



**Minutes of the meeting of the Orkney Partnership Board**  
held at 14.00 on 30 June 2016 in the Community Centre, Kirkwall

Present:	Ian Kinniburgh Cllr Andrew Drever Cathie Cowan Graeme Harrison Gail Anderson Gillian Morrison Gordon Deans Anne Fletcher Bill Ross Gail Churchill Anthony Standing Caroline Sinclair Billy Wilson Craig Smith	NHS Orkney ( <i>in the Chair</i> ) Orkney Islands Council NHS Orkney Highlands & Islands Enterprise Voluntary Action Orkney Orkney Islands Council Police Scotland Orkney Housing Association Ltd Orkney College Scottish Natural Heritage Skills Development Scotland Integration Joint Board Scottish Fire & Rescue Service Scottish Environment Protection Agency
By invitation	Christina Naismith Susan Shearer  Dan Couldridge	Scottish Government ( <i>item 2</i> ) Orkney Islands Council Planning and Regulatory Services ( <i>item 2</i> ) Scottish Government ( <i>item 3</i> )
In attendance:	Anna Whelan Marie Love	Orkney Islands Council ( <i>Secretary</i> ) Orkney Islands Council
Observing	Gillian Learmonth	Orkney Shadow Community Justice Partnership

Item	Topic	Lead	Purpose
<b>1</b>	<b>Apologies for absence</b>		
1.1	Cllr Steven Heddle	Orkney Islands Council	
	Alistair Buchan	Orkney Islands Council	
	Craig Spence	Orkney Housing Association Ltd	
	Barbara Foulkes	VisitScotland	
	Garry Reid	Scottish Sports Council	
	Kristin Scott	Scottish Natural Heritage	
	James Stockan	HITRANS	

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
<b>2</b>	<b>Locality Planning</b>	Christina Naismith Susan Shearer Anna Whelan	To consider policy drivers on locality planning and agree on the approach to be taken by the Orkney Partnership

2.1 Christina Naismith gave a presentation on the locality planning requirements for Integration Joint Boards, including background information on the Public Bodies (Joint Working) (Scotland) Act 2014. The slides are appended to this minute.

Key points include:

- All integration authorities were launched on or before 1 April 2016 and Strategic Commissioning Plans are in place.
- Locality planning should be done from the ground up. The Christie Commission Report on the future delivery of public services, June 2011, states 'Effective services must be designed with and for people and communities – not delivered top down for administrative convenience ...'
- The Public Bodies (Joint Working) (Scotland) Act requires integration authorities to divide the local authority area into two or more localities. Strategic Planning Groups must include locality representation.
- The Community Empowerment (Scotland) Act 2015 places a duty on community planning partnerships to divide into smaller areas to undertake locality planning and there must be at least one. The localities can be the same as those of the Integration Joint Board, but don't have to be.
- It is anticipated that Part 2 of the Act (Community Planning) will be in force by the end of 2016. The Scottish Government will set out expectations for community planning partnerships on community planning, locality planning and implementation of the Community Empowerment (Scotland) Act 2015.
- The Scottish Government intend to produce an Easy Read document for local communities on community planning and locality planning and has commissioned a refresh of the National Standards of Community Engagement to set out best practice.

2.2 During discussion it was agreed that it is essential the Easy Read document and guidance be produced quickly. While well meant it could have a negative impact if it is produced at a later stage after work has been progressed. The importance of coordinating communication and engagement activities was also highlighted along with the importance of getting the message right when carrying out such activities. Needs and expectations must be shaped according to future funding and resources.

Item	Topic	Lead	Purpose
2.3	Susan Shearer, Senior Planner, gave a presentation on development planning and locality planning. The slides are appended to this minute.  Key points include:		
	<ul style="list-style-type: none"> <li>• According to Planning Circular 6/2013 Development Plans should apply the land use elements of the Community Plan. Greater integration between land use planning and community planning is crucial and development plans should reflect close working with community planning partnerships, but it must be acknowledged that different timescales make this challenging.</li> <li>• An independent review of the Scottish Planning System has been carried out and the Scottish Government are currently reviewing the findings.</li> <li>• Masterplans and Urban Design Frameworks were explained and the various stages of how location is considered in terms of existing development and physical factors as well as planned land use for the future. This involves sometimes extensive fact finding and consultation before even a draft document is ready.</li> </ul>		
2.4	Anna Whelan presented a report on locality planning and highlighted the similarities and differences between locality planning for the Partnership, the Integration Joint Board and the Council's Planning team. It was noted that the IJB had adopted two localities: the Mainland, sub-divided into the West and East Mainland, and the non-linked isles. The linked south isles are included in the East Mainland. Anna explained the Place Standard model for identification of local priorities. It was noted that the Scottish Government had rolled out Participatory Budgeting as a recommended means of community engagement and the Community Choices Fund had been launched to support Participatory Budgeting initiatives.		
2.5	It was agreed to adopt all of the non-linked isles as the Orkney Partnership's chosen locality for the initial implementation of locality planning.		
2.6	It was agreed to adopt the Place Standard model to facilitate community engagement in the closer identification of local priority areas for action subject to it being 'island proofed'.		
2.7	It was also agreed to adopt the Participatory Budgeting model to facilitate community engagement in the selection of costed improvement actions. Members were invited to consider the commitment of contributions to a starter fund to resource the implementation of Participatory Budgeting and selected improvement actions, following which a bid for match funding to the Community Choices Fund would be submitted by 29 July 2016. It was acknowledged that the short timescale and time of year could present difficulties in identifying contributions, but efforts would be made nonetheless.		<b><u>Action: AFW</u></b>

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
<b>3</b>	<b>Strategic Police Priorities</b>	Dan Couldridge	To introduce the Scottish Government's consultation
3.1	Dan Couldridge of the Police Division of the Scottish Government presented the key points contained in the Strategic Police Priorities for Scotland issued for consultation by the Scottish Government. The slides are appended to this minute.		
3.2	It was agreed to prepare a Board response to the consultation. Partners were invited to provide comments to Anna Whelan by the end of July and a collated draft response will be circulated prior to submission. <b><i>Action: AFW</i></b>		
<b>4</b>	<b>Draft minutes of the last meeting of the Board on 14 April 2016</b>	Chair	To amend as necessary and agree the minutes
4.1	The minutes were agreed (Prop: Ian Kinniburgh, Sec: Cathie Cowan).		
<b>5</b>	<b>Matters arising</b>	Chair	To consider matters arising from the minutes
5.1	<u>Item 7: Healthy and Sustainable Communities Delivery Group</u> Cathie Cowan reported that a health and social care event had been held on 27 June to support finalisation of the Delivery Group's action plan. Twelve staff had attended and good progress had been made.		
5.2	<u>Item 15.7: Exploration of key partnership issues: Housing and Fuel Poverty</u> <ul style="list-style-type: none"> <li>• Graeme Harrison reported that THAW will be holding a session with the isles Development Trusts on 6 July.</li> <li>• Graeme Harrison will send the information on HIE's Cost of Living Study to Anna Whelan for circulation to the Board. <b><i>Action: GH/AFW</i></b></li> <li>• Anna Whelan advised that matters were in hand re the correspondence to be sent to relevant ministers in respect of issues raised by the Board relating to housing and fuel poverty.</li> </ul>		
<b>6</b>	<b>Executive Group report</b>		To report progress
6.1	<u>Update from the Group</u>	Gillian Morrison	
6.1.1	The Executive Group met on 1 June 2016 when it discussed the ongoing development of high level performance indicators for the Delivery Groups, which was proving to be quite difficult. The Chairs of the Delivery Groups were actioned to review and update the material in the 2015-16 LOIP relating to their plans, for inclusion in the 2016-19 LOIP.		

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
6.1.2	It was agreed to recommend to the Board that the Place Standard model be used for locality planning and that all the non-linked outer isles be selected for the initial pilot in order to align locality planning between TOP and the IJB.		
6.1.3	The Development Plan was reviewed and one new action recommended (see item 4.2 below).		
6.1.4	The group considered in detail the feedback received during the 2015 consultation on the LOIP which had been held back for consideration when the LOIP was next updated. It was agreed how each point should be actioned.		
6.2	<u>Development Plan update</u>	Anna Whelan	
6.2.1	Anna Whelan presented a progress report on the Development Plan and it was agreed to adopt a new action 28 (Regularly review the Orkney Partnership Risk Register and Risk Management Action Plan). It was also agreed to defer the timescales for delivery re action 19 (FAQs) to September 2016 and action 25 (TOP blog and web event) to December 2016. It was noted that the outstanding part of action 10 (the high-level indicator suite) was taking longer than anticipated but was now nearing completion.		
<b>7</b>	<b>Positive Ageing Delivery Group</b>	Gail Anderson	To report progress
7.1	Gail Anderson reported that the Positive Ageing Delivery Group had revisited its action plan as some of the actions were complete and others overdue, with the result that a few had been postponed until 2017. The group had now identified its high level indicators. A joint meeting of the chairs of the three Delivery Groups had recently been held and they had found this productive. They had agreed to establish a joint working group to avoid the situation where employers were approached by them all individually in relation to employability opportunities.		
<b>8</b>	<b>Vibrant Economic Environment Delivery Group</b>	Graeme Harrison	To report progress
8.1	Graeme Harrison reported that the Vibrant Economic Environment Delivery Group was progressing a number of workstreams, including the research campus in Stromness, the Orkney 'offering' and developing the young workforce.		
<b>9</b>	<b>Healthy and Sustainable Communities</b>	Cathie Cowan	To report progress
9.1	Cathie Cowan reported that the Healthy and Sustainable Communities Delivery Group would meet on 8 July when it was intended that they would revisit their action plan, consider high level indicators and discuss populating the Joint Resourcing Plan.		

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
<b>10</b>	<b>CONTEST/PREVENT</b>	Gordon Deans	To report progress
10.1	Gordon Deans reported on a number of training programmes which had been rolled out to various target audiences including the Licensing Board, schools and local police staff. Further CONTEST training was scheduled over the summer.		
10.2	Cathie Cowan advised that NHS Orkney had a learnPro package that she could share. Gillian Morrison had shared the Council's training course with Gail Anderson to consider whether there was a need for community organisations to receive training. It was acknowledged that there can be difficulties in providing training for a range of separate organisations.		
<b>11</b>	<b>Integration of Health and Social Care</b>	Caroline Sinclair	To report progress
11.1	Caroline Sinclair reported that the Integration Joint Board had held their first full meeting on 29 June. There was a full agenda, with a number of governance issues to be tidied up. There had been an interesting discussion on demographic pressures and financial challenges. It continues to be busy but is progressing well with a good sense of momentum.		
<b>12</b>	<b>Rolling update of the Local Outcomes Improvement Plan for 2016-19, including high level indicators and joint resourcing plan</b>	Anna Whelan	To consider and approve the draft update of the LOIP for 2016-19
12.1	Anna Whelan presented the draft LOIP for 2016-19, which had been tabled along with a draft Joint Resourcing Plan 2016-17. The draft LOIP had been updated following careful consideration by the Executive Group of all the comments received during the 2015 consultation. The summary and the profile data had been revised and reference had been made to the national outcomes and strategic priorities to show how they related.		
12.2	It was noted that the text had been updated to include mention of the shadow Orkney Community Justice Partnership (OCJP) which came into being on 1 April and is currently chaired by Caroline Sinclair. The Board will be joined by a new member formally representing the OCJP in due course. In the meantime, Caroline Sinclair, who is already on the Board as OHAC representative, will also represent the shadow OCJP.		
12.3	The draft LOIP for 2016-19 was approved, subject to the inclusion of the high level indicators awaited from the Delivery Groups. <b><u>Action: AFW</u></b>		

Item	Topic	Lead	Purpose
<b>13</b>	<b>Scottish Fire and Rescue Service Draft Strategic Plan 2016-19</b>	Billy Wilson	To introduce a consultation on the draft plan.
13.1	Billy Wilson introduced the consultation on the Scottish Fire and Rescue Service Draft Strategic Plan 2016-19 and reported that he was pleased by the vision and the greater emphasis placed on the role of the Service in community planning.		
13.2	It was agreed to prepare a Board response to the consultation. Partners were invited to provide comments to Marie Love by the end of July and a collated draft response will be circulated prior to submission. <b><u>Action: AFW/ML</u></b>		
13.3	The Chair proposed a vote of thanks to Billy, who was attending his final meeting of the Board before his retirement from the Scottish Fire and Rescue Service, for the positive contribution he had made to the work of the Partnership.		
<b>14</b>	<b>Islands Deal</b>	Gillian Morrison	Update
14.1	Gillian Morrison presented an update on an Islands Deal and the work of Our Islands Our Future. She reported that the three island local authorities had held talks in Orkney on 27 June with the UK Government Minister Andrew Dunlop during which Brexit was also discussed. An Islands Deal is crucial to Orkney's sustainability, with challenges ahead, and talks will continue at local, Scottish and national levels.		
14.2	Professor Richard Kerley, who is leading a study commissioned by the three island groups into how public sector reform might appear in an islands context, will conduct an evidence gathering process over the summer when he will make visits to the three island groups and meet stakeholders.		
<b>15</b>	<b>Exploration of key partnership issues: Connectivity</b>	Graeme Harrison	To discuss any current issues which would benefit from partnership action
15.1	Graeme Harrison provided a brief update on digital connectivity as Jan Falconer and Stuart Robertson had not been able to attend the meeting: <ul style="list-style-type: none"> <li>• 6,000 premises in Orkney now have superfast broadband and more cabinets are going live continuously. Kirkwall is predominantly live, although there is a gap in the centre until new cabinets are installed.</li> <li>• The first of five EE 4G sites has been switched on which will benefit people in and around Kirkwall. The company's four other sites will be activated later in the year which should improve services in other areas. Vodafone and O2 have confirmed they will also be rolling out 4G services to customers. This should have the benefit of improved 3G and 2G services as well.</li> </ul>		

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
15.2	Graeme advised that there will be an event on the afternoon of 19 August where senior representatives of HIE, BT and O2 will give presentations to the public, the Northern Isles Digital Forum, MP and MSP on the ongoing work to improve broadband services and mobile phone coverage in Orkney. There may be a similar session for elected members in the morning and, if so, he will explore whether it is possible to combine this with a session for Board members. He will confirm whether this will go ahead once arrangements have progressed.		<b><u>Action: GH</u></b>
<b>16</b>	<b>Any Other Business</b>		
16.1	It was agreed that, for future meetings, brief written reports should be issued with the agenda re the progress reports in the standing items section of the agenda. This will help evidence the Board's scrutiny role.		<b><u>Action: CC/GA/GD/GH/AFW/ML</u></b>
16.2	Cathie Cowan added that, in addition to the progress report, she would be happy to circulate the minutes of the meetings of the Healthy and Sustainable Communities Delivery Group.		<b><u>Action: CC</u></b>
<b>17</b>	<b>Date of next meeting</b> 15 September 2016 at 10.00	Chair	

The meeting closed at 16.15

- Annex 1 Orkney Locality Planning for Community Planning Partnerships and Health and Social Care Integration (Christina Naismith)
- Annex 2 Development Planning and Locality Planning (Susan Shearer)
- Annex 3 Draft Strategic Police Priorities for Scotland (Dan Couldridge)

AFW/ML  
040716

# Orkney Locality Planning for CPP and HSCI

Christina Naismith  
30<sup>th</sup> June 2016

 The Scottish Government

## **Public Bodies (Joint Working) (Scotland) Act (2014)**

- Principles for integrated health and social care – individual and community experience; prevention; best use of total resources
- Nationally agreed outcomes for health and wellbeing
- Integrated governance arrangements for health and social care: delegation to a body corporate or lead agency
- Integrated budgets for health and social care
- Integrated oversight of delivery
- Strategic planning – across health and social care
- Locality planning – from the ground up; professional leadership

 The Scottish Government

## What does the evidence tell us?

- Planning for populations, not delivery structures
- Pooling resources – money and people
- Embedding GPs, other clinicians and care professionals in the processes of service planning, investment and provision
- Very strong local leadership

 The Scottish Government

## Integration – budget components

- £3 billion of adult and elderly social care
- £2.5 billion hospital based services
- £1 billion of prescribing
- £1 billion of primary care
- £0.5 billion everything else (community nursing, community mental health, drug and alcohol services, etc.)

 The Scottish Government

## Integration – national headlines

- All Integration Authorities launched on or before 1 April
- Some on-going developments: children's services; criminal justice social work
- Strategic Commissioning Plans in place
- Senior teams largely in place
- Challenges around finance/directions
- Partnership meetings and engagement

 The Scottish Government

“ . . . effective services must be designed with and for people and communities – not delivered ‘top down’ for administrative convenience”

The Christie Commission Report  
Commission on the future delivery of public services, June 2011

 The Scottish Government

# Strategic Commissioning Plan

- **Each strategic commissioning plan should:**
  - cover three years
  - be subject to a continual cycle of analysis and review
- **The Integration Authority can include such material as it sees fit but must cover:**
  - the arrangements for carrying out the integration functions in the partnership area over the period of the plan. The area must be divided into a minimum of two localities for this purpose, and the arrangements for each locality must be set out separately.
  - the way arrangements for carrying out the functions are intended to achieve or contribute to the national health and wellbeing outcomes.

 **The Scottish Government**

## Locality arrangements in HSCPs

- Public Bodies Act requires Integration Authorities to divide the area of the local authority into two or more localities
- Statutory guidance published on localities
- Localities are intended to provide an organisational mechanism for local leadership in planning and delivery of services
- Localities should relate to natural communities and take account of GP clusters
- Strategic Planning Groups must include locality representation

 **The Scottish Government**

## The Role of Localities in HSCP

- To feed into the strategic commissioning process a collective view on what needs to be made available in respect of their locality – focus on local design, delivery and priorities
- On an on-going basis decide on proposals from local clinicians and professionals, people using services and communities on ways to improve the delivery of services for the locality
- In time, greater responsibility over financial & service planning, changes and decision making

 The Scottish Government

## Locality planning for CPPs

- Community Empowerment (Scotland) Act 2015 places specific duties on CPPs to divide the area of the local authority into smaller area(s) undertake locality planning.
- Use their understanding of local needs, circumstances and opportunities to identify.
- Each CPP must have at least one locality
- Localities may, but need not be the same as identified for purposes of HSCI
- Regulation focuses on population as sole basis for determining a locality (population < 30,000 or an electoral ward)

 The Scottish Government

## Timeline for CPPs

- Consultation on draft community planning guidance and regulations underway, closed mid June, analysis underway
- As a rough estimate, we expect Part 2 of the Act (Community Planning) to be in force by end 2016 (depending on Parliament)
- SG will continue working with stakeholders to refine statutory guidance, which will set out clear and ambitious expectations for CPPs and partner bodies on community planning, locality planning and implement the Act
- Draft statutory guidance states each CPP should agree and sign off their Local Outcomes Improvement Plan by 1 October 2017

 The Scottish Government

## Next Steps for locality planning for CPPs

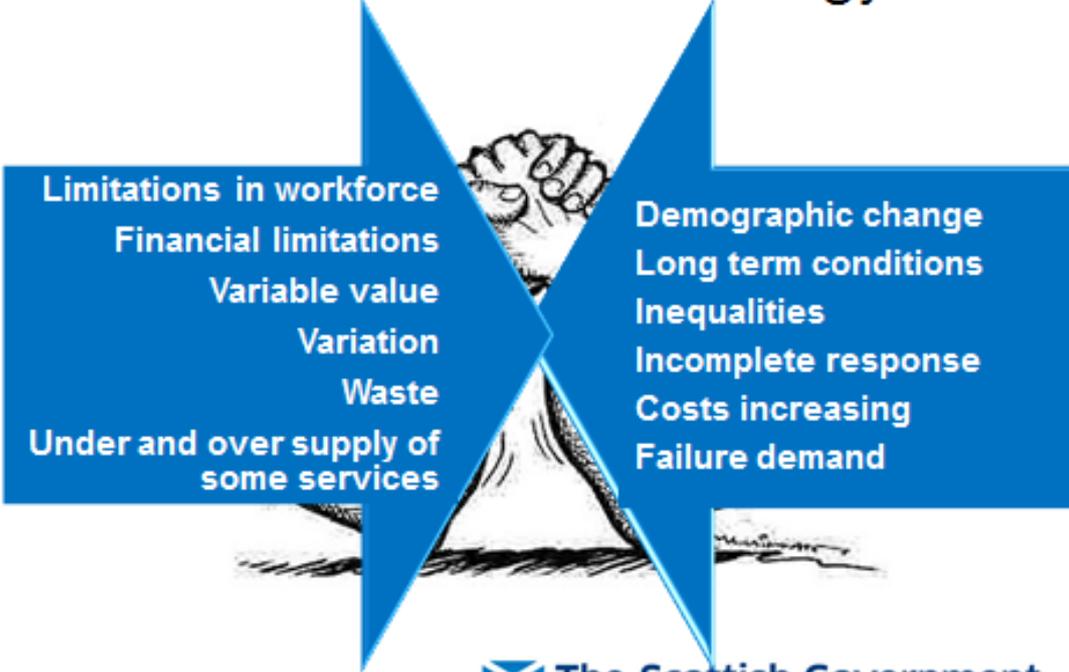
- SG intend to produce an “easy read” document for communities ahead of implementation. This will explain why community planning and locality planning are relevant for local communities and how they can get involved
- SG has commissioned the Scottish Community Development Centre in conjunction with What Works Scotland to refresh of the National Standards of Community Engagement to set out best practice (available late summer 2016)

 The Scottish Government

## Other components

 The Scottish Government

## National clinical strategy



Limitations in workforce  
Financial limitations  
Variable value  
Variation  
Waste  
Under and over supply of  
some services

Demographic change  
Long term conditions  
Inequalities  
Incomplete response  
Costs increasing  
Failure demand

 The Scottish Government

## National clinical strategy: approach

- Support and enhance primary care
- Balance health and social care
- Reduce reliance on in-patient beds
- Fewer in-patient units offering more specialised care
- Realistic medicine

 The Scottish Government

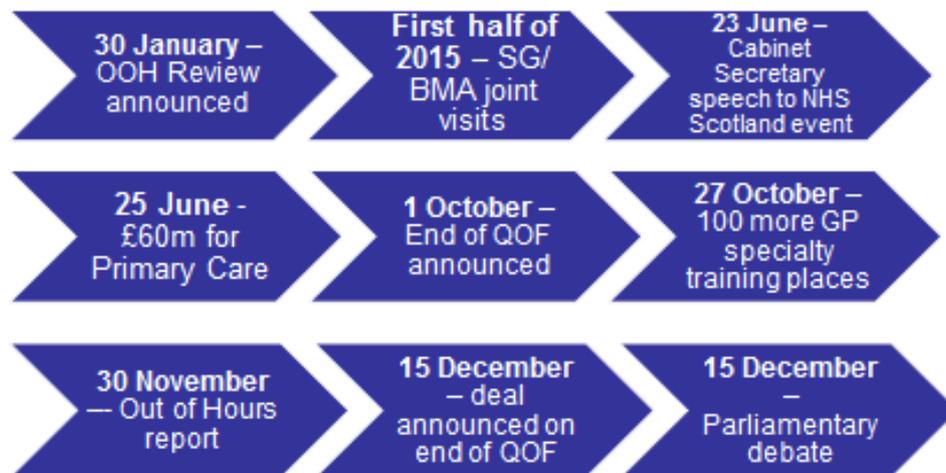
## National clinical strategy: realistic medicine

“Doctors generally choose less treatment for themselves than they provide for their patients.”

Chief Medical Officer’s Annual Report 2014-15

 The Scottish Government

## GP contract 2015 – starting the change



 The Scottish Government

## GP Contract 2016/17 QOF and TQA

- Quality and Outcomes Framework (QOF) dismantled from 1 April 2016
- Transitional Quality Arrangements (TQA)
  - Cluster working; 6-8 practices; Practice Quality Leads; Cluster Quality Leads; focussing on the outcomes and needs of the practice populations
  - Prompts; Disease Registers; Flu immunisation; Access; Anticipatory Care Plans; Quality Prescribing

 The Scottish Government

## GP Contract 2016/17

- QOF funding associated with 659 points transferred to Global Sum
- Based on the 3 year average achievement
- Expectation that clinical services will continue, based on clinical judgement and the professionalism of GPs and their staff
- Removes the link between achievement and payment

 The Scottish Government

## Scottish GP Contract 2017: re-focus

- Building on 2016/17 agreement
- Deputy CMO group - Quality proposals
- Future role of the GP; expert-generalist in complex care; undifferentiated illness; quality and leadership
- Future role of all professionals; 'top of licence'
- GPs; a voice in the wider system
- Towards a 'Primary care led NHS'

 The Scottish Government

### Making integrated care happen at scale and pace:

1. Find common cause with partners and be prepared to share sovereignty
2. Develop a shared narrative to explain why integrated care matters
3. Develop a persuasive vision to describe what integrated care will achieve
4. **Establish shared leadership**
5. Create time and space to develop understanding and new ways of working
6. Identify services and user groups where the potential benefits from integrated care are greatest
7. **Build integrated care from the bottom up as well as the top down**
8. Pool resources to enable commissioners and integrated teams to use resources flexibly
9. Innovate in the use of commissioning, contracting and payment mechanisms and use of the independent sector
10. Recognise that there is no 'best way' of integrating care
11. Support and empower users to take more control over their health and wellbeing
12. Share information about users with the support of appropriate information governance
13. Use the workforce effectively and be open to innovations in skill-mix and staff substitution
14. Set specific objectives and measure and evaluate progress towards these objectives
15. Be realistic about the costs of integrated care
16. Act on all these lessons together as part of a coherent strategy

<http://www.kingsfund.com/uk/initial-positions/making-integrated-care-happen-at-scale-and-pace>

The King's Fund Ideas that change health care

 The Scottish Government

## Health and Social Care Integration

Supporting people to live well and independently at home or in a homely setting in their community for as long as possible

www.scotland.gov.uk/HSCI  
Follow us on twitter @theorgcsc



There's no ward like home



 The Scottish Government

# Discussion

 The Scottish Government



## **Planning Cir 6/2013 Development Planning**

- Development Plans should be a corporate document for the planning authority and its Community Planning partners. The plan should apply the land use elements of the Community Plan and other Council and Government strategies into an overall spatial plan for the local area providing a means to join up messages about place and delivery.
- Greater integration between land use planning and community planning is crucial and development plans should reflect close working with Community Planning Partnerships, to deliver the shared vision and desired outcomes for the area.

## Review of the Planning System

- Commenced in Sept 2015 and in May 2016, the Beveridge Report was published. For Development Planning it states:
  - Development Plans should be retained and aligned with community planning. Dev Plans should be a central and powerful driver of the place agenda. Focus on outcomes, rather than policy and procedures.
  - National Planning Framework for Scotland should be strengthened and integrated with other nationally produced policies and strategies.
  - Also in the review is Housing Delivery, Planning for Infrastructure, Development Management, Leadership, Resourcing and Skills and Community Engagement.

**Presently the Scottish Government are reviewing these findings.**

How does Development Planning look at and consider a place or a location?

## Masterplans & Urban Design Frameworks (UDF)

- What are they? – Consider and look at a location in terms of existing development and physical factors; and plan land use for the future.
- Set stages - Fact finding & consultation, drafting, draft approval, consultation, approval and use / implementation.
- Static document.
- Process set in legislation and national advice.
- Presently we have in place Kirkwall UDF, Stromness UDF, Dounby Masterplan, Finstown Masterplan & St Margaret's Hope Masterplan.
- By 2019, they will be re-visited (D&I Service Plan).
- In 2016, a new Masterplan for St Margaret's Hope was approved.

## St Margaret's Hope Masterplan D&I On Tour

- Director, Heads of Services and Elected Members from Development and Infrastructure Service have visited every Island (meetings & site visits).
- Some of the concerns raised were parking provision, road safety, bus stop / layby, flood protection, better signage, caravan / camping site, financial costs of the conservation area, requirement for larger houses & regen strategy.
- Original Masterplan approved in 2010. Decided to refresh to respond to these concerns.

## The St Margaret's Hope Masterplan Use of An Independent Consultant

- Fact finding (on the ground, statistics, background docs, meetings with stakeholders, consultation event in the location).
- Consultation Day at the School – range of stakeholders (mums, retired, community council, local elected members, school children, businesses, service users).
- Independent Consultant – An independent facilitator. Seeing the location with fresh eyes. Not the Council.

## Masterplan Issues

- The barriers
- Flooding
- Car and Bus parking
- Tourism & improving the offering
- Signage & Enhance arrival points
- Vacant Buildings and Land
- Road safety
- Special qualities & character
- Caravan and Camping Site
- Cost of the Conservation Area
- Regeneration Strategy
- Housing Land
- Walking tours & information boards
- Café / pub provision

## Community Meeting

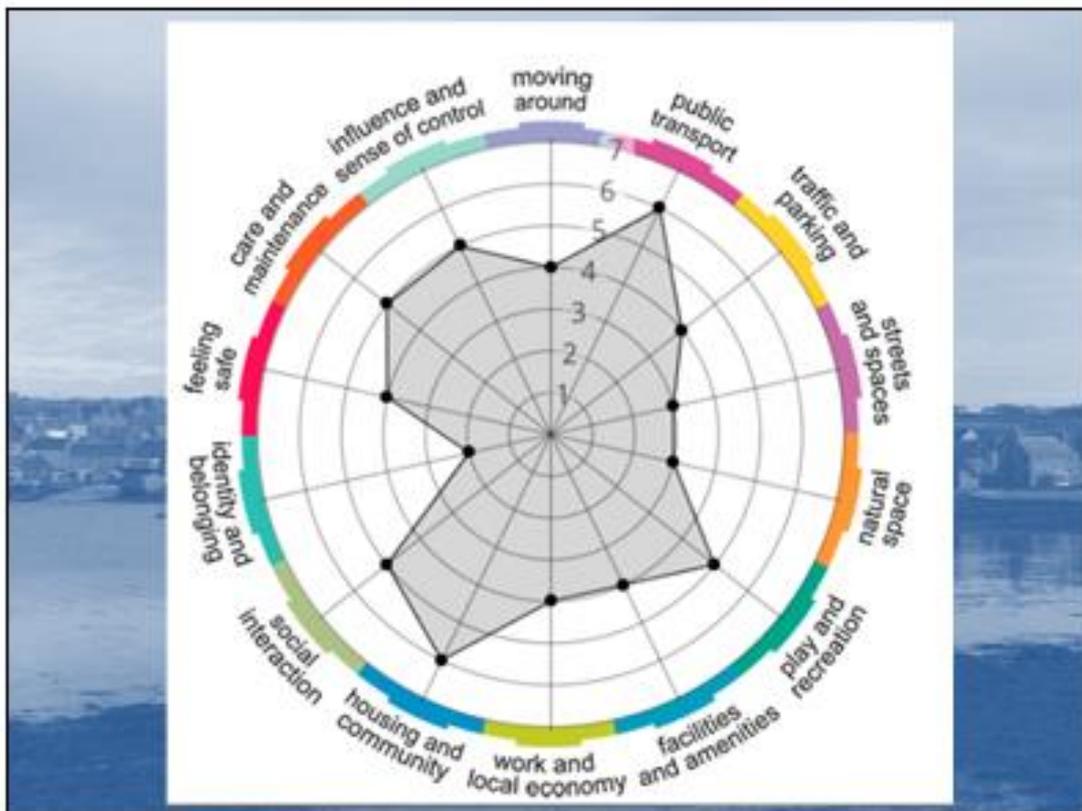
- Held a focused evening meeting at the School with the CC.
- 4 topic areas (Development Allocations & Conservation, Flooding & the Barriers, Pedestrian & Vehicle Movement, Village Regeneration)
- In attendance from the OIC where D&I Director, Planning and Regulatory Services Head of Service, 4 Managers (Engineering, Transport, Regeneration, Strategy) & 5 Officers (Engineer, Planners, Community Council Liaison)

## Ideas

- Understandable language for the end user
- Consultation Fatigue
- Community Empowerment & Managing Expectations
- Accountability – Action Plan where we will go back to the community early next year to assess progress
- Should a Locality Plan be a static document?
- Importance of knowing the location and the community

## The Place Standard

- By the Scottish Government and NHS Scotland.
- The quality and design of a place effects our quality of life and the environment
- A framework to assess a place
- Can be used by all stakeholders
- 14 criteria where they are scored between 1 & 7.
- Question prompts for each criteria.
- <http://www.placestandard.scot/#/home>
- It takes minutes, go through it as a member of the community and have a try to develop an understanding.



**DRAFT STRATEGIC POLICE  
PRIORITIES FOR SCOTLAND  
CONSULTATION**

Dan Couldridge  
Police Division  
Scottish Government

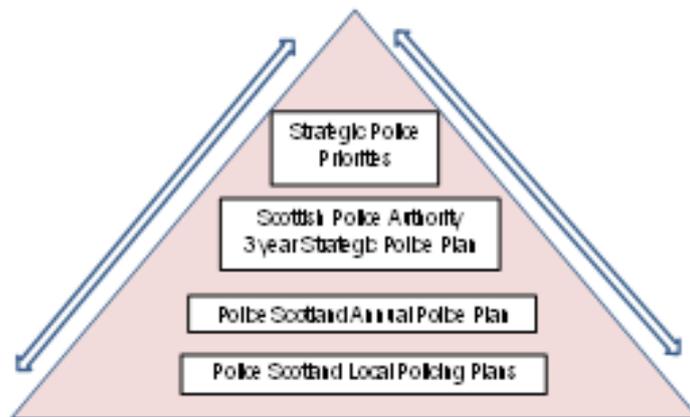
**What are the Strategic Police  
Priorities?**

- Set under provisions of Police and Fire Reform (Scotland) Act 2012

*“(1)The Scottish Ministers may determine strategic priorities for the (Scottish Police) Authority (“strategic police priorities”).*

*(2)Strategic police priorities may relate to—  
(a)the policing of Scotland, or  
(b)the carrying out of the Authority’s functions.”*

## How the Strategic Police Priorities are used



• Figure 1 - Strategic Planning

## Our work so far

- 2015 Programme for Government Commitment

*'to provide opportunities for members of the public, communities and local police scrutiny committees to discuss and develop new national priorities for policing'*

- First stage – centred around the question 'What are your priorities for your police service?'

## What we have heard

- Responses focussed on;
  1. Ambitions
    - such as partnership working, collaboration, localism
  2. Operational Issues
    - such as call centres, tackling domestic abuse, policing the roads

## The draft Strategic Police Priorities

- Localism - Ensure that the needs of communities are understood and reflected in the planning and delivery of policing.
- Prevention - Ensure the police service works to prevent crime and reduce fear of crime through education, innovation and communication, placing particular focus on the need to address inequalities within and between communities.
- Response - Focus policing on keeping people safe by tackling crime and responding to and investigating incidents effectively and efficiently.
- Collaborative Working - Ensure that the police service works collaboratively with partners at both a local and national level to deliver better outcomes for people in Scotland.
- Accountability - Maintain public confidence in policing and inspire trust by being transparent, accountable and acting with integrity, fairness and respect.
- Adeptability - Embed best value in the way policing is delivered, ensuring that services are innovative, able to take advantage of new opportunities and meet existing and emerging threats and challenges.

## Next Steps

- Consultation open until 16 August
- Final revised set of priorities to be published and laid at the Scottish Parliament in early September.
- SPA will be developing new Strategic Police Plan later this year.

## What we would like to know

- Do the revised priorities sum up your ambition for your police service?
- Do the revised priorities reflect the needs of your local community or the communities you serve?
- Do you have anything to add to our impact assessments?

## Contacts

- Dan Couldridge, [daniel.couldridge@gov.scot](mailto:daniel.couldridge@gov.scot)  
0131 244 7923
- Scott Wood, [scott.wood@gov.uk](mailto:scott.wood@gov.uk)  
0131 244 1917