 12 months (01/04/2016 to 31/03/2017) (QOF)	91.9%	94.1%	95.3%	Comparable to other practices
QOF Exceptions	Practice Exception rate (number of exceptions)	CCG Exception rate	England Exception rate	
	7.1% (223	1.0%	0.8%	
Indicator	Practice	CCG average	England average	England comparison
Number of new cancer cases treated (Detection rate: % of which resulted from a two week wait (TWW) referral) (01/04/2016 to 31/03/2017) (PHE)	35.7%	43.4%	51.6%	Comparable to other practices

## Description of how the practice monitors that consent is sought appropriately

Consent is documented within a patient's notes.

# **Caring**

## Kindness, respect and compassion

CQC comments cards	
Total comments cards received	47
Number of CQC comments received which were positive about the service	41
Number of comments cards received which were mixed about the service	6
Number of CQC comments received which were negative about the service	0

# **Examples of feedback received:**

Source	Feedback
Comments cards	Patients described the practice as accommodating and helpful. Some patients said they were not happy with having to describe their problems to the receptionists when booking an appointment.

**National GP Survey results** 

Practice population size	Surveys sent out	% of practice population	Surveys returned	Survey Response rate%
11,965	322	2.7%	101	31.37%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that they would definitely or probably recommend their GP surgery to someone who has just moved to the local area (01/01/2017 to 31/03/2017) (GP Patient Survey)	66.0%	77.2%	78.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	87.4%	88.4%	88.8%	Comparable to other practices
The percentage of respondents to the GP patient survey who answered positively to question 22 "Did you have confidence and trust in the GP you saw or spoke to?" (01/01/2017 to 31/03/2017) (GPPS)	94.0%	94.3%	95.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	75.6%	85.0%	85.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at listening to them (01/01/2017 to 31/03/2017) (GPPS)	88.5%	92.2%	91.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at treating them with care and concern (01/01/2017 to 31/03/2017) (GPPS)	85.8%	91.0%	90.7%	Comparable to other practices

Question	Y/N
The practice carries out its own patient survey/patient feedback exercises.	Yes

Date of exercise	Summary of results
•	Patients were happy with the service overall. Some patients said it can sometimes be difficult to get an appointment.

#### Involvement in decisions about care and treatment

Examples of feedback received:

Source	Feedback
Interviews with patients	We spoke with three patients who all said they were happy with the care and treatment provided.

## **National GP Survey results**

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	79.3%	85.5%	86.4%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a GP, the GP was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	73.0%	81.8%	82.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at explaining tests and treatments (01/01/2017 to 31/03/2017) (GPPS)	86.8%	89.7%	89.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they saw or spoke to a nurse, the nurse was good or very good at involving them in decisions about their care (01/01/2017 to 31/03/2017) (GPPS)	84.0%	86.2%	85.4%	Comparable to other practices

Question	Y/N
Interpretation services were available for patients who did not have English as a first language.	Yes
Patient information leaflets and notices were available in the patient waiting area which told patients how to access support groups and organisations.	Yes
Information leaflets were available in easy read format.	Yes
Information about support groups was available on the practice website.	Yes

Carers	Narrative
Percentage and number of carers identified	The practice had identified 377 carers on its list. This represented 4% of the patient population.
How the practice supports carers	The practice offered NHS checks and flu jabs to carers. The practice would also signpost carers to any relevant services.
How the practice supports recently bereaved patients	Staff told us that if families had experienced bereavement, their usual GP contacted them and all staff in the practice were notified of this. This call was either followed by a patient consultation at a flexible time and location to meet the family's needs and/or by giving them advice on how to find a support service.

**Privacy and dignity** 

Question	Y/N
Curtains were provided in consulting rooms to maintain patients' privacy and dignity during examinations, investigations and treatments.	Yes

	Narrative
Arrangements to ensure confidentiality at the reception desk	The waiting desk is situated away from the seating area. All computer screens are facing away from patients.

Question	Y/N
Consultation and treatment room doors were closed during consultations.	Yes
A private room was available if patients were distressed or wanted to discuss sensitive issues.	Yes
Examples of specific feedback received:	

Source	Feedback
Practice patient survey	Overall patients were happy with the service and described the staff as caring.

# Responsive

Responding to and meeting people's needs

Practice Opening Times		
Day	Time	
Monday	08:00-18:30	
Tuesday	08:00-18:30	
Wednesday	08:00-18:30	
Thursday	08:00-18:30	
Friday	08:00-18:30	

Extended hours opening: Extended opening hours varied. Some weeks this was a Saturday morning from 9am to 12:30pm or Monday and Wednesday mornings from 7am to 8am and Wednesday evening from 6.30pm to 8.30pm.

Patients requiring a GP outside of normal working hours were advised to contact the surgery and they would be directed to the NHS 111 service.

Home visits	
The practice had a system to assess whether a home visit was clinically necessary and the urgency of the need for medical attention	Yes
If yes, describe how this was done	
This was decided by the GP	

# Timely access to the service

National GP Survey results

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who were 'Very satisfied' or 'Fairly satisfied' with their GP practices opening hours. (01/01/2017 to 31/03/2017)	83.3%	81.6%	80.0%	Comparable to other practices
The percentage of respondents to the GP patient survey who gave a positive answer to "Generally, how easy is it to get through to someone at your GP surgery on the phone?" (01/01/2017 to 31/03/2017)	65.0%	70.1%	70.9%	Comparable to other practices
The percentage of respondents to the GP patient survey who stated that the last time they wanted to see or speak to a GP or nurse from their GP surgery they were able to get an appointment (01/01/2017 to 31/03/2017)	72.9%	72.2%	75.5%	Comparable to other practices
The percentage of respondents to the GP patient survey who responded positively to the overall experience of making an appointment (01/01/2017 to 31/03/2017)	68.2%	70.6%	72.7%	Comparable to other practices

Examples of feedback received from patients:

Source	Feedback
Comment cards and from speaking with patients	Patients said that they found the staff caring and they were happy with the treatment provided.

# Listening and learning from complaints received

Question	Y/N
The complaints policy and procedures were in line with recognised guidance and contractual obligations. (See <i>My expectations for raising concerns and complaints</i> and <i>NHS England Complaints policy</i> )	Yes
Information was available to help patients understand the complaints system.	Yes

Complaints	Y/N
Number of complaints received in the last year.	21
Number of complaints we examined	3
Number of complaints we examined that were satisfactorily handled in a timely way	3
Number of complaints referred to the Parliamentary and Health Service Ombudsman	0

## Well-led

#### Leadership capacity and capability

#### Example of how leadership, capacity and capability were demonstrated by the practice

The practice had clear governance arrangements. All staff were aware of their own responsibilities and each area of responsibility was displayed on the staff notice board. All staff members told us they felt involved in the running of the practice and were encouraged to input on staff meeting agendas.

Vision and strategy

#### **Practice Vision and values**

To provide the best quality service for our patients within a confidential and safe environment through effective collaboration and team work.

To show patients courtesy and respect at all times, irrespective of ethnic origin, religious belief, personal attributes or the nature of the health problem.

#### Culture

Examples of feedback from staff or other evidence about working at the practice

Source	Feedback
Staff	Staff were involved in setting the agenda for team meetings
Staff	Staff stated they felt respected, supported and valued.

Examples of changes made by the practice as a result of feedback from staff

Source	Example
Staff	Staff being paid the national living wage.

Examples of the practice responding to incidents and concerns and how they communicate with patients and those involved (consider duty of candour)

Source	Example	
	All incidents and complaints were investigated. Patients were given a full explanation and feedback about the conclusions of investigations.	
The practice's speaking up policies are in line with the NHSI National Raising Issues Policy.		

Examples of action taken by the practice to promote the safety and wellbeing of staff

Sourc	е	Example
Staff		Stop smoking sessions were available for staff.
Staff		Staff exercise classes at the end of surgery were provided.
Staff		Time off is allowed for counselling if required.

## Examples of action taken by the practice to promote equality and diversity for staff and patients

Source	Example
Practice award	The practice had been awarded a 'Pride in Practice' Gold award by the LGBT foundation.
Training	All staff had received equality and diversity training.

## Examples of actions to improve quality in past 2 years

Area	Impact
	The practice was able to demonstrate improved outcomes for patients in their clinical audits. We were shown five clinical audits that had been performed over the past two years.

#### **Governance arrangements**

Examples of structures, processes and systems in place to support the delivery of good quality and sustainable care.			
Learning from complaints These were regularly discussed in team meetings so all staff were aware of any incidents.			
Practice specific policies	Practice specific policies Policies were available to all staff on the shared drive		
Staff were able to describe the governance arrangements  Yes			
Staff were clear on their roles and responsibilities Yes			

## Managing risks, issues and performance

Major incident plan in place	Yes
Staff trained in preparation for major incident	

#### Appropriate and accurate information

Question	Y/N
Staff whose responsibilities include making statutory notifications understand what this entails.	

#### Engagement with patients, the public, staff and external partners

Examples of methods of engagement

	Method	Impact
Patients	National patient survey	The practice reviewed the national patient survey.
	Surveys.	Patients expressed a dissatisfaction with the telephone system which led to a new system being implemented and an increase in patient satisfaction with the telephone system.
Staff	Meetings	All staff members would attend regular team meetings.
External partners	Meetings	The practice attended CCG and neighbourhood meetings.

#### Feedback from Patient Participation Group;

#### **Feedback**

The PPG was active and met regularly. We saw evidence that issues such as staffing, complaints, access to the service and PPG recruitment were regularly discussed. The practice would also feedback any results from patient surveys to the PPG. The PPG had been involved in designing patient surveys and speaking with patients to encourage them to complete the survey. The PPG had also helped patients become more confident with using the self service check-in desks.

#### Notes: CQC GP Insight

GP Insight assesses a practice's data against all the other practices in England. We assess relative performance for the majority of indicators using a z-score, a statistical tool which shows the deviation from the England average. It gives us a statistical measurement of a practice's performance in relation to the England average, and measures this in standard deviations. We calculate a z-score for each indicator, thereby highlighting the practices which significantly vary from the England average (in either a positive or negative direction). We consider that z-scores which are +2 or more or -2 or less are at significant levels, warranting further enquiry.

N.B. Not all indicators are part of the GP insight set and those that aren't will not have a variation band.

The following language is used for banding variation:

Significant variation (positive)

- Variation (positive)
- Comparable to other practices
- Variation (negative)
- Significant variation (negative)

Note: for the following indicators the variation bands are different:

• Child Immunisation indicators. These are scored against the World Health Organisation target of 95%.

It is important to note that z-scores are not a judgement in themselves, but will prompt further enquiry, as part of our ongoing monitoring of GP practices.

Guidance and Frequently Asked Questions on GP Insight can be found on the following link: <a href="http://www.cgc.org.uk/what-we-do/how-we-use-information/monitoring-gp-practices">http://www.cgc.org.uk/what-we-do/how-we-use-information/monitoring-gp-practices</a>