Care Quality Commission

Inspection Evidence Table

Stable Fold Surgery (1-569921627)

Inspection date: 31 January 2020

Date of data download: 23 January 2020

Overall rating: Good

At the inspection on 17 December 2018 we rated the practice as requires improvement overall. The key questions of safe, effective and well-led were rated requires improvement and the key questions of caring and responsive were rated good. There were breaches in Regulation 12 HSCA (RA) Regulations 2014 Safe care and treatment and Regulation 172 HSCA (RA) Regulations 2014 Good governance.

At this inspection we saw that all the identified breaches had been actioned and the key questions of safe, effective and well-led are now rated as good. However, the key question of responsive is rated as requires improvement due to low GP patient survey results. Overall the practice is now rated as good.

Please note: Any Quality Outcomes Framework (QOF) data relates to 2018/19.

Safe

Rating: Good

At the inspection 17 December 2018 the practice was rated as requires improvement for providing safe services. This was due to staff being unclear of their role when chaperoning, not all employment checks being carried out, fire training being out of date and no fire evacuation being carried out, not all infection control procedures being followed and no evidence of the infection control lead having training, and significant events not being well-managed.

At this inspection we saw that action had been taken to make all the required improvements. The key question of safe is now rated as good.

Safety systems and processes

The practice had clear systems, practices and processes to keep people safe and safeguarded from abuse.

Safeguarding	Y/N/Partial
3 31 1	Yes
Safeguarding systems, processes and practices were developed, implemented and communicated to staff.	Yes
There were policies covering adult and child safeguarding which were accessible to all staff.	Yes
Policies took account of patients accessing any online services.	Yes

Safeguarding	Y/N/Partial
Policies and procedures were monitored, reviewed and updated.	Yes
Partners and staff were trained to appropriate levels for their role.	Yes
There was active and appropriate engagement in local safeguarding processes.	Yes
The Out of Hours service was informed of relevant safeguarding information.	Yes
There were systems to identify vulnerable patients on record.	Yes
Disclosure and Barring Service (DBS) checks were undertaken where required.	Yes
Staff who acted as chaperones were trained for their role.	Yes
There were regular discussions between the practice and other health and social care professionals such as health visitors, school nurses, community midwives and social workers to support and protect adults and children at risk of significant harm.	Yes

Explanation of any answers and additional evidence:

At the previous inspection, not all staff were aware of their role when performing chaperone duties. At this inspection we saw that training had been delivered to all staff so they were fully aware of their role. All the staff we spoke with confirmed this.

Safeguarding was on the agenda of all clinical meetings. All staff had up to date training and GPs cascaded additional training when required.

We heard several examples that demonstrated a good understanding of safeguarding in the clinical and non-clinical team.

Recruitment systems	Y/N/Partial
Recruitment checks were carried out in accordance with regulations (including for agency staff and locums).	Yes
Staff vaccination was maintained in line with current Public Health England (PHE) guidance if relevant to role.	Partial
There were systems to ensure the registration of clinical staff (including nurses and pharmacists) was checked and regularly monitored.	Partial

Explanation of any answers and additional evidence:

At the previous inspection we saw that not all pre-employment checks were carried out. At this inspection we saw the system had been changed and all the required checks took place.

Staff vaccination was maintained for clinicians but this was not carried out for non-clinical staff. However, during the inspection the practice manager put a system in place to request the vaccination and immunity status for all non-clinical staff.

The practice manager did not have a system to check the ongoing registration of clinicians, although this was checked when they started work. We saw that evidence of current registration was only missing for one clinician, and this was checked during the inspection. In addition, the practice manager noted when these checks should be made in the future.

Safety systems and records	Y/N/Partial
There was a record of portable appliance testing or visual inspection by a competent person.	Yes
Date of last inspection/test: 5 March 2019	
There was a record of equipment calibration. Date of last calibration: 5 March 2019	Yes
There were risk assessments for any storage of hazardous substances for example, liquid nitrogen, storage of chemicals.	Yes
There was a fire procedure.	Yes
There was a record of fire extinguisher checks. Date of last check: March 2019	Yes
There was a log of fire drills. Date of last drill: March 2019	Yes
There was a record of fire alarm checks. Date of last check: 30 January 2020	Yes
There was a record of fire training for staff. Date of last training: all within the previous 12 months	Yes
There were fire marshals.	Yes
A fire risk assessment had been completed. Date of completion: 10 December 2019	Yes
Actions from fire risk assessment were identified and completed.	Yes
Explanation of any answers and additional evidence:	

Explanation of any answers and additional evidence:

At the last inspection we saw that the fire risk assessment was incorrect, fire training was not up to date and no fire drill had been carried. There was no emergency lighting and no risk assessment about its necessity. At this inspection we saw all the issues had been addressed. The practice now had emergency lighting and regular tests were carried out.

Health and safety	Y/N/Partial	
Premises/security risk assessment had been carried out.	Yes	
Date of last assessment: 21 January 2020	165	
Health and safety risk assessments had been carried out and appropriate actions taken.	Yes	
Date of last assessment: 21 January 2020	162	

Infection prevention and control

Appropriate standards of cleanliness and hygiene were met.

	Y/N/Partial
There was an infection risk assessment and policy.	Yes
Staff had received effective training on infection prevention and control.	Yes
Infection prevention and control audits were carried out. Date of last infection prevention and control audit: 20 January 2020	
The practice had acted on any issues identified in infection prevention and control audits.	Yes
There was a system to notify Public Health England of suspected notifiable diseases.	Yes
The arrangements for managing waste and clinical specimens kept people safe.	Yes

Explanation of any answers and additional evidence:

At the previous inspection we saw no evidence that the infection control lead had received training. No hand hygiene audit had been carried out. Both of these issues had been acted on. We saw a hand hygiene audit took place for all staff in March 2019.

Risks to patients

There were adequate systems to assess, monitor and manage risks to patient safety.

	Y/N/Partial
There was an effective approach to managing staff absences and busy periods.	Yes
There was an effective induction system for temporary staff tailored to their role.	Yes
Comprehensive risk assessments were carried out for patients.	Yes
Risk management plans for patients were developed in line with national guidance.	Yes
The practice was equipped to deal with medical emergencies (including suspected sepsis) and staff were suitably trained in emergency procedures.	
Clinicians knew how to identify and manage patients with severe infections including sepsis.	Yes
Receptionists were aware of actions to take if they encountered a deteriorating or acutely unwell patient and had been given guidance on identifying such patients.	Yes
There was a process in the practice for urgent clinical review of such patients.	Yes
When there were changes to services or staff the practice assessed and monitored the impact on safety.	Yes

Explanation of any answers and additional evidence:

All clinical staff had been trained in sepsis and it was on the training programme that all non-clinical staff would be trained by 31 March 2020.

The practice was aware of guidance regarding coronavirus, and reception staff knew that if a patient

stated they had returned from abroad feeling ill they should ask what country they had travelled through.

There was a designated isolation room if required.

Information to deliver safe care and treatment

Staff had the information they needed to deliver safe care and treatment.

	Y/N/Partial
Individual care records, including clinical data, were written and managed securely and in line with current guidance and relevant legislation.	
There was a system for processing information relating to new patients including the summarising of new patient notes.	
There were systems for sharing information with staff and other agencies to enable them to deliver safe care and treatment.	Yes
Referral letters contained specific information to allow appropriate and timely referrals.	Yes
Referrals to specialist services were documented and there was a system to monitor delays in referrals.	Yes
There was a documented approach to the management of test results and this was managed in a timely manner.	Yes
There was appropriate clinical oversight of test results, including when reviewed by non-clinical staff.	Yes
The practice demonstrated that when patients use multiple services, all the information needed for their ongoing care was shared appropriately and in line with relevant protocols.	Yes

Appropriate and safe use of medicines

The practice had systems for the appropriate and safe use of medicines, including medicines optimisation

Indicator	Practice	CCG average	England average	England comparison
Number of antibacterial prescription items prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU) (01/10/2018 to 30/09/2019) (NHS Business Service Authority - NHSBSA)	0.89	0.95	0.87	No statistical variation
The number of prescription items for co-amoxiclav, cephalosporins and quinolones as a percentage of the total number of prescription items for selected antibacterial drugs (BNF 5.1 sub-set). (01/10/2018 to 30/09/2019) (NHSBSA)	8.0%	6.4%	8.5%	No statistical variation
Average daily quantity per item for	5.66	5.56	5.60	No statistical variation

Indicator	Practice	CCG average	England average	England comparison
Nitrofurantoin 50 mg tablets and capsules, Nitrofurantoin 100 mg m/r capsules, Pivmecillinam 200 mg tablets and Trimethoprim 200 mg tablets prescribed for uncomplicated urinary tract infection (01/04/2019 to 30/09/2019) (NHSBSA)				
Average daily quantity of oral NSAIDs prescribed per Specific Therapeutic Group Age-sex Related Prescribing Unit (STAR-PU) (01/04/2019 to 30/09/2019)	3.03	2.21	2.08	No statistical variation

Medicines management	Y/N/Partial
The practice ensured medicines were stored safely and securely with access restricted to authorised staff.	Yes
Blank prescriptions were kept securely and their use monitored in line with national guidance.	Yes
Staff had the appropriate authorisations to administer medicines (including Patient Group Directions or Patient Specific Directions).	Yes
The practice could demonstrate the prescribing competence of non-medical prescribers, and there was regular review of their prescribing practice supported by clinical supervision or peer review.	Yes
There was a process for the safe handling of requests for repeat medicines and evidence of structured medicines reviews for patients on repeat medicines.	Yes
The practice had a process and clear audit trail for the management of information about changes to a patient's medicines including changes made by other services.	Yes
There was a process for monitoring patients' health in relation to the use of medicines including high risk medicines (for example, warfarin, methotrexate and lithium) with appropriate monitoring and clinical review prior to prescribing.	Yes
The practice monitored the prescribing of controlled drugs. (For example, investigation of unusual prescribing, quantities, dose, formulations and strength).	Yes
There were arrangements for raising concerns around controlled drugs with the NHS England Area Team Controlled Drugs Accountable Officer.	Yes
If the practice had controlled drugs on the premises there were appropriate systems and written procedures for the safe ordering, receipt, storage, administration, balance checks and disposal of these medicines, which were in line with national guidance.	Yes
The practice had taken steps to ensure appropriate antimicrobial use to optimise patient outcomes and reduce the risk of adverse events and antimicrobial resistance.	Yes
For remote or online prescribing there were effective protocols for verifying patient identity.	Yes
The practice held appropriate emergency medicines, risk assessments were in place to determine the range of medicines held, and a system was in place to monitor stock levels	Yes

Medicines management	Y/N/Partial
and expiry dates.	
There was medical oxygen and a defibrillator on site and systems to ensure these were regularly checked and fit for use.	
Vaccines were appropriately stored, monitored and transported in line with PHE guidance to ensure they remained safe and effective.	Yes

Explanation of any answers and additional evidence:

At the previous inspection not all Patient Group Directions were signed. At this inspection we saw that action had been taken and all were appropriately authorised.

We saw evidence that the practice had ordered a new portable oxygen cylinder that would be delivered two working days after the inspection. This was due to their existing cylinder being heavy and difficult to move in an emergency. The defibrillator was checked every month. During the inspection the practice manager changed the system so it would be checked weekly.

Track record on safety and lessons learned and improvements made

The practice learned and made improvements when things went wrong.

Significant events	Y/N/Partial
The practice monitored and reviewed safety using information from a variety of sources.	
Staff knew how to identify and report concerns, safety incidents and near misses.	Yes
There was a system for recording and acting on significant events.	Yes
Staff understood how to raise concerns and report incidents both internally and externally.	Yes
There was evidence of learning and dissemination of information.	Yes
Number of events recorded in last 12 months:	9
Number of events that required action:	9

Explanation of any answers and additional evidence:

At the previous inspection we saw no evidence of monitoring significant events or learning from them. At this inspection we saw that the practice had changed their procedures. Significant events were well-recorded and were discussed with the team. Investigations and outcomes were recorded and where learning was required this was shared and monitored.

Significant event forms were kept in the practice's shared computer drive so were accessible by all staff.

Examples of significant events recorded and actions by the practice.

Event	Specific action taken
January 2020. The practice made a 999	The practice was told the ambulance would arrive within 40

call for an ambulance which took three	minutes. After 1 hour 29 minutes the practice telephoned for an
hours to arrive.	update and was told the call had been downgraded and the
	ambulance would arrive within an hour (which had already
	passed). A further telephone call was made after one hour two
	hours 40 minutes and the practice was told the call had been
	further downgraded.
	The practice reviewed their actions and documented they would
	telephone the ambulance service for an update as soon as the
	initial time given had passed. A formal complaint was also made
	regarding the delays and lack of communication.
October 2019. Incorrect test results were	The practice telephone to obtain flu swab results and was told
given to the practice by the hospital	the result was positive. The patient was informed so they could
microbiology department over the	take appropriate action. When the results were received they
telephone.	were negative. The laboratory was contacted and they had
	provided previous results. This was discussed and it was
	documented that when obtaining test results by telephone the
	date of the test must always be checked.

Safety alerts	Y/N/Partial
There was a system for recording and acting on safety alerts.	Yes
Staff understood how to deal with alerts.	Yes

Explanation of any answers and additional evidence:

Alerts are received by the GPs and the practice manager. They are stored on the practice's shared computer drive and so are accessible to all.

The pharmacist carried out any required searches and we saw that results were discussed by GPs. Non-clinical staff are made aware of any alerts that are relevant to them. These are also kept in a folder where staff sign to say they have read the alerts and required action.

Effective

Rating: Good

At the inspection 17 December 2018 the practice was rated as requires improvement for providing effective services. This was due to training not being up to date, there was no evidence of improvement from clinical audit and not all staff were part of the appraisal system.

At this inspection we saw that action had been taken to make all the required improvements. The key question of effective is now rated as good.

Effective needs assessment, care and treatment

Patients' needs were assessed, and care and treatment was delivered in line with current legislation, standards and evidence-based guidance supported by clear pathways and tools.

	Y/N/Partial
The practice had systems and processes to keep clinicians up to date with current evidence-based practice.	
Patients' immediate and ongoing needs were fully assessed. This included their clinical needs and their mental and physical wellbeing.	Yes
Patients presenting with symptoms which could indicate serious illness were followed up in a timely and appropriate way.	Yes
We saw no evidence of discrimination when staff made care and treatment decisions.	Yes
Patients' treatment was regularly reviewed and updated.	Yes
There were appropriate referral pathways to make sure that patients' needs were addressed.	Yes
Patients were told when they needed to seek further help and what to do if their condition deteriorated.	Yes

Prescribing	Practice performance	CCG average	England average	England comparison
Average daily quantity of Hypnotics prescribed per Specific Therapeutic group Age-sex Related Prescribing Unit (STAR PU) (01/10/2018 to 30/09/2019) (NHSBSA)	1.07	0.90	0.74	No statistical variation

Older people

Population group rating: Good

- The practice used a clinical tool to identify older patients who were living with moderate or severe frailty. Those identified received a full assessment of their physical, mental and social needs.
- The practice followed up on older patients discharged from hospital. It ensured that their care plans and prescriptions were updated to reflect any extra or changed needs.

- The practice carried out structured annual medication reviews for older patients.
- Staff had appropriate knowledge of treating older people including their psychological, mental and communication needs.
- Health checks, including frailty assessments, were offered to patients over 75 years of age.
- Flu, shingles and pneumonia vaccinations were offered to relevant patients in this age group.

People with long-term conditions

Population group rating: Requires improvement

- The practice was below average in several long-term condition indicators such as diabetes, asthma and chronic obstructive airways disease (COPD). The practice had not seen an improvement in the current year.
- The practice nurse was completing a piece of work to ensure asthma patients had been correctly diagnosed.
- Staff who were responsible for reviews of patients with long-term conditions had received specific training.
- GPs followed up patients who had received treatment in hospital or through out of hours services for an acute exacerbation of asthma.
- The practice shared clear and accurate information with relevant professionals when deciding care delivery for patients with long-term conditions.
- Adults with newly diagnosed cardio-vascular disease were offered statins.
- Patients with suspected hypertension were offered ambulatory blood pressure monitoring.
- Patients with atrial fibrillation were assessed for stroke risk and treated appropriately.
- Patients with COPD were offered rescue packs.
- Patients with asthma were offered an asthma management plan.

Diabetes Indicators	Practice	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, in whom the last IFCC-HbA1c is 64 mmol/mol or less in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	60.9%	76.6%	79.3%	Variation (negative)
Exception rate (number of exceptions).	2.6% (11)	10.4%	12.8%	N/A
The percentage of patients with diabetes, on the register, in whom the last blood pressure reading (measured in the preceding 12 months) is 140/80 mmHg or less (01/04/2018 to 31/03/2019) (QOF)	69.6%	77.5%	78.1%	No statistical variation
Exception rate (number of exceptions).	3.3% (14)	7.1%	9.4%	N/A

	Practice	CCG average	England average	England comparison
The percentage of patients with diabetes, on the register, whose last measured total cholesterol (measured within the preceding 12 months) is 5 mmol/l or less (01/04/2018 to 31/03/2019) (QOF)	64.8%	81.2%	81.3%	Significant Variation (negative)
Exception rate (number of exceptions).	6.5% (28)	9.9%	12.7%	N/A

Other long-term conditions	Practice	CCG average	England average	England comparison
The percentage of patients with asthma, on the register, who have had an asthma review in the preceding 12 months that includes an assessment of asthma control using the 3 RCP questions, NICE 2011 menu ID: NM23 (01/04/2018 to 31/03/2019) (QOF)	64.0%	74.6%	75.9%	Variation (negative)
Exception rate (number of exceptions).	1.4% (7)	4.6%	7.4%	N/A
The percentage of patients with COPD who have had a review, undertaken by a healthcare professional, including an assessment of breathlessness using the Medical Research Council dyspnoea scale in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	70.0%	88.4%	89.6%	Significant Variation (negative)
Exception rate (number of exceptions).	5.3% (9)	6.1%	11.2%	N/A

Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with hypertension in whom the last blood pressure reading measured in the preceding 12 months is 150/90mmHg or less (01/04/2018 to 31/03/2019) (QOF)	85.0%	83.8%	83.0%	No statistical variation
Exception rate (number of exceptions).	1.0% (10)	3.0%	4.0%	N/A
In those patients with atrial fibrillation with a record of a CHA2DS2-VASc score of 2 or more, the percentage of patients who are currently treated with anti-coagulation drug therapy (01/04/2018 to 31/03/2019) (QOF)	94.4%	93.6%	91.1%	No statistical variation
Exception rate (number of exceptions).	0.8% (1)	4.2%	5.9%	N/A

Any additional evidence or comments

The practice was aware of their below average figures. They told us this was in part due to a salaried GP leaving which meant a reduction in appointments. Also, a practice nurse left the practice and their replacement was new to general practice so required training when they started work.

Families, children and young people Population group rating: Good

- The practice had met minimum 90% target for all four childhood immunisation uptake indicators.
 They had also met the WHO based national target of 95% (the recommended standard for achieving herd immunity) for three of four childhood immunisation uptake indicators.
- The practice contacted the parents or guardians of children due to have childhood immunisations.
- The practice had arrangements for following up failed attendance of children's appointments
 following an appointment in secondary care or for immunisation and would liaise with health
 visitors when necessary.
- The practice had arrangements to identify and review the treatment of newly pregnant women on long-term medicines. These patients were provided with advice and post-natal support in accordance with best practice guidance.
- Young people could access services for sexual health and contraception.
- Staff had the appropriate skills and training to carry out reviews for this population group.

Child Immunisation	Numerator	Denominator	Practice %	Comparison to WHO target of 95%
The percentage of children aged 1 who have completed a primary course of immunisation for Diphtheria, Tetanus, Polio, Pertussis, Haemophilus influenza type b (Hib), Hepatitis B (Hep B) ((i.e. three doses of DTaP/IPV/Hib/HepB) (01/04/2018 to 31/03/2019) (NHS England)	81	83	97.6%	Met 95% WHO based target
The percentage of children aged 2 who have received their booster immunisation for Pneumococcal infection (i.e. received Pneumococcal booster) (PCV booster) (01/04/2018 to 31/03/2019) (NHS England)	83	86	96.5%	Met 95% WHO based target
The percentage of children aged 2 who have received their immunisation for Haemophilus influenza type b (Hib) and Meningitis C (MenC) (i.e. received Hib/MenC booster) (01/04/2018 to 31/03/2019) (NHS England)	81	86	94.2%	Met 90% minimum

The percentage of children aged 2 who have received immunisation for measles, mumps and rubella (one dose of MMR)	82	86	95.3%	Met 95% WHO based target
mamps and rabella (one dose or wivity)				bassa tanget
(01/04/2018 to 31/03/2019) (NHS England)				

Note: Please refer to the CQC guidance on Childhood Immunisation data for more information:

https://www.cqc.org.uk/guidance-providers/gps/how-we-monitor-gp-practices

Working age people (including those recently retired and students)

Population group rating: Good

- The practice had not met the cervical screening target for 2018-19. However, they provided evidence that their current unverified data was 79.3% at 30 September 2019 and they were confident they would reach 80% by the end of 2019-20.
- The practice had systems to inform eligible patients to have the meningitis vaccine, for example before attending university for the first time.
- Patients had access to appropriate health assessments and checks including NHS checks for patients aged 40 to 74. There was appropriate and timely follow-up on the outcome of health assessments and checks where abnormalities or risk factors were identified.
- Patients could book or cancel appointments online and order repeat medication without the need to attend the surgery.

Cancer Indicators	Practice	CCG average	England average	England comparison
The percentage of women eligible for cervical cancer screening at a given point in time who were screened adequately within a specified period (within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64). (31/03/2019 to 30/06/2019) (Public Health England)	77.3%	N/A	80% Target	Below 80% target
Females, 50-70, screened for breast cancer in last 36 months (3 year coverage, %) (01/04/2018 to 31/03/2019) (PHE)	78.6%	67.6%	71.6%	N/A
Persons, 60-69, screened for bowel cancer in last 30 months (2.5 year coverage, %)(01/04/2018 to 31/03/2019) (PHE)	68.7%	52.7%	58.0%	N/A
The percentage of patients with cancer, diagnosed within the preceding 15 months, who have a patient review recorded as occurring within 6 months of the date of diagnosis. (01/04/2018 to 31/03/2019) (PHE)	51.3%	69.6%	68.1%	N/A
Number of new cancer cases treated (Detection rate: % of which resulted from a two week wait (TWW) referral) (01/04/2018 to 31/03/2019) (PHE)	54.3%	47.0%	53.8%	No statistical variation

Any additional evidence or comments

At the previous inspection there was no failsafe way to monitor cervical screening results. At this inspection we saw the practice manager carried out regular checks to ensure results were monitored.

People whose circumstances make them vulnerable

Population group rating: Good

Findings

- Same day appointments and longer appointments were offered when required.
- All patients with a learning disability were offered an annual health check.
- End of life care was delivered in a coordinated way which took into account the needs of those whose circumstances may make them vulnerable.
- The practice had a system for vaccinating patients with an underlying medical condition according to the recommended schedule.
- The practice demonstrated that they had a system to identify people who misused substances.

People experiencing poor mental health

Population group rating: Good

(including people with dementia)

- The practice assessed and monitored the physical health of people with mental illness, severe
 mental illness, and personality disorder by providing access to health checks, interventions for
 physical activity, obesity, diabetes, heart disease, cancer and access to 'stop smoking'
 services.
- Same day and longer appointments were offered when required.
- There was a system for following up patients who failed to attend for administration of long-term medication.
- When patients were assessed to be at risk of suicide or self-harm the practice had arrangements in place to help them to remain safe.
- Patients at risk of dementia were identified and offered an assessment to detect possible signs
 of dementia. When dementia was suspected there was an appropriate referral for diagnosis.
- Patients with poor mental health, including dementia, were referred to appropriate services.

Mental Health Indicators	Practice	CCG average	England average	England comparison
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses who have a comprehensive, agreed care plan documented in the record, in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	84.2%	91.6%	89.4%	No statistical variation
Exception rate (number of exceptions).	1.7% (1)	6.9%	12.3%	N/A
The percentage of patients with schizophrenia, bipolar affective disorder and other psychoses whose alcohol consumption has been recorded in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	78.9%	90.6%	90.2%	No statistical variation
Exception rate (number of exceptions).	1.7% (1)	5.6%	10.1%	N/A
The percentage of patients diagnosed with dementia whose care plan has been reviewed in a face-to-face review in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	73.3%	92.7%	83.6%	No statistical variation
Exception rate (number of exceptions).	6.3% (3)	5.0%	6.7%	N/A

Monitoring care and treatment

The practice had a comprehensive programme of quality improvement activity and routinely reviewed the effectiveness and appropriateness of the care provided.

Indicator	Practice	CCG average	England average
Overall QOF score (out of maximum 559)	472.5	532.6	539.2
Overall QOF score (as a percentage of maximum)	84.5%	95.5%	96.7%
Overall QOF exception reporting (all domains)	2.2%	4.7%	5.9%

	Y/N/Partial
Clinicians took part in national and local quality improvement initiatives.	Yes
The practice had a comprehensive programme of quality improvement and used information about care and treatment to make improvements.	Yes
, , ,	Yes
The practice regularly reviewed unplanned admissions and readmissions and took appropriate action.	Yes

Examples of improvements demonstrated because of clinical audits or other improvement activity in past two years

An audit was carried out in February 2019 on the type of hormone replacement therapy (HRT) prescribed in women who had not had a hysterectomy. This was following a significant event. Patients on incorrect prescriptions were contacted and all clinicians were made aware of the guidelines. The audit was repeated in March 2019 and all patients were correctly prescribed.

An audit was carried out in May 2019 on patients over the age of 75 prescribed aspirin, to ensure they were also on a medicine to reduce gastrointestinal bleeding. 18 patients were not taking the additional medicine. The audit was repeated in January 2020 and all patients were receiving the additional medicine.

Nurses also carried out audits and examples were provided. We saw they were looking at patients prescribed an asthma medicine for allergies, where asthma had not been diagnosed. They were being seen so if there was a diagnosis correct care could be given to prevent fixed airways disease in later life. They were also looking at children with an asthma diagnosis to check they had been correctly diagnosed.

Any additional evidence or comments

At the previous inspection we found no evidence of learning from clinical audit. At this inspection we saw that audits were carried out and discussed within the clinical team where learning was disseminated.

Effective staffing

The practice was able to demonstrate that staff had the skills, knowledge and experience to carry out their roles.

	Y/N/Partial
Staff had the skills, knowledge and experience to deliver effective care, support and treatment. This included specific training for nurses on immunisation and on sample taking for the cervical screening programme.	Yes
The learning and development needs of staff were assessed.	Yes
The practice had a programme of learning and development.	Yes
Staff had protected time for learning and development.	Yes
There was an induction programme for new staff.	Yes
Induction included completion of the Care Certificate for Health Care Assistants employed since April 2015.	Yes
Staff had access to regular appraisals, one to ones, coaching and mentoring, clinical supervision and revalidation. They were supported to meet the requirements of professional revalidation.	Yes
The practice could demonstrate how they assured the competence of staff employed in advanced clinical practice, for example, nurses, paramedics, pharmacists and physician associates.	Yes
There was a clear and appropriate approach for supporting and managing staff when their performance was poor or variable.	Yes

Explanation of any answers and additional evidence:

At the previous inspection we found that training was not updated and not all staff had an appraisal. At this inspection we saw that training was well-monitored by the practice manager and staff were aware of what they had to complete.

The practice had an induction programme in place for new staff and their progress was documented.

Staff appraisals were up to date and the practice manager, who had been in post since February 2019, was receiving support and training for their new role.

Coordinating care and treatment

Staff worked did not work together and with other organisations to deliver effective care and treatment.

Indicator	Y/N/Partial
The contractor has regular (at least 3 monthly) multidisciplinary case review meetings where all patients on the palliative care register are discussed (01/04/2018 to 31/03/2019)	Yes
We saw records that showed that all appropriate staff, including those in different teams and organisations, were involved in assessing, planning and delivering care and treatment.	
Care was delivered and reviewed in a coordinated way when different teams, services or organisations were involved.	Yes
Patients received consistent, coordinated, person-centred care when they moved between services.	
For patients who accessed the practice's digital service there were clear and effective processes to make referrals to other services.	Yes
<u></u>	

Explanation of any answers and additional evidence:

We saw evidence that multi-disciplinary team meetings took place where care plans were completed and reviewed. These were for palliative care patients and patients with complex needs.

Helping patients to live healthier lives

Staff were consistent and proactive in helping patients to live healthier lives.

	Y/N/Partial
The practice identified patients who may need extra support and directed them to relevant services. This included patients in the last 12 months of their lives, patients at risk of developing a long-term condition and carers.	Yes
Staff encouraged and supported patients to be involved in monitoring and managing their own health.	Yes
Patients had access to appropriate health assessments and checks.	Yes
Staff discussed changes to care or treatment with patients and their carers as necessary.	Yes
The practice supported national priorities and initiatives to improve the population's health, for example, stop smoking campaigns, tackling obesity.	Yes

Explanation of any answers and additional evidence:

The practice was aware of support groups that were available for patients. They also had a social prescriber who was able to manage the holistic needs of patients.

Smoking Indicator	Practice	CCG average	England average	England comparison
The percentage of patients with any or any combination of the following conditions: CHD, PAD, stroke or TIA, hypertension, diabetes, COPD, CKD, asthma, schizophrenia, bipolar affective disorder or other psychoses whose notes record smoking status in the preceding 12 months (01/04/2018 to 31/03/2019) (QOF)	95.9%	95.5%	95.0%	No statistical variation
Exception rate (number of exceptions).	0.8% (15)	0.6%	0.8%	N/A

Consent to care and treatment

The practice obtained consent to care and treatment in line with legislation and guidance.

9	
	Y/N/Partial
Clinicians understood the requirements of legislation and guidance when considering consent and decision making. We saw that consent was documented.	
Clinicians supported patients to make decisions. Where appropriate, they assessed and recorded a patient's mental capacity to make a decision.	Yes
The practice monitored the process for seeking consent appropriately.	Yes
Policies for any online services offered were in line with national guidance.	Yes

Caring

Rating: Good

Kindness, respect and compassion

Staff treated patients with kindness, respect and compassion. Feedback from patients was positive about the way staff treated people.

	Y/N/Partial
Staff understood and respected the personal, cultural, social and religious needs of patients.	Yes
1 , 5	Yes
Patients were given appropriate and timely information to cope emotionally with their care, treatment or condition.	Yes

CQC comments cards	
Total comments cards received.	2
Number of CQC comments received which were positive about the service.	1
Number of comments cards received which were mixed about the service.	1
Number of CQC comments received which were negative about the service.	0

Source	Feedback
CQC cards	The positive comment card stated that all staff were caring and they felt listened to. They stated they were given choices about their care, and they felt the practice had improved significantly in the past year. The mixed comment card stated doctors were good but very busy. They felt there were too many patients for the practice.
Patient d	Patients told us they thought the clinical and non-clinical staff were very friendly and caring.

National GP Survey results

Practice population size	Surveys sent out	Surveys returned	Survey Response rate%	% of practice population
7221.0	282.0	115.0	40.8%	1.59%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that the last time they had a general practice appointment, the healthcare professional was good or very good at listening to them (01/01/2019 to 31/03/2019)	88.7%	89.9%	88.9%	No statistical variation
The percentage of respondents to the GP patient survey who stated that the last time they had a general practice appointment, the healthcare professional was good or very good at treating them with care and concern (01/01/2019 to 31/03/2019)	87.5%	87.9%	87.4%	No statistical variation
The percentage of respondents to the GP patient survey who stated that during their last GP appointment they had confidence and trust in the healthcare professional they saw or spoke to (01/01/2019 to 31/03/2019)	98.3%	95.9%	95.5%	No statistical variation
The percentage of respondents to the GP patient survey who responded positively to the overall experience of their GP practice (01/01/2019 to 31/03/2019)	70.9%	84.1%	82.9%	No statistical variation

Question	Y/N
The practice carries out its own patient survey/patient feedback exercises.	No

Any additional evidence

The practice did not carry out its own in-house patient survey, but it did analyse the Friends and Family test monthly. They also regularly liaised with the patient participation group (PPG).

Involvement in decisions about care and treatment

Staff helped patients to be involved in decisions about care and treatment.

	Y/N/Partial
Staff communicated with patients in a way that helped them to understand their care, treatment and condition, and any advice given.	
Staff helped patients and their carers find further information and access community and advocacy services.	Yes

Source		Feedback
Interviews v patients.	with	The patients we spoke with told us they felt involved in decisions about their care. They said GPs and nurses explained things to them and listened to them.

National GP Survey results

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that during their last GP appointment they were involved as much as they wanted to be in decisions about their care and treatment (01/01/2019 to 31/03/2019)	94.2%	93.3%	93.4%	No statistical variation

	Y/N/Partial
Interpretation services were available for patients who did not have English as a first language.	
Patient information leaflets and notices were available in the patient waiting area which told patients how to access support groups and organisations.	Yes
Information leaflets were available in other languages and in easy read format.	Yes
Information about support groups was available on the practice website.	Yes

Carers	Narrative
Percentage and number of carers identified.	241 patients are registered as a carer. This is 3.3% of the practice population.
carers (including young	Carers are offered a flu vaccination and health check. The practice could signpost carers to the local carers' service. They did not have any young carers registered but were considering how to identify these.
recently bereaved patients.	GPs telephoned the families of bereaved patients to offer support and also offered home visits. Patients could be directed to the local bereavement service.

Privacy and dignity

The practice respected patients' privacy and dignity.

	Y/N/Partial
Curtains were provided in consulting rooms to maintain patients' privacy and dignity during examinations, investigations and treatments.	Yes
Consultation and treatment room doors were closed during consultations.	Yes
A private room was available if patients were distressed or wanted to discuss sensitive issues.	
There were arrangements to ensure confidentiality at the reception desk.	Yes
Explanation of any answers and additional evidence:	•

Patients told us they appreciated the privacy offered at the reception desk. There is a window around the corner from the main desk that offers more privacy.

Responsive

Rating: Requires improvement

The practice is rated as requires improvement for providing responsive services. This is due to the results of the GP patient survey which were significantly below average.

Responding to and meeting people's needs

The practice organised and delivered services to meet patients' needs.

	Y/N/Partial
The practice understood the needs of its local population and had developed services in response to those needs.	
The importance of flexibility, informed choice and continuity of care was reflected in the services provided.	Yes
The facilities and premises were appropriate for the services being delivered.	Yes
The practice made reasonable adjustments when patients found it hard to access services.	Yes
There were arrangements in place for people who need translation services.	Yes
The practice complied with the Accessible Information Standard.	Yes

Day	Time
Opening times:	
Monday	8am - 6.30pm
Tuesday	8am – 8pm
Wednesday	8am – 6.30pm
Thursday	8am - 6.30pm
Friday	8am - 6.30pm
GP appointments available:	
Monday	9am - 12 noon and 3pm - 5.30pm
Tuesday	9am – 12 noon and 3pm – 5.30pm then extended hours until 8pm
Wednesday	9am - 12 noon and 3pm - 5.30pm
Thursday	9am - 12 noon and 3pm - 5.30pm
Friday	9am - 12 noon and 3pm - 5.30pm

National GP Survey results

Practice population size	Surveys sent out	Surveys returned	Survey Response rate%	% of practice population
7221.0	282.0	115.0	40.8%	1.59%

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who stated that at their last general practice appointment, their needs were met (01/01/2019 to 31/03/2019)	94.3%	94.6%	94.5%	No statistical variation

Older people

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- All patients had a named GP who supported them in whatever setting they lived.
- The practice was responsive to the needs of older patients and offered home visits and urgent appointments for those with enhanced needs and complex medical issues.
- The practice provided effective care coordination to enable older patients to access appropriate services.

People with long-term conditions

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- The practice provided effective care coordination to enable patients with long-term conditions to access appropriate services.
- The practice liaised regularly with the local district nursing team and community matrons to discuss and manage the needs of patients with complex medical issues.
- Care and treatment for people with long-term conditions approaching the end of life was coordinated with other services.

Families, children and young people

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- Appointments were available until 8pm on a Tuesday.
- We found there were systems to identify and follow up children living in disadvantaged circumstances and who were at risk, for example, children and young people who had a high number of accident and emergency (A&E) attendances. Records we looked at confirmed this.
- All parents or guardians calling with concerns about a child under five were offered a same day appointment when necessary.

Working age people (including those recently retired and students)

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- The needs of this population group had been identified and the practice had adjusted the services it offered to ensure these were accessible, flexible and offered continuity of care.
- The practice was open until 8pm on Tuesdays. Pre-bookable appointments were also available to all patients at additional locations within the area during the weekend and until 8.30pm during the week.

People whose circumstances make them vulnerable

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- The practice had achieved the Gold Award for Pride in Practice, a quality assurance support service to strengthen relationships with the lesbian, gap, bi-sexual and transgender (LGBT) community.
- The practice held register of patients living in vulnerable circumstances including homeless people, Travellers and those with a learning disability.
- People in vulnerable circumstances were easily able to register with the practice, including those
 with no fixed abode such as homeless people.

- The practice provided effective care coordination to enable patients living in vulnerable circumstances to access appropriate services.
- The practice adjusted the delivery of its services to meet the needs of patients with a learning disability.

People experiencing poor mental health (including people with dementia)

Population group rating: Requires improvement

Findings

Although we saw good practice in this population group, the key question was rated as requires improvement overall due to issues around telephones. This impacted on all population groups.

- Priority appointments were allocated when necessary to those experiencing poor mental health.
- Staff interviewed had a good understanding of how to support patients with mental health needs and those patients living with dementia.
- The practice was aware of support groups within the area and signposted their patients to these
 accordingly.

Timely access to the service

People were not always able to access care and treatment in a timely way.

National GP Survey results

	Y/N/Partial
	Yes
The practice had a system to assess whether a home visit was clinically necessary and the urgency of the need for medical attention.	
Appointments, care and treatment were only cancelled or delayed when absolutely necessary.	Yes

Indicator	Practice	CCG average	England average	England comparison
The percentage of respondents to the GP patient survey who responded positively to how easy it was to get through to someone at their GP practice on the phone (01/01/2019 to 31/03/2019)	27.9%	N/A	68.3%	Significant Variation (negative)
The percentage of respondents to the GP patient survey who responded positively to	41.8%	70.9%	67.4%	Tending towards variation

Indicator	Practice	CCG average	England average	England comparison
the overall experience of making an appointment (01/01/2019 to 31/03/2019)				(negative)
The percentage of respondents to the GP patient survey who were very satisfied or fairly satisfied with their GP practice appointment times (01/01/2019 to 31/03/2019)	46.4%	69.5%	64.7%	Tending towards variation (negative)
The percentage of respondents to the GP patient survey who were satisfied with the type of appointment (or appointments) they were offered (01/01/2019 to 31/03/2019)	58.3%	74.6%	73.6%	Tending towards variation (negative)

Any additional evidence or comments

Patient's satisfaction with how easy it was to get through to the practice by telephone was significantly below average. It had decreased from satisfaction of 44.4% for the survey ending 31 March 2018.

The practice had acknowledged that they had struggled to meet the level of demand for appointments since a salaried GP left. However, evidence seen during the inspection was not reflective of the survey results which covered the period up to 31 March 2019.

The patients we spoke with told us they could always get an appointment when required and they only had to wait for an appointment if they requested a specific GP who may not be immediately available. They said emergency appointments were always available on the day if required. In addition, we saw evidence that emergency appointments were available on the day of the inspection and a routine appointment was available in two working days' time.

Listening and learning from concerns and complaints

Complaints were listened and responded to and used to improve the quality of care.

Complaints	
Number of complaints received in the last year.	17
Number of complaints we examined.	6
Number of complaints we examined that were satisfactorily handled in a timely way.	6
Number of complaints referred to the Parliamentary and Health Service Ombudsman.	0

	Y/N/Partial
Information about how to complain was readily available.	Yes
There was evidence that complaints were used to drive continuous improvement.	Yes

Examples of learning from complaints.

Complaint	Specific action taken
spouse about not being given information about their appointment.	This was discussed at a practice meeting and it was found the reception staff were correct and should not have divulged information about a patient as they had not given their consent. The practice ensured all staff were aware of their duties. A written response was given and this included how the complaint could be escalated.
, ,	This was investigated. The patient had telephoned on a Friday afternoon and asked to speak to a GP in person or by telephone about their medicines. They were asked to telephone to see the advanced nurse practitioner on the following Monday. There were no clinician appointments available and the request was seen as non-urgent. An apology was given in writing with information about how the complaint could be escalated.

Well-led

Rating: Good

At the inspection 17 December 2018 the practice was rated as requires improvement for providing well-led services. This was due to policies not always being followed, gaps in risk assessment processes, little evidence of systems for continual learning and improvement and formal support not always being given to all staff.

At this inspection we saw that action had been taken to make all the required improvements. The key question of well-led is now rated as good.

Leadership capacity and capability

There was compassionate, inclusive and effective leadership at all.

	Y/N/Partial
Leaders demonstrated that they understood the challenges to quality and sustainability.	Yes
They had identified the actions necessary to address these challenges.	Yes
Staff reported that leaders were visible and approachable.	Yes
There was a leadership development programme, including a succession plan.	Yes

Explanation of any answers and additional evidence:

The practice had considered succession planning at all levels and were aware of staff who wished to retire in the foreseeable future.

Vision and strategy

The practice had a clear vision and credible strategy to provide high quality sustainable care.

	Y/N/Partial
The practice had a clear vision and set of values that prioritised quality and sustainability.	Yes
There was a realistic strategy to achieve their priorities.	Yes
The vision, values and strategy were developed in collaboration with staff, patients and external partners.	
Staff knew and understood the vision, values and strategy and their role in achieving them.	Yes
Progress against delivery of the strategy was monitored.	Yes

Culture

The practice had a culture which drove high quality sustainable care.

	Y/N/Partial
There were arrangements to deal with any behaviour inconsistent with the vision and values.	Yes
Staff reported that they felt able to raise concerns without fear of retribution.	Yes
There was a strong emphasis on the safety and well-being of staff.	Yes
There were systems to ensure compliance with the requirements of the duty of candour.	Yes
When people were affected by things that went wrong they were given an apology and informed of any resulting action.	Yes
The practice encouraged candour, openness and honesty.	Yes
The practice's speaking up policies were in line with the NHS Improvement Raising Concerns (Whistleblowing) Policy.	Yes
Staff had undertaken equality and diversity training.	Yes
Explanation of any answers and additional evidence:	,

Explanation of any answers and additional evidence:

Staff reported an open culture where they were able to raise any issues directly with their manager of the partners. They felt this had improved in the previous year.

Governance arrangements

There were clear responsibilities, roles and systems of accountability to support good governance and management.

	Y/N/Partial
There were governance structures and systems which were regularly reviewed.	Yes
Staff were clear about their roles and responsibilities.	Yes
There were appropriate governance arrangements with third parties.	Yes
Explanation of any answers and additional evidence: All policies and procedures were available to all staff. The practice manager reviewed all policies	

olicies and procedures were available to all staff. The practice manager reviewed all policies annually and informed staff of any changes.

Managing risks, issues and performance

There were clear and effective processes for managing risks, issues and performance.

	Y/N/Partial
There were comprehensive assurance systems which were regularly reviewed and improved.	Yes
There were processes to manage performance.	Yes
There was a systematic programme of clinical and internal audit.	Yes
There were effective arrangements for identifying, managing and mitigating risks.	Yes
A major incident plan was in place.	Yes
When considering service developments or changes, the impact on quality and sustainability was assessed.	Yes

Appropriate and accurate information

There was a demonstrated commitment to using data and information proactively to drive and support decision making.

	Y/N/Partial
Staff used data to adjust and improve performance.	Yes
Performance information was used to hold staff and management to account.	Yes
Our inspection indicated that information was accurate, valid, reliable and timely.	Yes
There were effective arrangements for identifying, managing and mitigating risks.	Yes
Staff whose responsibilities included making statutory notifications understood what this entails.	Yes

If the practice offered online services:

	Y/N/Partial
The provider was registered as a data controller with the Information Commissioner's Office.	Yes
Patient records were held in line with guidance and requirements.	Yes
Any unusual access was identified and followed up.	Yes

Engagement with patients, the public, staff and external partners

The practice involved public, staff and external partners to sustain high quality and sustainable care.

	Y/N/Partial
Patient views were acted on to improve services and culture.	Yes
The practice had an active Patient Participation Group.	Yes
Staff views were reflected in the planning and delivery of services.	Yes
The practice worked with stakeholders to build a shared view of challenges and of the needs of the population.	Yes

Feedback from Patient Participation Group.

Feedback

The patient participation group (PPG) members we spoke with told us they usually met quarterly, and around eight to ten members attended. They were always supported by a dedicated staff member and discussions were very open. They said they received updates about the practice, including changes to staffing. They felt able to make suggestions and felt listened to.

Continuous improvement and innovation

There were systems and processes for learning, continuous improvement and innovation.

	Y/N/Partial
There was a strong focus on continuous learning and improvement.	Yes
Learning was shared effectively and used to make improvements.	Yes

Explanation of any answers and additional evidence:

The practice worked closely as a team and we saw evidence of shared learning.

There had been a change in practice manager since the previous inspection, and we saw they were given support and training so they were comfortable in their new role.

Notes: CQC GP Insight

GP Insight assesses a practice's data against all the other practices in England. We assess relative performance for the majority of indicators using a "z-score" (this tells us the number of standard deviations from the mean the data point is), giving us a statistical measurement of a practice's performance in relation to the England average. We highlight practices which significantly vary from the England average (in either a positive or negative direction). We consider that z-scores which are higher than +2 or lower than -2 are at significant levels, warranting further enquiry. Using this technique we can be 95% confident that the practices performance is genuinely different from the average. It is important to note that a number of factors can affect the Z score for a practice, for example a small denominator or the distribution of the data. This means that there will be cases where a practice's data looks quite different to the average, but still shows as no statistical variation, as we do not have enough confidence that the difference is genuine. There may also be cases where a practice's data looks similar across two indicators, but they are in different variation bands.

The percentage of practices which show variation depends on the distribution of the data for each indicator, but is typically around 10-15% of practices. The practices which are not showing significant statistical variation are labelled as no statistical variation to other practices.

N.B. Not all indicators in the evidence table are part of the GP insight set and those that aren't will not have a variation band.

The following language is used for showing variation:

Variation Bands	Z-score threshold
Significant variation (positive)	≤-3
Variation (positive)	>-3 and ≤-2
Tending towards variation (positive)	>-2 and ≤-1.5
No statistical variation	<1.5 and >-1.5
Tending towards variation (negative)	≥1.5 and <2
Variation (negative)	≥2 and <3
Significant variation (negative)	≥3

Note: for the following indicators the variation bands are different:

- Child Immunisation indicators. These are scored against the World Health Organisation target of 95% rather than the England average. Note that practices that have "Met 90% minimum" have not met the WHO target of 95%.
- The percentage of respondents to the GP patient survey who responded positively to how easy it was to get through to someone at their GP practice on the phone uses a rules based approach for scoring, due to the distribution of the data. This indicator does not have a CCG average.
- The percentage of women eligible for cervical cancer screening at a given point in time who were screened adequately within a specified period (within 3.5 years for women aged 25 to 49, and within 5.5 years for women aged 50 to 64). This indicator does not have a CCG average and is scored against the national target of 80%.

It is important to note that z-scores are not a judgement in themselves, but will prompt further enquiry, as part of our ongoing monitoring of GP practices.

Guidance and Frequently Asked Questions on GP Insight can be found on the following link: https://www.cqc.org.uk/quidance-providers/qps/how-we-monitor-qp-practices

Note: The CQC GP Evidence Table uses the most recent validated and publicly available data. In some cases at the time of inspection this data may be relatively old. If during the inspection the practice has provided any more recent data, this can be considered by the inspector. However, it should be noted that any data provided by the practice will be unvalidated and is not directly comparable to the published data. This has been taken into account during the inspection process.

Glossary of terms used in the data.

- COPD: Chronic Obstructive Pulmonary Disease
- PHE: Public Health England
- QOF: Quality and Outcomes Framework
- STAR-PU: Specific Therapeutic Group Age-sex weightings Related Prescribing Units. These weighting allow more accurate and meaningful comparisons within a specific therapeutic group by taking into account the types of people who will be receiving that treatment.