## **Care Quality Commission**

## **Inspection Evidence Table**

### **Croft Surgery (1-6481332630)**

Inspection date: 21/01/2020

Date of data download: 23 December 2019

### Overall rating: add overall rating here

Please note: Any Quality Outcomes Framework (QOF) data relates to 2018/19.

Safe Rating: Good

#### Safety systems and processes

The practice had systems, practices and processes to keep people safe and safeguarded from abuse.

Safeguarding	Y/N/Partial
There was a lead member of staff for safeguarding processes and procedures.	Yes
Safeguarding systems, processes and practices were developed, implemented and communicated to staff.	Yes
There were policies covering adult and child safeguarding which were accessible to all staff.	Yes
Policies took account of patients accessing any online services.	N/A
Policies and procedures were monitored, reviewed and updated.	Partial
Partners and staff were trained to appropriate levels for their role.	No
There was active and appropriate engagement in local safeguarding processes.	Yes
The Out of Hours service was informed of relevant safeguarding information.	Yes
There were systems to identify vulnerable patients on record.	Yes
Disclosure and Barring Service (DBS) checks were undertaken where required.	Yes
Staff who acted as chaperones were trained for their role.	Yes
There were regular discussions between the practice and other health and social care professionals such as health visitors, school nurses, community midwives and social workers to support and protect adults and children at risk of significant harm.	Yes
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Explanation of any answers and additional evidence: Although the practice had reviewed some and was reviewing other policies there was poor document control which led to confusion about which was the version in use. For example, there were two different versions of both the adult and children's safeguarding policy. Both were dated 2019 but there was no version control to ensure all staff knew which was the most up to date policy.

Safeguarding Y/N/Partial

Not all staff had received the correct level of safeguarding training for their role. However, we saw that this was addressed immediately and that the members of staff not at the correct level were booked for training the day following our inspection. All clinical staff had completed the correct level of safeguarding training.

The practice liaised with the child protection unit, health visitors and school nurses to validate its children at risk register.

Recruitment systems	Y/N/Partial
Recruitment checks were carried out in accordance with regulations (including for agency staff and locums).	
Staff vaccination was maintained in line with current Public Health England (PHE) guidance if relevant to role.	
There were systems to ensure the registration of clinical staff (including nurses and pharmacists) was checked and regularly monitored.	Yes

Explanation of any answers and additional evidence: The practice encouraged staff to have vaccinations in line with current Public Health England (PHE) guidance but only recorded the hepatitis B vaccinations in staff files. When staff declined a vaccination no formal risk assessment had been completed. The practice manager told us about conversations with staff and assured us that formal risk assessments would be completed as soon as possible. We saw that this action was recorded on the infection prevention and control action plan.

Safety systems and records	Y/N/Partial
There was a record of portable appliance testing or visual inspection by a competent person.  Date of last inspection/test: July 2019	Yes
There was a record of equipment calibration.  Date of last calibration: February 2019	Yes
There were risk assessments for any storage of hazardous substances for example, liquid nitrogen, storage of chemicals.	Yes
There was a fire procedure.	Yes
There was a record of fire extinguisher checks.  Date of last check: November 2019	Yes
There was a log of fire drills. Date of last drill: November 2019	Yes
There was a record of fire alarm checks.  Date of last check: 21 January 2020	Yes
There was a record of fire training for staff.  Date of last training: December 2019	Yes
There were fire marshals.	Yes
A fire risk assessment had been completed.  Date of completion: June 2018	Yes
Actions from fire risk assessment were identified and completed.	Yes

Explanation of any answers and additional evidence: The practice had four trained fire marshals. Fire alarms were tested weekly. Fire training took place at various dates throughout the year.

Actions from the fire risk assessment has resulted in a new combination boiler being installed and portable heaters removed from the reception area. We saw that most repeat checks had been booked, the repeat fire risk assessment had not been confirmed at the time of inspection.

Health and safety	Y/N/Partial	
Premises/security risk assessment had been carried out.	Voc	
Date of last assessment: January 2020	Yes	
Health and safety risk assessments had been carried out and appropriate actions taken.	Yes	
Date of last assessment: September 2019		
Explanation of any answers and additional evidence: The practice ensured that staff did not work alone in the practice with clear arrangements in place to promote staff safety.		

#### Infection prevention and control

Appropriate standards of cleanliness and hygiene were met.

	Y/N/Partial
There was an infection risk assessment and policy.	Yes
Staff had received effective training on infection prevention and control.	Yes
Infection prevention and control audits were carried out.  Date of last infection prevention and control audit: September 2018	Yes
The practice had acted on any issues identified in infection prevention and control audits.	Yes
There was a system to notify Public Health England of suspected notifiable diseases.	Yes
The arrangements for managing waste and clinical specimens kept people safe.	Yes

Explanation of any answers and additional evidence: The infection prevention and control policy was comprised of many contributory policies, however there was no clear document control process to demonstrate this link. The onward microbiological advice was added to the policy at the time of inspection, although staff we spoke with knew who to contact and where to locate the contact details.

A cleaning plan was in place which detailed the frequency all areas within the practice were cleaned.

The practice did not have a risk assessment for Infection prevention and control (IPC) however, they wrote a comprehensive IPC risk assessment during the inspection.

The infection prevention and control (IPC) risk assessment identified that the external annual IPC audit had been delayed several times in 2019 and was planned for February 2020. We saw that the 2018 IPC audit had a score of 95% and that the practice had acted on the action plan from that audit, for example they completed a comprehensive redecoration programme.

#### Risks to patients

There were adequate systems to assess, monitor and manage risks to patient safety.

	Y/N/Partial
There was an effective approach to managing staff absences and busy periods.	Yes
There was an effective induction system for temporary staff tailored to their role.	Yes
Comprehensive risk assessments were carried out for patients.	Yes
Risk management plans for patients were developed in line with national guidance.	Yes
The practice was equipped to deal with medical emergencies (including suspected sepsis) and staff were suitably trained in emergency procedures.	
Clinicians knew how to identify and manage patients with severe infections including sepsis.	Yes
Receptionists were aware of actions to take if they encountered a deteriorating or acutely unwell patient and had been given guidance on identifying such patients.	Yes

There was a process in the practice for urgent clinical review of such patients.	Yes
When there were changes to services or staff the practice assessed and monitored the impact on safety.	e Yes

Explanation of any answers and additional evidence: The practice had a dedicated emergency protocol for most emergencies, which included sepsis and chest pain. However, guidance regarding suspected strokes was missing. Receptionists had aide memoirs available for chest pain and sepsis. We observed the reception team escalate a concern to a GP and fast track a patient during the inspection.

#### Information to deliver safe care and treatment

### Staff had the information they needed to deliver safe care and treatment.

	Y/N/Partial
Individual care records, including clinical data, were written and managed securely and in line with current guidance and relevant legislation.	Yes
There was a system for processing information relating to new patients including the summarising of new patient notes.	
There were systems for sharing information with staff and other agencies to enable them to deliver safe care and treatment.	Yes
Referral letters contained specific information to allow appropriate and timely referrals.	Yes
Referrals to specialist services were documented and there was a system to monitor delays in referrals.	Yes
There was a documented approach to the management of test results and this was managed in a timely manner.	Yes
There was appropriate clinical oversight of test results, including when reviewed by non-clinical staff.	Yes
The practice demonstrated that when patients use multiple services, all the information needed for their ongoing care was shared appropriately and in line with relevant protocols.	Yes
Explanation of any answers and additional evidence: Test results were reviewed by a dedicated GP every day, and patients were telephoned when results required treatment or further action.	

#### Appropriate and safe use of medicines

The practice had systems for the appropriate and safe use of medicines, including medicines optimisation

Indicator	Practice	CCG average	England average	England comparison
Number of antibacterial prescription items prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU) (01/10/2018 to 30/09/2019) (NHS Business Service Authority - NHSBSA)	0.78	0.90	0.87	No statistical variation
The number of prescription items for co-amoxiclav, cephalosporins and quinolones as a percentage of the total number of prescription items for selected antibacterial drugs (BNF 5.1 sub-set). (01/10/2018 to 30/09/2019) (NHSBSA)	4.4%	5.6%	8.5%	Variation (positive)
Average daily quantity per item for Nitrofurantoin 50 mg tablets and capsules, Nitrofurantoin 100 mg m/r capsules, Pivmecillinam 200 mg tablets and Trimethoprim 200 mg tablets prescribed for uncomplicated urinary tract infection (01/04/2019 to 30/09/2019) (NHSBSA)	4.35	5.29	5.60	Variation (positive)
Average daily quantity of oral NSAIDs prescribed per Specific Therapeutic Group Age-sex Related Prescribing Unit (STAR-PU) (01/04/2019 to 30/09/2019)	0.98	1.92	2.08	Variation (positive)

Medicines management	Y/N/Partial
The practice ensured medicines were stored safely and securely with access restricted to authorised staff.	Yes
Blank prescriptions were kept securely and their use monitored in line with national guidance.	Yes
Staff had the appropriate authorisations to administer medicines (including Patient Group Directions or Patient Specific Directions).	Partial
The practice could demonstrate the prescribing competence of non-medical prescribers, and there was regular review of their prescribing practice supported by clinical supervision or peer review.	Yes
There was a process for the safe handling of requests for repeat medicines and evidence of structured medicines reviews for patients on repeat medicines.	Yes
The practice had a process and clear audit trail for the management of information about	Yes

Medicines management	Y/N/Partial
changes to a patient's medicines including changes made by other services.	
There was a process for monitoring patients' health in relation to the use of medicines including high risk medicines (for example, warfarin, methotrexate and lithium) with appropriate monitoring and clinical review prior to prescribing.	Yes
The practice monitored the prescribing of controlled drugs. (For example, investigation of unusual prescribing, quantities, dose, formulations and strength).	Yes
There were arrangements for raising concerns around controlled drugs with the NHS England Area Team Controlled Drugs Accountable Officer.	Yes
If the practice had controlled drugs on the premises there were appropriate systems and written procedures for the safe ordering, receipt, storage, administration, balance checks and disposal of these medicines, which were in line with national guidance.	N/A
The practice had taken steps to ensure appropriate antimicrobial use to optimise patient outcomes and reduce the risk of adverse events and antimicrobial resistance.	Yes
For remote or online prescribing there were effective protocols for verifying patient identity.	N/A
The practice held appropriate emergency medicines, risk assessments were in place to determine the range of medicines held, and a system was in place to monitor stock levels and expiry dates.	No
There was medical oxygen and a defibrillator on site and systems to ensure these were regularly checked and fit for use.	Yes
Vaccines were appropriately stored, monitored and transported in line with PHE guidance to ensure they remained safe and effective.	Yes
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Explanation of any answers and additional evidence: Patient Group Directions had not been signed by a GP. The practice corrected this immediately after inspection.

The practice did not have all of the appropriate emergency medicines. A risk assessment for one of the medicines was insufficient to mitigate the risk. We discussed this with the provider at the time of inspection. The provider ordered the required emergency medicines and revised the risk assessment after our discussion.

#### Track record on safety and lessons learned and improvements made

#### The practice learned and made improvements when things went wrong.

Significant events	Y/N/Partial
The practice monitored and reviewed safety using information from a variety of sources.	Yes
Staff knew how to identify and report concerns, safety incidents and near misses.	Yes
There was a system for recording and acting on significant events.	Partial
Staff understood how to raise concerns and report incidents both internally and externally.	Yes
There was evidence of learning and dissemination of information.	Partial
Number of events recorded in last 12 months:	7
Number of events that required action:	7

Explanation of any answers and additional evidence: The practice shared their significant events and staff we spoke with confirmed that the knew about the events. The practice was committed to supporting staff raise significant events in a supportive environment and had not focussed effectively on what had gone wrong and actions required to prevent recurrence. Specifically, there was no dedicated root cause analysis used in the investigative part of the event review which prevented assurance that all contributory causes had been identified. This prevented effective learning from the event. We discussed this with the provider who committed to include a root cause analysis in their significant event management process immediately.

#### Example(s) of significant events recorded and actions by the practice.

Event	Specific action taken
building and had omitted to secure the external shutters. This had presented a	The practice reviewed the incident and identified that the new member of staff had not been shown how to lock up the practice at the end of the day. The induction process was reviewed and
security risk to the practice premises.	as a result all new staff have shadowing included in their induction which specified premises security.
A GP filled in a Driver and Vehicle	The practice offered an apology to the distressed patient and
Licensing Agency (DVLA) form	wrote immediately to the DVLA acknowledging the error and
incorrectly which resulted in a patient	providing a correction. The practice shared the event at the next
	clinical meeting and discussed that the DVLA forms should be
	checked by a peer prior to being sent to prevent a recurrence of
	the event.

Safety alerts	Y/N/Partial
There was a system for recording and acting on safety alerts.	Partial
Staff understood how to deal with alerts.	Yes
Explanation of any answers and additional evidence: The practice had a system for reacting on alerts from the Medicines and Healthcare products Regulatory Agency (MHRA) they had not acted on a Health and Safety alert about blinds with looped cords. We saw that	A). However,

looped cords were evident throughout the practice. The provider acted on this during the inspection, the practice manager assured us that they would check they were registered for all environmental and health and safety alerts.

#### **Effective**

## **Rating: Good**

#### Effective needs assessment, care and treatment

Patients' needs were assessed, and care and treatment was delivered in line with current legislation, standards and evidence-based guidance supported by clear pathways and tools.

	Y/N/Partial
The practice had systems and processes to keep clinicians up to date with current evidence-based practice.	
Patients' immediate and ongoing needs were fully assessed. This included their clinical needs and their mental and physical wellbeing.	Yes
Patients presenting with symptoms which could indicate serious illness were followed up in a timely and appropriate way.	Yes
We saw no evidence of discrimination when staff made care and treatment decisions.	Yes
Patients' treatment was regularly reviewed and updated.	Yes
There were appropriate referral pathways to make sure that patients' needs were addressed.	Yes
Patients were told when they needed to seek further help and what to do if their condition deteriorated.	Yes
The practice used digital services securely and effectively and conformed to relevant digital and information security standards.	Yes
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Explanation of any answers and additional evidence: The practice followed both the local Clinical Commissioning Group (CCG) guidance and that of the National Institute for Clinical Excellence (NICE).

Prescribing	Practice performance	CCG average	England average	England comparison
Average daily quantity of Hypnotics prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU) (01/10/2018 to 30/09/2019) (NHSBSA)	0.42	0.72	0.74	No statistical variation

#### Older people

#### Population group rating: Good

#### <u>Findings</u>

 The practice used a clinical tool to identify older patients who were living with moderate or severe frailty. Those identified received a full assessment of their physical, mental and social needs. The practice had two frailty registers which recorded the moderately frail patients and the severely frail patients.

- The practice followed up on older patients discharged from hospital. It ensured that their care
  plans and prescriptions were updated to reflect any extra or changed needs. Patients received
  a telephone review within three days of being discharged when a home visit was not required.
- The practice carried out structured annual medication reviews for older patients.
- Staff had appropriate knowledge of treating older people including their psychological, mental and communication needs.
- Health checks, including frailty assessments, were offered to patients over 75 years of age.
- Flu, shingles and pneumonia vaccinations were offered to relevant patients in this age group.

#### People with long-term conditions

#### **Population group rating: Good**

- Patients with long-term conditions were offered a structured annual review to check their health
  and medicines needs were being met. For patients with the most complex needs, the GP
  worked with other health and care professionals to deliver a coordinated package of care.
- Staff who were responsible for reviews of patients with long-term conditions had received specific training.
- GPs followed up patients who had received treatment in hospital or through out of hours services for an acute exacerbation of asthma.
- The practice shared clear and accurate information with relevant professionals when deciding care delivery for patients with long-term conditions.
- The practice could demonstrate how they identified patients with commonly undiagnosed conditions, for example diabetes, chronic obstructive pulmonary disease (COPD), atrial fibrillation and hypertension.
- Adults with newly diagnosed cardio-vascular disease were offered statins.
- Patients with suspected hypertension were offered ambulatory blood pressure monitoring.
- Patients with atrial fibrillation were assessed for stroke risk and treated appropriately.
- Patients with COPD were offered rescue packs.
- Patients with asthma were offered an asthma management plan.

Diabetes Indicators	Practice	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last IFCC-HbA1c is 64 mmol/mol or less in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	72.4%	77.8%	79.3%	No statistical variation
Exception rate (number of exceptions).	7.7% (24)	11.6%	12.8%	N/A
The percentage of patients with diabetes, on the register, in whom the last blood pressure reading (measured in the preceding 12	82.6%	79.1%	78.1%	No statistical variation

months) is 140/80 mmHg or less (01/04/2018 to 31/03/2019) (QOF)				
Exception rate (number of exceptions).	7.1% (22)	5.5%	9.4%	N/A

	Practice	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, whose last measured total cholesterol (measured within the preceding 12 months) is 5 mmol/l or less (01/04/2018 to 31/03/2019) (QOF)	81.5%	81.9%	81.3%	No statistical variation
Exception rate (number of exceptions).	11.3% (35)	8.8%	12.7%	N/A

Other long-term conditions	Practice	CCG average	England average	England comparison
The percentage of patients with asthma, on the register, who have had an asthma review in the preceding 12 months that includes an assessment of asthma control using the 3 RCP questions, NICE 2011 menu ID: NM23 (01/04/2018 to 31/03/2019) (QOF)	78.4%	74.7%	75.9%	No statistical variation
Exception rate (number of exceptions).	2.4% (8)	2.4%	7.4%	N/A
The percentage of patients with COPD who have had a review, undertaken by a healthcare professional, including an assessment of breathlessness using the Medical Research Council dyspnoea scale in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	95.4%	90.2%	89.6%	No statistical variation
Exception rate (number of exceptions).	1.5% (2)	7.6%	11.2%	N/A

Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with hypertension in whom the last blood pressure reading measured in the preceding 12 months is 150/90mmHg or less (01/04/2018 to 31/03/2019) (QOF)	87.7%	82.5%	83.0%	No statistical variation
Exception rate (number of exceptions).	2.6% (21)	2.2%	4.0%	N/A
In those patients with atrial fibrillation with a record of a CHA2DS2-VASc score of 2 or more, the percentage of patients who are currently treated with anti-coagulation drug therapy (01/04/2018 to 31/03/2019) (QOF)	93.5%	91.6%	91.1%	No statistical variation
Exception rate (number of exceptions).	0.0% (0)	4.5%	5.9%	N/A

#### Families, children and young people Population group rating: Good

- The practice has met the minimum 90% target for four of four childhood immunisation uptake
  indicators. The practice had not met the WHO based national target of 95% (the recommended
  standard for achieving herd immunity) for four of four childhood immunisation uptake indicators.
- The practice contacted the parents or guardians of children due to have childhood immunisations.
   The practice apply their child not brought policy for children not brought in for the immunisations.
- The practice had arrangements for following up failed attendance of children's appointments
  following an appointment in secondary care or for immunisation and would liaise with health
  visitors when necessary.
- The practice had arrangements to identify and review the treatment of newly pregnant women on long-term medicines. These patients were provided with advice and post-natal support in accordance with best practice guidance.
- Staff had the appropriate skills and training to carry out reviews for this population group.
- The practice offered dedicated chlamydia screening.

Child Immunisation	Numerator	Denominator	Practice %	Comparison to WHO target of 95%
The percentage of children aged 1 who have completed a primary course of immunisation for Diphtheria, Tetanus, Polio, Pertussis, Haemophilus influenza type b (Hib), Hepatitis B (Hep B) ((i.e. three doses of DTaP/IPV/Hib/HepB) (01/04/2018 to 31/03/2019) (NHS England)	63	68	92.6%	Met 90% minimum
The percentage of children aged 2 who have received their booster immunisation for Pneumococcal infection (i.e. received Pneumococcal booster) (PCV booster) (01/04/2018 to 31/03/2019) (NHS England)	55	58	94.8%	Met 90% minimum
The percentage of children aged 2 who have received their immunisation for Haemophilus influenza type b (Hib) and Meningitis C (MenC) (i.e. received Hib/MenC booster) (01/04/2018 to 31/03/2019) (NHS England)	55	58	94.8%	Met 90% minimum
The percentage of children aged 2 who have received immunisation for measles, mumps and rubella (one dose of MMR) (01/04/2018 to 31/03/2019) (NHS England)	55	58	94.8%	Met 90% minimum

Note: Please refer to the CQC guidance on Childhood Immunisation data for more information:

https://www.cqc.org.uk/guidance-providers/gps/how-we-monitor-gp-practices

## Working age people (including those recently retired and students)

### Population group rating: Good

- The practice had systems to inform eligible patients to have the meningitis vaccine, for example before attending university for the first time.
- Patients had access to appropriate health assessments and checks including NHS checks for patients aged 40 to 74. There was appropriate and timely follow-up on the outcome of health assessments and checks where abnormalities or risk factors were identified.
- Patients could book or cancel appointments online and order repeat medication without the need to attend the surgery.

Cancer Indicators	Practice	CCG average	England average	England comparison	
The percentage of women eligible for cervical	79.6%	N/A	80% Target	Below 80% target	
cancer screening at a given point in time who	7 9.0 70	IN/A	00 % Target	Delow 60 /6 larger	

were screened adequately within a specified period (within 3.5 years for women aged 25 to				
49, and within 5.5 years for women aged 50 to				
64). (31/03/2019 to 30/06/2019) (Public Health England)				
Females, 50-70, screened for breast cancer				
in last 36 months (3 year coverage, %)	77.5%	69.3%	71.6%	N/A
(01/04/2018 to 31/03/2019) (PHE)				
Persons, 60-69, screened for bowel cancer in				
last 30 months (2.5 year coverage,	52.2%	51.8%	58.0%	N/A
%)(01/04/2018 to 31/03/2019) <sub>(PHE)</sub>				
The percentage of patients with cancer, diagnosed within the preceding 15 months, who have a patient review recorded as occurring within 6 months of the date of diagnosis. (01/04/2018 to 31/03/2019) (PHE)	72.7%	73.5%	68.1%	N/A
Number of new cancer cases treated (Detection rate: % of which resulted from a two week wait (TWW) referral) (01/04/2018 to 31/03/2019) (PHE)	56.5%	45.9%	53.8%	No statistical variation

## People whose circumstances make them vulnerable

#### Population group rating: Good

#### **Findings**

- Same day appointments and longer appointments were offered when required.
- All patients with a learning disability were offered an annual health check.
- End of life care was delivered in a coordinated way which considered the needs of those whose circumstances may make them vulnerable.
- The practice had a system for vaccinating patients with an underlying medical condition according to the recommended schedule.
- The practice demonstrated that they had a system to identify people who misused substances.
- The practice reviewed young patients at local residential homes.

## People experiencing poor mental health

#### Population group rating: Good

(including people with dementia)

- The practice assessed and monitored the physical health of people with mental illness, severe mental illness, and personality disorder by providing access to health checks, interventions for physical activity, obesity, diabetes, heart disease, cancer and access to 'stop smoking' services.
- Same day and longer appointments were offered when required.

- There was a system for following up patients who failed to attend for administration of long-term medication.
- When patients were assessed to be at risk of suicide or self-harm the practice had arrangements in place to help them to remain safe.
- Patients at risk of dementia were identified and offered an assessment to detect possible signs
  of dementia. When dementia was suspected there was an appropriate referral for diagnosis.
- All staff had received dementia training in the last 12 months.
- Patients with poor mental health, including dementia, were referred to appropriate services.

Mental Health Indicators	Practice	CCG average	England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses who have a comprehensive, agreed care plan documented in the record, in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	90.6%	91.0%	89.4%	No statistical variation
Exception rate (number of exceptions).	17.9% (7)	7.2%	12.3%	N/A
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses whose alcohol consumption has been recorded in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	94.3%	95.0%	90.2%	No statistical variation
Exception rate (number of exceptions).	10.3% (4)	3.8%	10.1%	N/A
The percentage of patients diagnosed with dementia whose care plan has been reviewed in a face-to-face review in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	86.4%	82.8%	83.6%	No statistical variation
Exception rate (number of exceptions).	15.4% (4)	6.7%	6.7%	N/A

#### Any additional evidence or comments

The practice held a register of 28 patients with a learning disability and dedicated February as the review month for this group of patients.

The practice were aware of the high exception reporting rate for people with mental health and had reviewed their recall system for this group of patients. They had developed appropriate contact with the community mental health team and encouraged patients to have an annual review of their care. The practice were confident that their exception rate would be reduced.

#### **Monitoring care and treatment**

The practice had a comprehensive programme of quality improvement activity and routinely reviewed the effectiveness and appropriateness of the care provided.

Indicator	Practice	CCG average	England average
Overall QOF score (out of maximum 559)	552.2	542.6	539.2
Overall QOF score (as a percentage of maximum)	98.8%	97.1%	96.7%
Overall QOF exception reporting (all domains)	4.1%	5.3%	5.9%

	Y/N/Partial
Clinicians took part in national and local quality improvement initiatives.	Yes
The practice had a comprehensive programme of quality improvement and used	Yes

information about care and treatment to make improvements.		
Quality improvement activity was targeted at the areas where there were concerns.		
The practice regularly reviewed unplanned admissions and readmissions and took appropriate action.	Yes	

Examples of improvements demonstrated because of clinical audits or other improvement activity in past two years

The practice had completed a two cycle audit with plans for a third cycle on a specific treatment for insomnia which did not involve the use of hypnotics, which are commonly considered for insomnia treatments. The medicine can be prescribed by GPs for adults and specialists only for children. The best practice guidelines indicate a maximum use of 13 weeks which can be extended to six months under supervision if the medicine had proven to be effective. The practice commenced with a search of adult patients and identified 25 patients taking the medicine. Of those 25, 10 were under 55 years of age and 15 were over 55 years of age. The practice invited all patients into the surgery for a review and explored all suitable options for patients who had taken the medicine for 13 weeks or longer. At the second cycle the practice identified that four patients under 55 years of age and five patients over 55 years of age were taking the medicine. All nine of the patients who were prescribed the medicine were confirmed as short term prescriptions. The practice had improved its monitoring process and had planned a further audit cycle to ensure that the best practice guidelines continued to be followed.

The practice had two female patients of child bearing age who were prescribed a specific medicine for epilepsy. Both of these patients had a suitable risk assessment in place and were supported by an annual specialist appointment.

#### Any additional evidence or comments

The practice had carried out six clinical audits during the last 12 months. There was no evidence of nurses being involved in clinical audit, or of non-clinical audits being completed. However, the practice had re registered with CQC in February 2019 and was still developing its dedicated audit programme.

#### **Effective staffing**

The practice was able to demonstrate that staff had the skills, knowledge and experience to carry out their roles.

	Y/N/Partial
Staff had the skills, knowledge and experience to deliver effective care, support and treatment. This included specific training for nurses on immunisation and on sample taking for the cervical screening programme.	Yes
The learning and development needs of staff were assessed.	Yes
The practice had a programme of learning and development.	Yes
Staff had protected time for learning and development.	Yes
There was an induction programme for new staff.	Yes
Induction included completion of the Care Certificate for Health Care Assistants employed since April 2015.	N/A
Staff had access to regular appraisals, one to ones, coaching and mentoring, clinical supervision and revalidation. They were supported to meet the requirements of professional revalidation.	Yes
The practice could demonstrate how they assured the competence of staff employed in advanced clinical practice, for example, nurses, paramedics, pharmacists and physician associates.	Yes
There was a clear and appropriate approach for supporting and managing staff when their performance was poor or variable.	Yes
Explanation of any answers and additional evidence: The practice participated in	the quarterly

Explanation of any answers and additional evidence: The practice participated in the quarterly protected learning time events for clinical staff provided by the Clinical Commissioning Group. This time was used by non-clinical staff for mandatory and development training.

#### **Coordinating care and treatment**

Staff worked together and with other organisations to deliver effective care and treatment.

#### Helping patients to live healthier lives

Staff were consistent and proactive in helping patients to live healthier lives.

	Y/N/Partial
The practice identified patients who may need extra support and directed them to relevant services. This included patients in the last 12 months of their lives, patients at risk of developing a long-term condition and carers.	
Staff encouraged and supported patients to be involved in monitoring and managing their own health.	Yes
Patients had access to appropriate health assessments and checks.	Yes
- · · · · · · · · · · · · · · · · · ·	Yes
The practice supported national priorities and initiatives to improve the population's health, for example, stop smoking campaigns, tackling obesity.	Yes

Explanation of any answers and additional evidence: The practice hosted "One You Walsall" once a week. One You Walsall was a free healthy lifestyle service dedicated to improving the health and wellbeing of all residents across Walsall. They offered support with: physical activity, healthy eating, weight loss, emotional wellbeing, welfare, alcohol reduction, quitting smoking, NHS Health Checks.

The practice had hosted a health fair in September 2019 which had included the fire service. Local charities and health promotion activities.

Smoking Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with any or any combination of the following conditions: CHD, PAD, stroke or TIA, hypertension, diabetes, COPD, CKD, asthma, schizophrenia, bipolar affective disorder or other psychoses whose notes record smoking status in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	97.1%	96.8%	95.0%	No statistical variation
Exception rate (number of exceptions).	0.7% (9)	0.5%	0.8%	N/A

#### **Consent to care and treatment**

The practice always obtained consent to care and treatment in line with legislation and guidance.

	Y/N/Partial
Clinicians understood the requirements of legislation and guidance when considering consent and decision making. We saw that consent was documented.	
Clinicians supported patients to make decisions. Where appropriate, they assessed and recorded a patient's mental capacity to decide.	Yes
The practice monitored the process for seeking consent appropriately.	Yes
Policies for any online services offered were in line with national guidance.	N/A

## Caring

## **Rating: Good**

#### Kindness, respect and compassion

Staff treated patients with kindness, respect and compassion. Feedback from patients was positive about the way staff treated people.

	Y/N/Partial
Staff understood and respected the personal, cultural, social and religious needs of patients.	Yes
Staff displayed understanding and a non-judgemental attitude towards patients.	Yes
Patients were given appropriate and timely information to cope emotionally with their care, treatment or condition.	Yes
Explanation of any answers and additional evidence:	

CQC comments cards	
Total comments cards received.	21
Number of CQC comments received which were positive about the service.	21
Number of comments cards received which were mixed about the service.	0
Number of CQC comments received which were negative about the service.	0

Source	Feedback
CQC comment cards	Patients reported that they had positive interactions with staff and felt listened to during clinical appointments.
Care homes	The practice provided a GP service to four local care homes. We were able to speak with representatives from three of these. The representatives we spoke with told us that the service cared for their residents well and had built supportive relationships with them. One of the care homes was a dedicated home for people with learning disabilities and they told us that the practice supported their patients with flexible appointments and visited them at their home to carry out an annual review.
Patient Participation Grou (PPG)	The member of the PPG we spoke with told us that they found the practice very caring. They also told us about the practice supporting one of the local homeless projects by being a donation point for food and toiletries.

### **National GP Survey results**

Practice population size	Surveys sent out	Surveys returned	Survey Response rate%	% of practice population
4978.0	353.0	109.0	30.9%	2.19%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that the last time they had a general practice appointment, the healthcare professional was good or very good at listening to them (01/01/2019 to 31/03/2019)	89.8%	87.3%	88.9%	No statistical variation
The percentage of respondents to the GP patient survey who stated that the last time they had a general practice appointment, the healthcare professional was good or very good at treating them with care and concern (01/01/2019 to 31/03/2019)	86.2%	86.2%	87.4%	No statistical variation
The percentage of respondents to the GP patient survey who stated that during their last GP appointment they had confidence and trust in the healthcare professional they saw or spoke to (01/01/2019 to 31/03/2019)	96.1%	95.0%	95.5%	No statistical variation
The percentage of respondents to the GP patient survey who responded positively to the overall experience of their GP practice (01/01/2019 to 31/03/2019)	85.6%	81.6%	82.9%	No statistical variation

Question	Y/N
The practice carries out its own patient survey/patient feedback exercises.	Yes

#### Any additional evidence

The practice used a text message service to carry out mini surveys through its virtual PPG. They had carried out a patient's survey in 2018 and told us that they did not repeat these annually as people did not respond. We saw that survey results were mainly positive about the practice.

#### Involvement in decisions about care and treatment

Staff helped patients to be involved in decisions about care and treatment.

	Y/N/Partial		
Staff communicated with patients in a way that helped them to understand their care, treatment and condition, and any advice given.			
Staff helped patients and their carers find further information and access community and advocacy services.	Yes		
Explanation of any answers and additional evidence:			
Easy read and pictorial materials were available and a hearing loop was in the reception area.			

Source	Feedback
Interviews with patients.	We spoke with two patients on the day of our inspection and both told us that they were treated with care and compassion.

#### **National GP Survey results**

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that during their last GP appointment they were involved as much as they wanted to be in decisions about their care and treatment (01/01/2019 to 31/03/2019)	93.5%	92.3%	93.4%	No statistical variation

	Y/N/Partial
Interpretation services were available for patients who did not have English as a first language.	
Patient information leaflets and notices were available in the patient waiting area which told patients how to access support groups and organisations.	Yes
Information leaflets were available in other languages and in easy read format.	Yes
Information about support groups was available on the practice website.	Yes

Explanation of any answers and additional evidence: The electronic sign in screen was available in 18 languages including English. There was a notice up in reception which advised that information leaflets were available in other languages. However, the notice was in English. Staff told us that two of their clinicians were able to speak Hindi, Punjabi and Urdu.

Carers	Narrative
•	The practice had 110 identified carers which was just over 2% of their practice population. None of these were under 18 years of age.
How the practice supported	The practice offered carers an annual health check and an influenza
carers (including young carers).	vaccination.
recently bereaved patients.	The practice offered a bereavement pack to registered patients and carers who could be non-registered patients. This included the offer of an
	appointment, written condolences and signposting to relevant services. However, the practice had recently relaunched their website and there was
	no information about bereavement on their website.

#### **Privacy and dignity**

The practice respected patients' privacy and dignity.

	Y/N/Partial
Curtains were provided in consulting rooms to maintain patients' privacy and dignity during examinations, investigations and treatments.	Yes
Consultation and treatment room doors were closed during consultations.	Yes
A private room was available if patients were distressed or wanted to discuss sensitive issues.	Yes
There were arrangements to ensure confidentiality at the reception desk.	Yes

## Responsive

## **Rating: Good**

#### Responding to and meeting people's needs

The practice organised and delivered services to meet patients' needs.

	Y/N/Partial
The practice understood the needs of its local population and had developed services in response to those needs.	Yes
The importance of flexibility, informed choice and continuity of care was reflected in the services provided.	Yes
The facilities and premises were appropriate for the services being delivered.	Yes
The practice made reasonable adjustments when patients found it hard to access services.	Yes
There were arrangements in place for people who need translation services.	Yes
The practice complied with the Accessible Information Standard.	Yes
Explanation of any answers and additional evidence:	•

Practice Opening Times		
Day	Time	
Opening times:		
Monday	8am – 8pm	
Tuesday	7.30am – 6.30pm	
Wednesday	8am – 6.30pm	
Thursday	8am – 6.30pm	
Friday	8am – 6.30pm	
	8am – 6.30pm	
Appointments available:		
Monday	Doctors 9am -8pm Nurses 8 am – 8pm	
Tuesday	Doctors 9am -6.30pm urses 7 am - 6.30pm	
Wednesday	Doctors 8.30am -6.30pm Nurses 8 am - 6.30pm	
Thursday	Doctors 8.30am -6.30pm Nurses 8.30am -	
Thuisday	6.30pm	
Friday	Doctors 8.30am -6.30pm Nurses 8.30am -	
•	6.30pm	
The next available appointments were an ANF appointment on the ay of our inspection. A GF	Appointments could be booked up to four weeks	
appointment on the ay of our inspection. A GF	in advance.	
appointment was available for the day after inspection		

#### National GP Survey results

Practice population size	Surveys sent out	Surveys returned	Survey Response rate%	% of practice population	
4978.0	353.0	109.0	30.9%	2.19%	

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that at their last general practice appointment, their needs were met (01/01/2019 to 31/03/2019)	95.8%	93.3%	94.5%	No statistical variation

#### Older people

#### Population group rating: Good

#### **Findings**

- All patients had a named GP who supported them in whatever setting they lived.
- The practice was responsive to the needs of older patients and offered home visits and urgent appointments for those with enhanced needs and complex medical issues.
- The practice provided effective care coordination to enable older patients to access appropriate services.
- In recognition of the religious and cultural observances of some patients, the GP would respond
  quickly, often outside of normal working hours, to provide the necessary death certification to
  enable prompt burial in line with families' wishes when bereavement occurred.

#### People with long-term conditions

#### Population group rating: Good

- Patients with multiple conditions had their needs reviewed in one appointment.
- The practice provided effective care coordination to enable patients with long-term conditions to access appropriate services.
- The practice liaised regularly with the local district nursing team and community matrons to discuss and manage the needs of patients with complex medical issues.
- Care and treatment for people with long-term conditions approaching the end of life was coordinated with other services.

#### Families, children and young people Population group rating: Good

#### **Findings**

- Additional nurse appointments were available until 7pm on a Monday for school age children so
  that they did not need to miss school. Pre school appointments were also available in a Tuesday
  morning.
- We found there were systems to identify and follow up children living in disadvantaged circumstances and who were at risk, for example, children and young people who had a high number of accident and emergency (A&E) attendances. Records we looked at confirmed this.
- All parents or guardians calling with concerns about a child were offered a same day appointment when necessary.
- Parents with concerns regarding children under the age of 10 could attend a drop-in clinic held at the same time as the twice weekly baby clinic.
- Immunisation clinics were scheduled for every Wednesday afternoon.
- There was a baby assessment clinic every Thursday lunchtime.

## Working age people (including those recently retired and students)

#### Population group rating: Good

- The needs of this population group had been identified and the practice had adjusted the services it offered to ensure these were accessible, flexible and offered continuity of care.
- The practice was open until 8pm on a Monday. Pre-bookable appointments were also available to all patients at additional locations within the area, through the four Walsall hubs. The appointments were available 6.30pm – 9pm Monday to Friday and 10am – 3pm Saturdays Sundays and Bank Holidays.

## People whose circumstances make them vulnerable

#### Population group rating: Good

#### **Findings**

- The practice held a register of patients living in vulnerable circumstances including homeless people, Travellers and those with a learning disability.
- People in vulnerable circumstances were easily able to register with the practice, including those with no fixed abode such as homeless people and Travellers.
- The practice provided effective care coordination to enable patients living in vulnerable circumstances to access appropriate services.
- The practice adjusted the delivery of its services to meet the needs of patients with a learning disability.

# People experiencing poor mental health (including people with dementia)

Population group rating: Good

- Priority appointments were allocated when necessary to those experiencing poor mental health.
- Staff interviewed had a good understanding of how to support patients with mental health needs and those patients living with dementia.
- The practice was aware of support groups within the area and signposted their patients to these accordingly.

#### Timely access to the service

#### People were able to access care and treatment in a timely way.

National GP Survey results

	Y/N/Partial
	Yes
The practice had a system to assess whether a home visit was clinically necessary and the urgency of the need for medical attention.	
Appointments, care and treatment were only cancelled or delayed when absolutely necessary.	Yes

Explanation of any answers and additional evidence: When a home visit is requested a GP reviews the request and makes the clinical decision. They could ask the rapid response team to attend, hold a telephone consultation with the patient, or make a home visit after 12 midday.

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who responded positively to how easy it was to get through to someone at their GP practice on the phone (01/01/2019 to 31/03/2019)	97.5%	N/A	68.3%	Significant Variation (positive)
The percentage of respondents to the GP patient survey who responded positively to the overall experience of making an appointment (01/01/2019 to 31/03/2019)	78.5%	65.1%	67.4%	No statistical variation
The percentage of respondents to the GP patient survey who were very satisfied or fairly satisfied with their GP practice appointment times (01/01/2019 to 31/03/2019)	82.3%	65.2%	64.7%	Tending towards variation (positive)
The percentage of respondents to the GP patient survey who were satisfied with the type of appointment (or appointments) they were offered (01/01/2019 to 31/03/2019)	83.4%	69.8%	73.6%	No statistical variation

Source	Feedback
NHS website	The practice had five reviews each with a five star rating. All reviews had received a reply from the practice. People commented that they could get an appointment and that they were very satisfied with the type of appointment they were offered.
CQC comments cards	We received 21 positive comment cards from patients who used the practice and people expressed positive feedback about the appointments they had been offered.

#### Listening and learning from concerns and complaints

Complaints were listened and responded to and used to improve the quality of care.

Complaints	
Number of complaints received in the last year.	3
Number of complaints we examined.	3
Number of complaints we examined that were satisfactorily handled in a timely way.	3
Number of complaints referred to the Parliamentary and Health Service Ombudsman.	0

	Y/N/Partial
Information about how to complain was readily available.	Yes
There was evidence that complaints were used to drive continuous improvement.	Yes

Explanation of any answers and additional evidence: Complaints leaflets were available on the reception desk. The practice had not received any verbal complaints in the last 12 months but told us that they would log and record these if they did. The practice did consider when a significant event and a complaint could be related.

Example(s) of learning from complaints.

Complaint	Specific action taken
	The practice had reviewed their communication processes and reminded all clinicians to inform administrative staff when
removed from their repeat prescription list	
with no explanation.	

## Well-led Rating: Good

#### Leadership capacity and capability

There was compassionate, inclusive and effective leadership at all levels.

	Y/N/Partial
Leaders demonstrated that they understood the challenges to quality and sustainability.	Yes
They had identified the actions necessary to address these challenges.	Yes
Staff reported that leaders were visible and approachable.	Yes
There was a leadership development programme, including a succession plan.	Yes

#### Vision and strategy

The practice had a clear vision and credible strategy to provide high quality sustainable care.

	Y/N/Partial
The practice had a clear vision and set of values that prioritised quality and sustainability.	Yes
There was a realistic strategy to achieve their priorities.	Yes
The vision, values and strategy were developed in collaboration with staff, patients and external partners.	Yes
Staff knew and understood the vision, values and strategy and their role in achieving them.	No
Progress against delivery of the strategy was monitored.	Yes
Explanation of any answers and additional evidence: The provider told us that they had work to do to include staff in the values and strategy. Staff we spoke with confirmed that they did not know what these were.	

#### Culture

The practice had a culture which drove high quality sustainable care.

The practice had a culture which drove high quality sustainable care.			
	Y/N/Partial		
There were arrangements to deal with any behaviour inconsistent with the vision and values.	Yes		
Staff reported that they felt able to raise concerns without fear of retribution.	Yes		
There was a strong emphasis on the safety and well-being of staff.	Yes		
There were systems to ensure compliance with the requirements of the duty of candour.	Yes		
When people were affected by things that went wrong they were given an apology and informed of any resulting action.	Yes		
The practice encouraged candour, openness and honesty.	Yes		
The practice's speaking up policies were in line with the NHS Improvement Raising Concerns (Whistleblowing) Policy.	Yes		
The practice had access to a Freedom to Speak Up Guardian.	Yes		
Staff had undertaken equality and diversity training.	Yes		
Explanation of any answers and additional evidence: The practice had a reciprocal arrangement with the practice they shared the building with for a Freedom to Speak up Guardian.			

Examples of feedback from staff or other evidence about working at the practice

Source	Feedback
Staff	All of the staff we spoke with told us that they enjoyed working at the practice and
	that most people had been there a long time.

#### **Governance arrangements**

There were clear responsibilities, roles and systems of accountability to support good governance and management.

	Y/N/Partial
There were governance structures and systems which were regularly reviewed.	Yes
Staff were clear about their roles and responsibilities.	Yes
There were appropriate governance arrangements with third parties.	Yes
Explanation of any answers and additional evidence: There were clearly defined lead specialist areas. For example, staff we spoke with knew who the safeguarding lead was.	d roles for all

#### Managing risks, issues and performance

There were clear and effective processes for managing risks, issues and performance.

	Y/N/Partial
There were comprehensive assurance systems which were regularly reviewed and improved.	Yes
There were processes to manage performance.	Yes
There was a systematic programme of clinical and internal audit.	Partial
There were effective arrangements for identifying, managing and mitigating risks.	Yes
A major incident plan was in place.	No
Staff were trained in preparation for major incidents.	No
When considering service developments or changes, the impact on quality and sustainability was assessed.	Yes

Explanation of any answers and additional evidence: the practice were aware of training for prevention of terrorism and staff had completed it. However, they did not consider they required a dedicated major incident plan. The provider had a business continuity plan and was an active partner in the Primary Care Network with whom they would work in the event of a major incident.

Although several clinical audits had been carried out there was no evidence of any internal practice audits.

#### **Appropriate and accurate information**

There was a demonstrated commitment to using data and information proactively to drive and support decision making.

	Y/N/Partial
Staff used data to adjust and improve performance.	Yes
Performance information was used to hold staff and management to account.	Yes
Our inspection indicated that information was accurate, valid, reliable and timely.	Yes
There were effective arrangements for identifying, managing and mitigating risks.	Yes
Staff whose responsibilities included making statutory notifications understood what this entails.	Yes

Explanation of any answers and additional evidence: The practice monitored their Quality Outcome Framework data (QoF) monthly to ensure that they were meeting targets. They reviewed their GP survey results and compared with previous results to ensure any changes were discussed at business meetings.

If the practice offered online services:

	Y/N/Partial
The provider was registered as a data controller with the Information Commissioner's Office.	Yes

Patient records were held in line with guidance and requirements.	Yes
Any unusual access was identified and followed up.	Yes

#### Engagement with patients, the public, staff and external partners

The practice involved the public, staff and external partners to sustain high quality and sustainable care.

	Y/N/Partial
Patient views were acted on to improve services and culture.	Yes
The practice had an active Patient Participation Group.	Yes
Staff views were reflected in the planning and delivery of services.	Yes
The practice worked with stakeholders to build a shared view of challenges and of the needs of the population.	Yes

Explanation of any answers and additional evidence: The practice had an established virtual patient participation group (PPG) and had recently established a face to face group.

Feedback from Patient Participation Group.

#### Feedback

We spoke with one member of the new PPG and they told us that the practice had been receptive to the suggestions the group had made at the first meeting.

#### Any additional evidence

The practice supported two local homeless shelters during the Christmas season and acted as a donation point for foodstuffs and toiletries.

#### Continuous improvement and innovation

There was evidence of systems and processes for learning, continuous improvement and innovation.

	Y/N/Partial
There was a strong focus on continuous learning and improvement.	Yes
Learning was shared effectively and used to make improvements.	Yes

#### **Examples of continuous learning and improvement**

The practice was a training practice for doctors in training, although they did not have any students at the time of inspection.

There were two GP trainers at the practice and a third GP was preparing to become a trainer.

One of the GP partners was a clinical supervisor for pharmacists studying for the independent prescriber qualification at two local universities.

One of the GP partners is a frequent panel member at prospective medical student interviews with a local university.

#### Notes: CQC GP Insight

GP Insight assesses a practice's data against all the other practices in England. We assess relative performance for the majority of indicators using a "z-score" (this tells us the number of standard deviations from the mean the data point is), giving us a statistical measurement of a practice's performance in relation to the England average. We highlight practices which significantly vary from the England average (in either a positive or negative direction). We consider that z-scores which are higher than +2 or lower than -2 are at significant levels, warranting further enquiry. Using this technique we can be 95% confident that the practices performance is genuinely different from the average. It is important to note that a number of factors can affect the Z score for a practice, for example a small denominator or the distribution of the data. This means that there will be cases where a practice's data looks quite different to the average, but still shows as no statistical variation, as we do not have enough confidence that the difference is genuine. There may also be cases where a practice's data looks similar across two indicators, but they are in different variation bands.

The percentage of practices which show variation depends on the distribution of the data for each indicator, but is typically around 10-15% of practices. The practices which are not showing significant statistical variation are labelled as no statistical variation to other practices.

N.B. Not all indicators in the evidence table are part of the GP insight set and those that aren't will not have a variation band.

The following language is used for showing variation:

Variation Bands	Z-score threshold
Significant variation (positive)	≤-3
Variation (positive)	>-3 and ≤-2
Tending towards variation (positive)	>-2 and ≤-1.5
No statistical variation	<1.5 and >-1.5
Tending towards variation (negative)	≥1.5 and <2
Variation (negative)	≥2 and <3
Significant variation (negative)	≥3

Note: for the following indicators the variation bands are different:

- Child Immunisation indicators. These are scored against the World Health Organisation target of 95% rather than the England average. Note that practices that have "Met 90% minimum" have not met the WHO target of 95%.
- The percentage of respondents to the GP patient survey who responded positively to how easy it was to get through to someone at their GP practice on the phone uses a rules based approach for scoring, due to the distribution of the data. This indicator does not have a CCG average.
- The percentage of women eligible for cervical cancer screening at a given point in time who were screened adequately within a specified period (within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64). This indicator does not have a CCG average and is scored against the national target of 80%.

It is important to note that z-scores are not a judgement in themselves, but will prompt further enquiry, as part of our ongoing monitoring of GP practices.

Guidance and Frequently Asked Questions on GP Insight can be found on the following link: <a href="https://www.cqc.org.uk/quidance-providers/gps/how-we-monitor-qp-practices">https://www.cqc.org.uk/quidance-providers/gps/how-we-monitor-qp-practices</a>

Note: The CQC GP Evidence Table uses the most recent validated and publicly available data. In some cases at the time of inspection this data may be relatively old. If during the inspection the practice has provided any more recent data, this can be considered by the inspector. However, it should be noted that any data provided by the practice will be unvalidated and is not directly comparable to the published data. This has been taken into account during the inspection process.

#### Glossary of terms used in the data.

- COPD: Chronic Obstructive Pulmonary Disease
- PHE: Public Health England
- QOF: Quality and Outcomes Framework
- STAR-PU: Specific Therapeutic Group Age-sex weightings Related Prescribing Units. These weighting allow more accurate and meaningful comparisons within a specific therapeutic group by taking into account the types of people who will be receiving that treatment.