

**THE DEVELOPMENT PLAN 2011.** Revised and updated February 2013.  
Updates highlighted in yellow.

**1. ECONOMY**

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
a) To build a Community Turbine in order to provide a revenue stream for the next 20 years to be used for Community projects.	Complete pre-development studies, write business plan and obtain planning permission.  Apply for funding Big Lottery Fund, Community Energy Scotland and HIE.	2008 - 2012	<ul style="list-style-type: none"> <li>Grant funding secured 2010.</li> <li>Completed November 2011</li> </ul>
b) Form a subsidiary company to oversee financing, build and running of Community Turbine.	Stronsay Renewable Energy Ltd registered 2009  To appoint Board of Directors.	2010 - 2031	<ul style="list-style-type: none"> <li>Fully functioning from Sept 2010</li> </ul>
c) Appoint Turbine Development Officer to liaise with contractors, project management team and legal representatives.	HIE funding secured 2010 for two years.  Recruit and commence employment of TDO.	2010-2012	<ul style="list-style-type: none"> <li>TDO in place September 2010.</li> <li>Post ended 13/02/2013.</li> <li>Job satisfactorily completed</li> <li>Lottery funding secured to support 3 year Project Officer post from 14/02/2013</li> </ul>

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
<p>d) Investigate the viability of community purchase of light haulage company and construction of Enterprise Zone (EZ) consisting of 6 rental units plus office/training area.</p> <p>Now 5 business units including office. Redevelopment of Lobster ponds</p>	<p>Funding secured for feasibility study 2010.</p> <p>Consult the community by meetings, newsletters and notices.</p> <p>Project Officer Purchase land and buildings Revise plans Let tenders</p>	<p>April 2010 -2011.</p> <p>Building completion summer 2013.</p> <p>Completion Jan 2014</p>	<ul style="list-style-type: none"> <li>Feasibility Study completed April 2011.</li> <li>EZ units deemed viable.</li> <li>Light Haulage purchase deemed not viable.</li> <li>Planning permission granted by OIC June 2011.</li> <li>Lobster ponds purchased Feb 2012</li> <li>Part of haulage yard purchased Nov 2012</li> </ul>
<p>e) Once EZ approved and funding commenced, SDT to form subsidiary company to run EZ and secure tenants.</p>	<p>Project Officer to market units locally and farther afield and report back to SDT.</p> <p>Part funding secured via Big Lottery Fund as Outcome 3 of Turbine project. (Growing Community Assets)**</p>	<p>From 2011-onwards.</p> <p>Social enterprise company to be formed Autumn 2011.</p> <p>CIC to be formed by Feb 2013</p>	<ul style="list-style-type: none"> <li>Early interest from locals and wave and tidal companies.</li> </ul>
<p>f) Reduce fuel poverty by upgrading Community Hall. Reduce energy costs by insulation and air source heating installation.</p>	<p>Project Officer to assist Community Association to draw up costings.</p> <p>Part funding secured via Big Lottery Fund as Outcome 2 of Turbine project. (Growing Community Assets)**</p>	<p>July 2011- July 2012.</p>	<ul style="list-style-type: none"> <li>Meeting between CDO and Stronsay Community Association.</li> <li>Lottery GCA advised CA to re-do their tender process.</li> </ul>

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
g) Form a tourism project group in order to build on the positive effects of BBC Autumn Watch and island leaflets distribution.	CDO to enrol volunteers to form group to study ways to improve island tourism. Obtain grant funding for indentified projects	Jan 2012-onwards. By Sept 2013	<ul style="list-style-type: none"> <li>Position paper produced Feb 2013.</li> </ul>
h) Train Two islanders in latest insulation solutions for solid walled homes.	Project Officer. Find suitable course. Identify candidates wishing to increase skill sets. Funding secured from Big Lottery Fund as part of Outcome 2 of the Turbine Project. (Growing Community Assets)**	Early 2012. By spring 2013	<ul style="list-style-type: none"> <li>CDO in contact with industry training bodies.</li> <li>Courses identified spring 2012</li> <li>Scheduling issues for candidates</li> </ul>

## 2. ISLAND INFRASTRUCTURE.

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
a) SDT to strengthen links and relations between itself and other community groups.	SDT to arrange annual conference of Stronsay community group Committees.	November 2011 then annually	<ul style="list-style-type: none"> <li>Letters to all community groups to have co-opted director on SDT</li> <li>Letter to SCC suggesting joint meeting</li> <li>AFO and CDO to work with SCC fish mart sub group</li> </ul>

			<ul style="list-style-type: none"> <li>Ongoing</li> </ul>
b) Ensure that any decisions regarding Stronsay's infrastructure are known to SDT.	SDT Board to contact Community Council, OIC, Orkney Ferries, Loganair and NHS to ensure we are kept informed and comment if required.	June 2011 onwards.	<ul style="list-style-type: none"> <li>ongoing</li> </ul>

### 3. HOUSING.

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
a) Investigate the identified need for a sheltered housing scheme.	Project Officer to undertake feasibility study into sheltered housing scheme costs and need. Feasibility study	From April 2013  By Dec 2013	<ul style="list-style-type: none"> <li>Met with OIC housing spring 2012</li> <li>Needs identified.</li> </ul>
b) Investigate the possibility of funding a Gateway House.	Project Officer to undertake a feasibility study into the need and benefits of providing a 'try out' house for families wishing to move onto the island.	From April 2013	

### 4. YOUTH, CULTURE, HERITAGE AND ENVIRONMENT.

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
a) Investigate the feasibility of a Heritage Centre for the display of island History and artefacts.	SDT/CDO to investigate and report on need and cost and sustainability. Seek appropriate accommodation	From October 2013.	Dependant on CDO staffing
b) Define the role and responsibilities and Appoint an Island Ranger.	SDT/CDO to seek funding to establish this important role and recruit Ranger.	From April 2012  By Sept 2013	

c) Advise and support local groups with projects linked to Culture and Heritage.	CDO to assist with funding applications from local groups.	From June 2011	ongoing
d) Create a Youth Drop-in Centre.	CDO to assist and encourage 13-17 year olds to form a committee to run and supervise their own common room type provision.	From October 2011-summer 2013. By winter 2013	<ul style="list-style-type: none"> <li>Possibly linked to Ranger post and accommodation</li> <li>Dependent on staffing</li> </ul>
e) Consider the viability of a Recycling Centre for farming, fishing, and household goods.	CDO to identify potential sites. Investigate costs and report to SDT Board.	From April 2013 By Spring 2014	<ul style="list-style-type: none"> <li>Dependent on Staffing</li> </ul>
f) Optimise use of community buildings including improvement of harbour facilities	Project Officer to explore possibility of the Sea Sports shed being transferred to the community Slipway feasibility	From June 2011 From June 2012	Linked to 4b and 4d

## 5. GOVERNANCE OF THE TRUST

OBJECTIVE	ACTION	TIMESCALE	PROGRESS
a) Design & publish a process for claiming and awarding grant funding from the wind turbine revenue.	Learn from best practice Liaise with other development trusts Draft process and consult	By June 2012	<ul style="list-style-type: none"> <li>Two directors attended seminar 13/14 June 2011</li> <li>Completed November 2012</li> </ul>
b) Work towards PQASSO quality standard Enhance processes and financial reporting	New Admin and high level finance P/T post to be funded by HIE/LEADER M&As to be reviewed	From October 2011 By Sept 2013	<ul style="list-style-type: none"> <li>AFO appointed Nov 2011</li> <li>ongoing</li> </ul>
c) Improve communications	Make better use of 'The Limpet' for		

	communication with residents SDT to hold at least one open meeting per year Enhance the SDT website Launch SREL website Invite feedback	From Oct 2011	<ul style="list-style-type: none"> <li>• Regular articles from CDO/TDO and AFO in Limpet</li> <li>• SREL web site launched</li> <li>• SDT website improved/updated</li> </ul>
--	---	---------------	---

Notes.

\*\* The Lottery Grant (Growing Community Assets) is dependent on being used for the outcomes below as conditions of the award:

Outcome 2. To create a sustainable community with improved employment opportunities for up to 6 people by 2013, who will be trained to manage and install various technologies proposed to provide affordable warmth.

Outcome 3. To create a sustainable enterprise zone providing business, employment, social and training opportunities, by 2013.

(Outcome 1. was to build a turbine but this is no longer lottery funded)

A Company Limited by Guarantee, Registered in Scotland  
 Company Number SC271553  
 A Scottish Charity, Charity Number SC038888  
 Registered Office: Clifton, Whitehall, Stronsay, Orkney KW17 2AR