



## Orkney Partnership Board

**Minute of the meeting of the Orkney Partnership Board**  
held at 14:00 on 04 December 2019 in the Council Chamber, Kirkwall

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Present:	James Stockan	Orkney Islands Council ( <i>Chair</i> )
	Andy Fuller	Scottish Ambulance Service
	Graeme Harrison	Highlands and Islands Enterprise
	Rachael King	Integration Joint Board
	Thomas Knowles	Historic Environment Scotland
	Leslie Manson	Orkney Islands Council
	Gillian Morrison	Orkney Islands Council
	Graham Neville	Scottish Natural Heritage
	Gerry O'Brien	NHS Orkney
	Garry Reid	Scottish Sports Council
	Marcus Shearer	Scottish Ambulance Service
	Bob Walker	Scottish Fire and Rescue Service
	Matt Webb	Police Scotland ( <i>for items 9 – 14</i> )
By invitation:	Ian Johnstone	Orkney Renewable Energy Forum ( <i>for item 9</i> )
	Scott Hunter	Orkney Health and Care ( <i>for items 1 - 10</i> )
	Gavin Barr	Orkney Islands Council ( <i>for item 14</i> )
In attendance:	Marie Love	The Orkney Partnership ( <i>Secretary for this meeting</i> )

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### Item

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#### 1 Apologies

Edward Abbott-Halpin	Orkney College / UHI
Gail Anderson	Voluntary Action Orkney
Dougie Campbell	Scottish Fire and Rescue Service
Seonag Campbell	Skills Development Scotland
Cheryl Chapman	VisitScotland
David Drever	NHS Orkney
Alan Dundas	SEPA
Alan Johnston	Scottish Government
John W Mundell	Orkney Islands Council
Sally Shaw	Integration Joint Board and Orkney Community Justice Partnership
Graham Sinclair	HITRANS
Craig Spence	Orkney Housing Association Limited
Anna Whelan	Orkney Islands Council

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Item	Topic	Lead	Purpose
2	<b>Draft minutes of the last meeting of the Board on 18 September 2019</b>	Chair	To amend as necessary and agree the minutes
2.1	The minutes were agreed.		
3	<b>Matters arising</b>	Chair	
3.1	<b>10.1 (Vibrant Economy Delivery Plan)</b>		
	<p>It had been agreed that the Chair would write a letter to Paul Wheelhouse, Minister for Energy, Connectivity and the Islands to request a future-proof alternative to R100 for Orkney. The Chair advised that rather than write he had had a meeting with the Minister on a recent visit to Iceland. He was able to confirm that the contract had now been awarded to BT as preferred bidder to deliver the R100 project for the North of Scotland, but everything had taken longer than had been anticipated and the 2021 deadline would almost certainly be missed. The Chair thought it likely, based on past performance, that Orkney would be at the end of the programme in terms of provision. In the meantime, work was ongoing to identify opportunities to progress mobile and 5G opportunities for Orkney. The fact that trial projects conducted in Orkney had, for the most part, been successful was a useful demonstrator of what could be achieved and resulted in some infrastructure already being in place. He understood BT's plans would be revealed by mid-January.</p>		
3.2	<b>18 (Child Poverty – Progress Report and Action Plan)</b>		
	<p>Scott Hunter advised that progress on the action plan had been delayed because of the joint inspection for children and young people in need of care and protection that had been carried out during the summer. Craig Spence had made a request that the date of the next meeting of the Child Poverty Task Force be circulated to all Partnership Board members to allow input into this important matter. The Board agreed that all future meeting dates be circulated in this way. <b><u>Action: SH/PD</u></b></p>		
3.3	<b>22 (Orkney Community Justice Partnership Annual Report)</b>		
	<p>During discussion members of the Board had expressed concerns around the challenges faced by both victims of crime and individuals who had committed offences because of the local press coverage. This often caused significant distress and the impact on individuals could be catastrophic. The Chair had regular meetings with the local media, and it had been agreed that this would be an ideal opportunity to highlight the Board's collective concern. Noted that the next meeting which would be held before Christmas. <b><u>Action: JS</u></b></p>		
4	<b>Executive Group report</b>	Gillian Morrison	
4.1	<b>Update from the Group</b>		
4.1.1	Gillian Morrison reported that the Executive Group had met on 12 November 2019.		

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
4.1.2	<b>Terms of Reference</b>		The Board agreed with the recommendation made by the Executive Group that, the Terms of Reference should be updated on a rolling basis and be reported to the Board every two years rather than annually. <b><u>Action: AFW/ML</u></b>
4.1.3	<b>Place Standard and 'Orkney Matters'</b>		In December 2018 the Board had agreed to participate in 'Orkney Matters', a joint consultation with officers from OIC's Development and Marine Planning team who would be carrying out a consultation as part of the review of the Local Development Plan. This would comprise a Place Standard exercise followed by community meetings. The intention had been that it would provide the Partnership with data to measure performance and widen its evidence base with a view to consideration of any future locality plan, while also informing the Development Plan. As there had been a delay in the issue of guidance from the Scottish Government around the Development Plan this had affected timescales. Officers in Development and Marine Planning had now found themselves in a position where they would no longer be able to include a Place Standard exercise but would instead hold a small number of meetings. Given the circumstances the Board agreed with the recommendation made by the Executive Group that the Orkney Partnership should not take part in the 'Orkney Matters' consultation but should take forward its own Place Standard exercise. It was anticipated there would be further opportunities in future for joint consultation exercises. <b><u>Action: AFW/ML</u></b>
4.1.4	<b>Joint Resourcing Plan</b>		It had proved difficult to obtain revenue figures from some partners for inclusion in the total resource graphic. While several national bodies were able to estimate their expenditure in Orkney, a small number were unable to provide either specific information or an estimate. The Executive Group had agreed the plan would be submitted to the March meeting of the Board which would allow further time to find a resolution to this issue and would also tie in with the delivery groups' reporting schedule. As the second part of the plan lists resources in cash and kind associated with each of the projects being undertaken or overseen collectively by the delivery groups this appeared to be a more logical timeframe in any case. <b><u>Action: AFW/ML</u></b>
4.1.5	<b>Risk Register and Risk Management Plan</b>		This was currently a standing item on the Executive Group agenda given current levels of uncertainty around Brexit. The Executive Group had agreed that the current and target risk scores would remain unchanged.
4.1.6	<b>Community Planning Partnership Self-assessment: Improvement Service</b>		The Executive Group had recommended that the Board participate in a self-assessment exercise, facilitated by the Improvement Service. This would involve the Board critically reviewing the Partnership's fitness for purpose. Noted that the Improvement Service had developed a checklist, covering nine areas, which would help to assess views on the effectiveness of current

Item	Topic	Lead	Purpose
			<p>partnership arrangements and identify areas where there was scope to improve the operation of the Partnership and its impact. The first stage would involve completion of the checklist and once the results were analysed the Improvement Service would facilitate a session with the Board to reach consensus on key priorities with a view to turning these into an improvement plan where needed. The entire process would take approximately six weeks. The Board was keen to take this opportunity to reflect and look at performance and agreed that the Partnership conduct a self-assessment exercise, in liaison with the Improvement Service, concentrating on the three or four most pertinent areas rather than all nine. It was anticipated this would be carried out during early summer. It was agreed that the Executive Group would finalise the arrangements, including deciding which of the nine areas were most pertinent.</p> <p style="text-align: right;"><b><u>Action: AFW/ML</u></b></p>

#### 4.1.7 Police representation

Currently none of the delivery groups had a police representative among their membership. Matt Webb had asked that, when looking at their delivery plans, the Chairs consider whether police attendance would be beneficial. If so, he would ensure this was facilitated.

**Action: GA/GH/GO**

#### 4.1.8 Orkney Partnership Board Membership

A request had been made by an elected member that a 'young person' be invited to join the Board. Following similar requests this had been discussed by the Board in March and December 2018. On those occasions it had been agreed not to have a representative of one specific equalities group on the Board given the wide range covered by the protected characteristics. In December 2018 it had been agreed that, should another request be received, the issue would not be discussed for at least a year. The Board agreed with the Executive Group's recommendation that a young person should not be invited to join the Board simply because of their age; it was felt this type of tokenism was tantamount to discrimination and an equality bar was needed. It was also agreed it would not be discussed again unless such a request was received at a point when the Board was being reconfigured. Noted there were many existing ways to engage with young people which were used when appropriate.

#### 4.2 Development Plan update Marie Love

4.2.1 Marie Love presented a progress report on the Development Plan. The Board noted that a different format had been used to present the plan whereby the document was easier to view and the actions had been separated into Governance / Procedure actions and Ad hoc actions.

4.2.2 It was noted that all actions were green and that action 07 (Review and update Local Outcomes Improvement Plan and issue new edition for 2019-22) was complete. All other updated actions were included for discussion elsewhere on the agenda, with the exception of 08 (Development of a collective partnership approach re the current Climate Emergency). Graham Neville reported that he

<b>Item</b>	<b>Topic</b>	<b>Lead</b>	<b>Purpose</b>
	had drafted Terms of Reference for the Short Life Working Group established by the Board and would circulate these for approval. He had already liaised with a number of people and it was anticipated the first meeting of the Group would be held in January.		<b><u>Action: GN</u></b>
<b>5</b>	<b>Locality Plan Actions</b>	Anna Whelan	To review progress
5.1	Marie Love presented a progress report on the Locality Plan actions. The Chair felt it was a comprehensive list of actions, some of which would be game changers in supporting the most disadvantaged people in the community. It was agreed that in future the actions be reported to the Spring and Autumn meetings given that the delivery groups had been charged with delivering a number of the actions and this would tie in with their reporting schedule.		<b><u>Action: AFW/ML</u></b>
<b>6</b>	<b>CONTEST/PREVENT</b>	Gillian Morrison	To report progress
6.1	Gillian Morrison advised that the overall threat level in the UK had come down, with the exception of Northern Ireland which had not changed. It was still important to be alert and aware that things could happen, so people should not be lulled into a false sense of security. It was noted that the COP26 climate change event in Glasgow in 2020 would be the largest security event ever seen in Scotland with a number of high profile attendees. It may be necessary at that point for security levels to be increased.		
6.2	Lord Carlile had recently chaired a UK wide review of PREVENT. He had held a round table event in Glasgow and Gillian had been invited as the single point of contact for CONTEST and PREVENT for a rural community. While some of the discussion had taken place around sectarianism, which was an issue for Glasgow, Lord Carlile had taken the opportunity to discuss challenges in remote areas with Gillian outwith the formal meeting.		
<b>7</b>	<b>The Islands Deal</b>	Chair	To review progress
7.1	The Chair reported on progress. The Islands Deal Proposal Document had been formally submitted to the Scottish and UK Governments, but everything was currently on hold because of the pre-election period. Further engagement would take place following the election.		
<b>8</b>	<b>Single Authority Model</b>	Gillian Morrison	To receive an update and report progress
8.1	Gillian Morrison gave an update on work being carried out by the Single Authority Model Steering Group.		

Item	Topic	Lead	Purpose
9	<b>Sustainable Orkney Conference</b>	James Patterson	To receive an update
9.1	<p>Jeremy Patterson, Director, Orkney Renewable Energy Forum (OREF) gave a powerpoint presentation, attached to this minute, on the Sustainable Orkney Conference. During discussion the following points were noted and raised:</p> <ul style="list-style-type: none"> <li>• The Sustainable Orkney Conference, being organised by OREF, would be held at the Pickaquoy Centre, Kirkwall, on 20 to 22 March 2020. OREF had invited interested local organisations and individuals to take part. An invitation had been extended to partners and a number had already given an indication they would like to give a presentation.</li> <li>• The intention was to hold a weekend of presentations, knowledge sharing and discussions which would provide an opportunity to come together as a community to discover what was already being done and plan Orkney's answer to the climate emergency.</li> <li>• A draft agenda would be circulated in December and be finalised in January. Members discussed whether to have stretch or achievable targets and noted that the first session at the conference would look at what was required to move Orkney to a position of being carbon neutral and when this could be achieved. It was noted that it would be challenging and behavioural change, funding and willingness would all be needed. It was also recognised that it would not be possible for some sectors to become carbon neutral.</li> </ul>		
10	<b>Corporate Parenting Plan</b>	Scott Hunter	To consider and approve
10.1	<p>Scott Hunter presented the Corporate Parenting Plan. Further discussion took place around the composition of membership of the Corporate Parenting Board and it was agreed the list would be updated and circulated for approval. The action plan was discussed and Scott agreed to take on board comments around its structure.</p> <p style="text-align: right;"><b><u>Action: SH</u></b></p>		
11	<b>Any Other Competent Business</b>	Chair	To consider and approve
11.1	<p>The Chair paid tribute to Alistair Buchan, Chief Executive of Orkney Islands Council and a member of the Board. Alistair had now retired having served on the partnership from its beginning in 2003, his commitment and involvement continuing throughout the whole journey until now. His contribution and long-term commitment to the partnership was recognised and commended by members.</p>		

Item	Topic	Lead	Purpose
12	<b>Joint Resourcing: Community Planning Business Manager post</b>	Gillian Morrison	To consider
12.1	<p>It was proposed that apportionment of the cost of funding the shared post of Community Planning Business Manager for 2020-21 should be made pro rata to facilitating partners' revenue budgets for the previous year, i.e. 2019-20. Budgetary information was not currently available from all partners and the proposed distribution of costs would be presented to the Board meeting on 12 March 2020 for confirmation. It was agreed in principle that the estimated budget for the shared post of Community Planning Business Manager should be approved for 2020-21. The proposed apportionment of this budget between the five partners was agreed.</p> <p style="text-align: right;"><b><u>Action: AFW</u></b></p>		
12.2	<p>It was agreed that a Joint Resourcing Plan, reflecting the activity in the revised delivery group plans, would be submitted to the next meeting of the Board on 12 March 2020.</p> <p style="text-align: right;"><b><u>Action: ML</u></b></p>		
13	<b>Date of next meeting</b> 12 March 2020 at 10:00	Chair	
14	<b>Horizon Scanning</b>	Gillian Morrison	To consider and approve
14.1	<p>Members carried out the annual horizon-scanning exercise on any new challenges, opportunities or circumstances that needed to be considered when reviewing the strategic priorities for the next LOIP. Discussion took place around the PESTLE diagram which had been drafted as a starting point and a number of comments were made. A wide range of issues were identified, and it was agreed that a mapping exercise be carried out to establish how or if these were being addressed. This would be presented to the Executive Group for discussion, following which the Executive Group would make recommendations to the Board around whether anything additional had been identified which required to be addressed by the Partnership. This would include a recommendation on whether the strategic priorities and cross-cutting challenges should change.</p> <p style="text-align: right;"><b><u>Action: ML</u></b></p>		

The meeting closed at 16:25.

ML  
05.12.2019

Annex – Sustainable Orkney Spring 2020 Conference

## The Sustainable Orkney Spring 2020 conference

20<sup>th</sup> to the 22<sup>nd</sup> March 2020 at the  
Pickaquoy centre, Kirkwall



### Some Background

- A quote from Greta Thunberg :  
*'I want you to act as you would in a crisis. I want you to act as if our house is on fire - because it is'.*
- In May 2019 OIC declared a climate emergency along with many other organisations .
- In 2019 world CO2 emissions continued to rise.
- We may already be passed the point of no return – where the earth has sustained climate damage that cannot be fully repaired.



## But what can Orkney do?

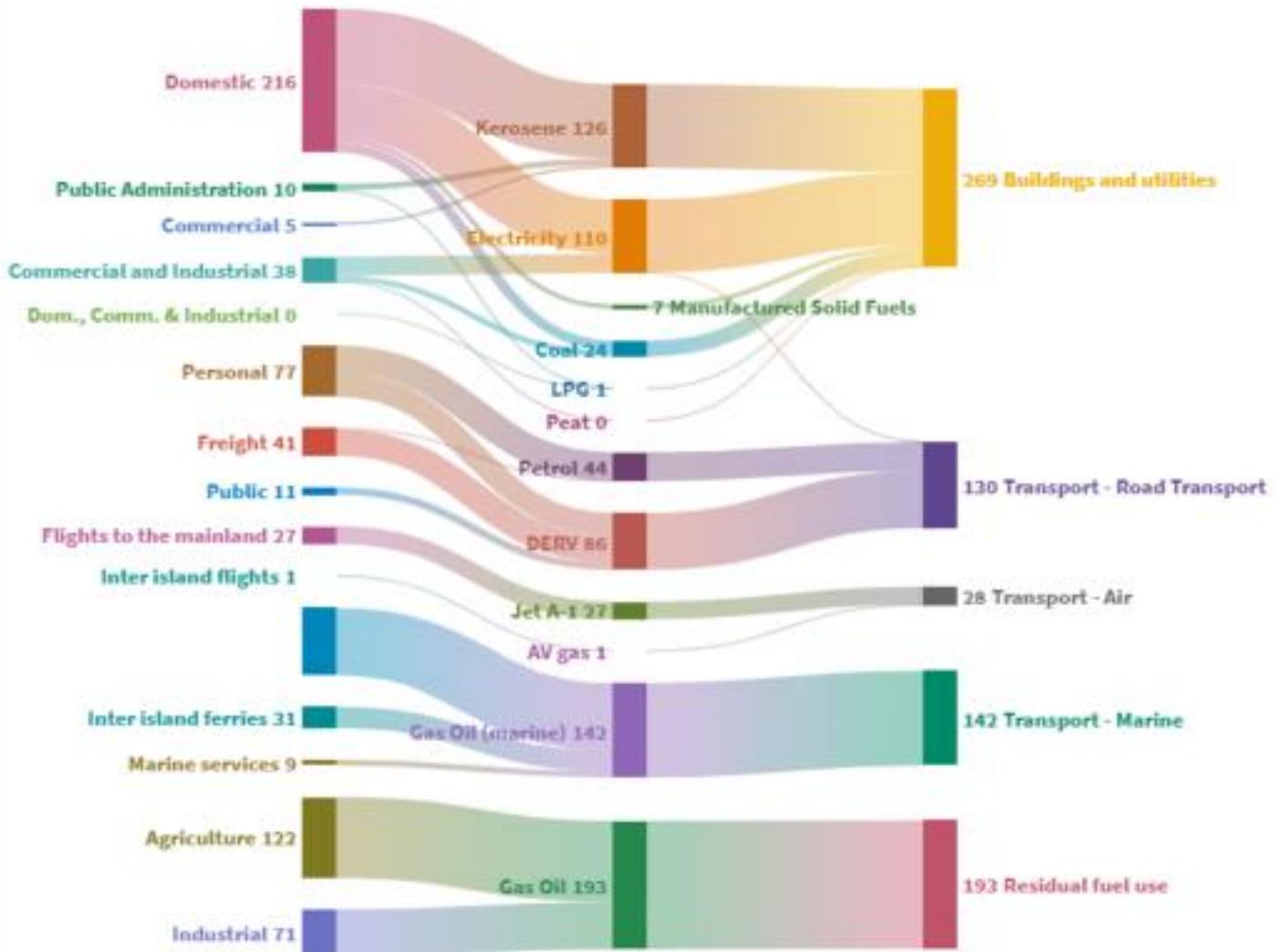
- The 2017 – 2025 Orkney sustainable energy strategy opens with a vision statement:

*‘Orkney: a secure, sustainable, low carbon island economy driven uniquely by innovation and collaboration, enabling the community to achieve ambitious carbon reduction targets, address fuel poverty and provide energy systems solutions to the world’*

- We, as a community, should be leading the world in developing a zero carbon environment and moving swiftly on to being carbon positive.
- The first step is to understand where we are now.



# The Now



## The Conference

- Possible conference themes:
  - Orkney’s current Carbon position by sector.
  - Transport.
  - Agriculture.
  - Fisheries and the Marine environment.
  - Housing and public/commercial buildings.
  - Tourism, Food and Drink.
  - Energy production.
  - Waste.
  - Planning for the future.



## Suggested Conference Format for each Theme

- Short presentation(s), followed by:
  - Q and A session.
  - Break.
  - Discussion on:
    - The current carbon position (good and bad).
    - Existing work being done to improve.
    - Future initiatives that should be considered.
    - Target carbon position (what and when).



## Suggested Outcomes from the Conference

- Everyone understands where we are now.
- We agree a clear set of targets to become carbon positive
- We draw up a plan to get there
- We include all segments of the community – no-one is left behind



## Some Possible Bold Targets

- **EVs** – 250 now (2.5%), 1000 by 2025, 5000 by 2030.
- **Electricity production** – 120% of our needs now, 200% by 2025, 500% by 2030.
- **Orkney power company** – to ensure fair pricing to those who need it most.
- **Buildings** – **ALL** new builds and **All** heating system replacements use electrical heating.
- **Ferries** – **ALL** replacement ferries are hydrogen/electric.
- **Buses** – **ALL** replacement buses are hydrogen/electric.
- **Tractors** - Most farms have wind turbines – why not electric tractors.
- **Hydrogen** – Rapidly increase hydrogen production from surplus renewables generation to serve the above.
- **Council funding** to encourage and promote:
  - Low carbon farming.
  - Low carbon marine activities.
  - Low carbon tourism.

