





### Coding – The Route to Establishing an OPAT Tariff

**Debbie Cumming** 

# How sensible is NHS UK funding?

# Are current mechanisms hampering the potential of OPAT?





#### OPAT CODING AND NHS ££££

April - November 2012

Can we break the enigma of the OPAT code?

Workshops around **England** – Great feedback....

The Isle of Wight was not alone! Phew...

So there was a problem with finance....

Different approaches had been adopted to cope with the problem...





### In fact more than one problem...

OPAT for EARLY DISCHARGE

OPAT for ADMISSION AVOIDANCE

- How do we cost and code <u>for both</u>?
- Solution(s) need to fit the local healthcare economy,
- The NHS only has a certain amount of ££...

...Need to achieve Provider stability whilst reducing the ££ burden on Commissioners

We must be aware of this national tug of war between Providers and Commissioners for ££





### Who is pulling stronger?

Patient A into hospital bed — then patient A transferred to OPAT Then a new patient B can go into the now empty hospital bed...

**RESULT = 2 FOR 1 for the Provider (BOGOF)** 

i.e. Provider treats two patients through the use of one bed & the OPAT patient costs only 60% of the cost of inpatient stay

So Provider gains more ££ –

spending less for the 2 patients than for 2 traditional inpatient episodes

BUT.... Commissioner has to pay more as throughput has increased Consequently less incentive for Commissioner to develop OPAT although cost effective





#### Score so far:

The patient is not winning

The NHS is not winning

In fact no one wins...

We have a dilemma...





# Now let's consider a cellulitis patient:

Requires 7 days of iv antibiotics

Let's look at 3 models of service delivery

(in patient, early discharge and admission avoidance)

& view the different payments made to the Provider

• HRG PA17B £781

Trim Point
 5 days

Excess bed day payment £298





# 1. Inpatient stay

(HRG £781, XS £298)

Patient Pathway	Payment	Loss / Gain
Inpatient =		
HRG + (2 XS bed days)		
£781 + (2 x £298)	£1377	<b>Current Status Quo</b>





### 2. Early Discharge

(remember inpatient = £1377, HRG £781, XS £298, Day Attender £192))

Patient Pathway	Payment	Loss / Gain
"Discharge" HRG only = £781	£781	Provider loses £596 (compared to inpatient episode)



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£781	£781	Provider loses £596 (compared to inpatient episode)
Transfer to "Virtual Ward" =		
HRG + (2 XS bed days) = £781 + (2 x £298)	£1377	Cost Neutral for that patient But Commissioner pays more for increased throughput



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HRG + (2 XS bed days) = £781 + (2 x £298)	£1377	Cost Neutral for that patient But Commissioner pays more for increased throughput
Transfer to Day Attender = (locally agreed rate)  HRG + (2 Day Attender @ £192) £781 + (2 x £192)	£1165	Provider loses £212 Commissioner gains £212 But Commissioner pays more for increased throughput
LIUI T (Z X LIJZ)		Isle of Wight

**NHS Trust** 

#### 3. Admission Avoidance

(HRG £781, Ambulatory Care £921, Day Attender £192, XS £298)

Patient seen in an assessment centre, LOS< 0, 1 dose of iv antibiotics

Patient Pathway	Payment	Loss / Gain
Ambulatory Care Tariff (JDO3C) then Day Attender for 6 days £921 + (6 x £192)	= £2073	Provider gains £696 Commissioner loses £696





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£921 + (6 x £192)		
Admit to Virtual Ward		Cost neutral to
	= £1377	Provider but gains the
HRG + (2 XS bed days)		bed
£781 + (2 x £298)		But Commissioner pays more for increased throughput
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## Summary so far! NHS England

Patient Journey (Cellulitis)	Payment
Traditional inpatient without OPAT	£1377





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Traditional inpatient without OPAT	£1377	
OPAT Early Discharge "Unfunded" OPAT Early Discharge "Virtual Ward" OPAT Early Discharge "Day Attender"	£781 £1377 £1165	Unsustainable for Provider





# Summary so far! NHS England

Patient Journey (Cellulitis)	Payment	
Traditional inpatient without OPAT	£1377	
OPAT Early Discharge "Unfunded" OPAT Early Discharge "Virtual Ward" OPAT Early Discharge "Day Attender"	£781 £1377 £1165	Unsustainable for Provider
OPAT Admission Avoidance + "Day Attender"	£2073	Unsustainable for Commissioner
OPAT Admission Avoidance + "Virtual Ward"	£1377	





# So it is confusing... in England ...

(and OPAT won't achieve it's full potential)
what is happening in

Northern Ireland, Scotland and Wales,

with respect to OPAT funding?





# So what's happening in Northern Ireland, Scotland & Wales?

Northern Ireland – No national policy or funding for OPAT. Some ££ for clinical in-reach nurses & District Nurses to deliver iv antibiotics. Patients when not in hospital regarded as Primary Care

Scotland – No national policy or funding stream. LOCAL ENTHUSIASTS drive OPAT via local negotiations with Health Boards. No recognised outcome measure for patient activity ...

Wales – ££ from Government go to Healthboards to Hospitals with some WHSSC, otherwise service needs to be locally developed or not at all





#### So...

- We have more than one problem....
- Inequalities of care across the NHS because there is...
- No standard way of financing the OPAT concept

Unless there is a robust mechanism for coding & costing OPAT, it won't reach its full potential...

Both clinically and cost effectively...





# So... what are the options for a solution?

Option:	Provider's view	Commissioner's view
Adopt the Virtual Ward	Provider wins	Commissioner loses





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Adopt the Virtual Ward	Provider wins	Commissioner loses
Adopt the Day Attender (DA) fee after the Trim Point	Provider loses difference between DA fee & XS bed day fee / day but	Commissioner gains difference between DA fee and XS bed day fee/ day(but more patients through the bed)





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Adopt the Virtual Ward	Provider wins	Commissioner loses
Adopt the Day Attender (DA) fee after the Trim Point	Provider loses difference between DA fee & XS bed day fee / day but	Commissioner gains difference between DA fee and XS bed day fee/ day (but more patients through the bed)
Adopt OPAT bed day fee +/- OPAT HRGs	Share the savings & efficiencies & maximise clinical potential	

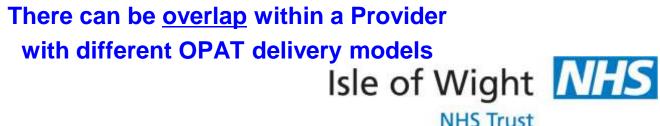


# Issues to consider when setting OPAT bed day fee +/- OPAT HRG

#### **Model of OPAT remains under Provider control**

- What types of cases? Need to accommodate range...
- <u>Infusion clinic</u>: ? more costly but other ambulatory care functions ...thus cheaper overall?
- Some OPAT patients may be more cheaply run with OPAT nurse (NHS or private company) +/or self administration
- Some elderly or immobile patients may struggle to travel daily to a clinic, or those in very rural areas





### **OPAT** daily rate

- To include review and monitoring
- Requires proper governance
- Appropriate staff skills
- Currently many of the skills are in the acute provider

OPAT services must remain outcome driven (clinical)

& not process driven (number of days)...

...Retaining proper governance





#### Other cost considerations

 Early Discharge: OPAT assessment and formulating treatment plan within ...

Acute Provider part of HRG

 Admission Avoidance: OPAT assessment and formulating treatment plan within Ambulatory Care HRG ... (few conditions)...

so need **OPAT HRG**...

Drugs and monitoring costs <u>could</u> be averaged through surveys such as seen here...included in a OPAT Daily Rate...





# So... what are the options for a solution if we adopt an OPAT HRG?

For Early Discharge and / or

For Admission Avoidance...?

Either for individual conditions...?

Or for Short, Medium or Long term conditions?





# What must an "OPAT Bed Day" fee provide for Early Discharge?

Patient needs 7 days iv for cellulitis-

HRG £781, Trim point 5 days, XS bed day fee £298

Traditional	XS bed day fee x 2	
HRG	<u>Total = £1377</u>	

#### Savings need to be split:

Traditional HRG	OPAT bed day fee x 2 (or more if pre Trim point)	Gain for Provider	Savings for Commissioner
	Total must be < £1377		





### What must an OPAT HRG provide for Admission Avoidance?

Patient needs 7 days iv antibiotics for cellulitis

HRG £781, Trim point 5 days, XS bed day fee £298

**Traditional** 

HRG for 5 days

XS bed day fee x

2 **Total =£1377** 

Savings need to be split:

**OPAT Admission** avoidance

OPAT bed day fee x 6 (or 7)

Total must be < £1377

HRG

**Gain for Provider**  **Savings for** Commissioner







## So how do you code currently?

Hands up please if you are:

from Northern Ireland

from Scotland

from Wales

from England

England: do you use?

Virtual Wards

Day Attenders

**Local Tariffs** 

**CQUIN** 

**Don't Know?** 





#### What have we done so far?

- BSAC OPAT Committee in talks with the Department of Health
- On-line letter in response to Ann Chapman's BMJ article
- 2 more articles to be submitted by end of June





# Which way would you like the UK to go?

Virtual Ward

Provider / Commissioner

OPAT bed day code

Provider / Commissioner

OPAT admission avoidance HRG

Provider / Commissioner

Or ?....

Feedback welcome! Questions...

But...Please fill in the forms as well...





### Thank you...

- Gill Honeywell, Russell Ball, Gary Whitwam, Sandya Theminimulle,
- Mark Gilchrist, Frances Sanderson,
- Graeme Jones
- Sarah Hedderwick, Andrew Seaton, Brendan Healy,

And you....



