

**REGISTERED COMPANY NUMBER: SC375856 (Scotland)**  
**REGISTERED CHARITY NUMBER: SC013716**

**REPORT OF THE TRUSTEES AND**  
**UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021**  
**FOR**  
**DORNOCH AND DISTRICT**  
**COMMUNITY ASSOCIATION**

Goldwells Ltd  
10 Knockbreck Street  
Tain  
Ross-Shire  
IV19 1BJ

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

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FOR THE YEAR ENDED 31ST MARCH 2021**

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**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

The Company objectives are -

(a) to promote the benefit of the inhabitants of Dornoch and District without distinction of political, religious or other opinions, by associating the Local Authorities, Voluntary Organisations and inhabitants in a common effort to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the said inhabitants, and

(b) to secure the establishment, maintenance and management of a community centre for activities promoted by the Association in furtherance of the above objects, or any of them.

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2021**

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

2020-21 was a quiet year for us due to the pandemic.

Despite the continued restrictions we have had since our last report, we have continued through the efforts of our board and affiliated groups to glean some highlights for some of our regular events for the benefit of our community. Some examples of this are Festival Week who were able to host several events during the week, much to the surprise and delight of our locals and visitors. The community markets were a huge hit, despite the rain and had strong turn outs of both locals and visitors. And Flowers and Fairs who did a wonderful job continuing the legacy of the previous group, involving many members of the community with the Adopt a Pot scheme and making the town look beautiful and welcoming again.

We have been fortunate this year to hold a healthy number on our board of directors and attract new talent to the table. This has given us the opportunity to lessen the workload on some of the directors by appointing new roles and duties more evenly across the committee. We were delighted to appoint Lou Rollanson to the Bookings & Events role which we were able to expand to lessen Kim's never ending list of responsibilities. Lou now not only looks after our minutes and agendas but expertly deals with our bookings, website, social media and enquiries by email and messenger.

We have been fortunate over the past two years, despite the personal sacrifices that have been made by our board members due to the pandemic, in both our careers, businesses and personal lives, to have retained an exceptionally dedicated board of directors. Victoria and I are extremely proud to have held the reins over such a valuable and continuously dedicated board and membership for the past several years. With both of us having now served DADCA for over 10 years, this will be our final year serving on the DADCA board (however you cannot get rid of us, we will be continuing to volunteer in various capacities in the town) The priority of the existing board, as guided by us, will be to ensure our members and community will continue to be served while endeavouring to have a healthy board of directors and seek new members.

As our Treasurer will report separately, our financial position remains healthy, despite Covid-19 and the restrictions put on us, especially due to Lisa Dingwall (Dornoch Bookkeeping) and Gareth Dixon (Treasurer).

I would also like to pay special tributes to:-

All of our sub-committees & hidden volunteers.

My sincere thanks go to everyone who has given freely of their time to help at any of the events organised by any of the committees and organisations, which comprise the Community Association.

The activities of the various sub-committees under the DADCA umbrella are central to the social fabric of Dornoch and all too often their work is taken for granted, but without them Dornoch would be a much poorer place. Additionally, our thanks go to those local businesses who support the various fund raising activities of our sub-committees (in particular Festival Week and Flowers and Fairs), it is very much appreciated.

A special thanks should be given to Frankie Gunn & Scott McCue who give up a huge amount of their time & machinery to help with maintaining and preparing the bonfire each year and putting up the festival week bunting to name but a few things.

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2021**

**FINANCIAL REVIEW**

**Financial Review**

**THE TREASURER'S REPORT**

DADCA suffered a loss of £22,145 which was principally comprised of the use of the whole balance of the John Gordon Trust (£17,844) to refurbish the Social Club plus small losses suffered by DADCA, Fibre Fest and Flowers and Fairs due to a collapse in income due to Covid. However despite these losses, all parts of the Company have healthy cash balances at the end of the year.

**TAXATION STATUS**

The company is a recognised charity and as a result there is no liability on the company's income.

**RISK MANAGEMENT**

The directors actively review the major risks which the charity faces on a regular basis and believe that maintaining reserves at current levels, combined with an annual review of the controls over key financial systems, will provide sufficient resources in the event of adverse conditions. The directors have also examined other operational and business risks faced by the charity and confirm that they have established systems to mitigate the significant risks.

**RESERVES POLICY**

The present level of funding is adequate to support the continuation of the charity for the medium term and the directors consider the financial position of the charity to be satisfactory.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The management of the organisation is the responsibility of the Board of Directors who meet regularly. Directors are not remunerated for their work.

The Company is a non-profit making organisation and has Charitable Status.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

SC375856 (Scotland)

**Registered Charity number**

SC013716

**Registered office**

Dornoch Social Club  
School Hill  
Dornoch  
Sutherland  
IV25 3PF

**Trustees**

Mr D K Goskirk  
Mrs C Mackay - Co-Chair  
Ms V J Mackenzie - Co-Chair  
Cllr J McGillivray  
Mr J R Melville  
Mr A P Murray  
Ms K M Tewnion  
Mr G Dixon - Treasurer  
Mr J Horak  
Ms S MacDougall (resigned 30/4/21)

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31ST MARCH 2021**

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Company Secretary**

Ms K M Tewnion

**Independent Examiner**

Mr Gary Addison

ACCA

Goldwells Ltd

10 Knockbreck Street

Tain

Ross-Shire

IV19 1BJ

Approved by order of the board of trustees on 11<sup>th</sup> October 2021 and signed on its behalf by:

Ms K M Tewnion - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF  
DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**Independent examiner's report to the trustees of Dornoch and District Community Association ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2021.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mr Gary Addison  
ACCA  
Goldwells Ltd  
10 Knockbreck Street  
Tain  
Ross-Shire  
IV19 1BJ

11<sup>th</sup> October 2021

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31ST MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies		10,500	120	10,620	3,457
<b>Charitable activities</b>					
Community Funding		10,000	-	10,000	-
Other trading activities	2	1,193	1,258	2,451	30,253
Investment income	3	754	-	754	8,623
Other income		-	-	-	1,300
<b>Total</b>		22,447	1,378	23,825	43,633
<b>EXPENDITURE ON</b>					
Raising funds	4	15,210	18,090	33,300	13,756
<b>Charitable activities</b>					
Community Funding		11,021	1,649	12,670	21,821
<b>Total</b>		26,231	19,739	45,970	35,577
<b>NET INCOME/(EXPENDITURE)</b>		(3,784)	(18,361)	(22,145)	8,056
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		227,703	51,079	278,782	270,726
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>223,919</u>	<u>32,718</u>	<u>256,637</u>	<u>278,782</u>

The notes form part of these financial statements



**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**BALANCE SHEET  
31ST MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	8	181,443	181	181,624	183,499
<b>CURRENT ASSETS</b>					
Cash at bank		43,301	32,537	75,838	96,517
<b>CREDITORS</b>					
Amounts falling due within one year	9	(825)	-	(825)	(1,234)
<b>NET CURRENT ASSETS</b>		<u>42,476</u>	<u>32,537</u>	<u>75,013</u>	<u>95,283</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>223,919</u>	<u>32,718</u>	<u>256,637</u>	<u>278,782</u>
<b>NET ASSETS</b>		<u>223,919</u>	<u>32,718</u>	<u>256,637</u>	<u>278,782</u>
<b>FUNDS</b>	10				
Unrestricted funds				223,919	227,703
Restricted funds				<u>32,718</u>	<u>51,079</u>
<b>TOTAL FUNDS</b>				<u>256,637</u>	<u>278,782</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 11<sup>th</sup> October 2021 and were signed on its behalf by:

G Dixon - Trustee

The notes form part of these financial statements

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST MARCH 2021**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**2. OTHER TRADING ACTIVITIES**

	2021	2020
	£	£
Fundraising events	<u>2,451</u>	<u>30,253</u>

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2021**

**3. INVESTMENT INCOME**

	2021	2020
	£	£
Rents received	68	7,676
Deposit account interest	<u>686</u>	<u>947</u>
	<u><u>754</u></u>	<u><u>8,623</u></u>

**4. RAISING FUNDS**

**Investment management costs**

	2021	2020
	£	£
Property repairs	<u>31,151</u>	<u>299</u>

**5. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation - owned assets	1,875	1,884
Surplus on disposal of fixed assets	<u>-</u>	<u>(1,300)</u>

**6. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31st March 2021 nor for the year ended 31st March 2020.

**7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted funds £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	2,063	1,394	3,457
Other trading activities	24,118	6,135	30,253
Investment income	9,098	(475)	8,623
Other income	<u>1,300</u>	<u>-</u>	<u>1,300</u>
<b>Total</b>	36,579	7,054	43,633
 <b>EXPENDITURE ON</b>			
Raising funds	11,109	2,647	13,756

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2021**

**7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued**

	Unrestricted funds £	Restricted funds £	Total funds £
<b>Charitable activities</b>			
Community Funding	17,978	3,843	21,821
	<hr/>	<hr/>	<hr/>
<b>Total</b>	29,087	6,490	35,577
	<hr/>	<hr/>	<hr/>
<b>NET INCOME</b>	7,492	564	8,056
<b>Transfers between funds</b>	463	(463)	-
	<hr/>	<hr/>	<hr/>
<b>Net movement in funds</b>	7,955	101	8,056
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	219,748	50,978	270,726
	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>227,703</u>	<u>51,079</u>	<u>278,782</u>

**8. TANGIBLE FIXED ASSETS**

	Freehold property £	Motor vehicles £	Equipment £	Totals £
<b>COST</b>				
At 1st April 2020 and 31st March 2021	<u>180,000</u>	<u>1,567</u>	<u>15,776</u>	<u>197,343</u>
<b>DEPRECIATION</b>				
At 1st April 2020	-	1,449	12,395	13,844
Charge for year	<u>-</u>	<u>30</u>	<u>1,845</u>	<u>1,875</u>
At 31st March 2021	<u>-</u>	<u>1,479</u>	<u>14,240</u>	<u>15,719</u>
<b>NET BOOK VALUE</b>				
At 31st March 2021	<u>180,000</u>	<u>88</u>	<u>1,536</u>	<u>181,624</u>
At 31st March 2020	<u>180,000</u>	<u>118</u>	<u>3,381</u>	<u>183,499</u>

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2021**

**9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021 £	2020 £
Trade creditors	225	296
Accrued expenses	<u>600</u>	<u>938</u>
	<u>825</u>	<u>1,234</u>

**10. MOVEMENT IN FUNDS**

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
<b>Unrestricted funds</b>			
General fund	47,704	(3,784)	43,920
Revaluation Reserve			
	<u>179,999</u>	<u>-</u>	<u>179,999</u>
	227,703	(3,784)	223,919
<b>Restricted funds</b>			
Restricted Funds	51,079	(18,361)	32,718
	<u>278,782</u>	<u>(22,145)</u>	<u>256,637</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	22,447	(26,231)	(3,784)
<b>Restricted funds</b>			
Restricted Funds	1,378	(19,739)	(18,361)
	<u>23,825</u>	<u>(45,970)</u>	<u>(22,145)</u>

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2021**

**10. MOVEMENT IN FUNDS - continued**

**Comparatives for movement in funds**

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
<b>Unrestricted funds</b>				
General fund	39,749	7,492	463	47,704
Revaluation Reserve				
	<u>179,999</u>	<u>-</u>	<u>-</u>	<u>179,999</u>
	219,748	7,492	463	227,703
<b>Restricted funds</b>				
Restricted Funds	50,978	564	(463)	51,079
	<u>270,726</u>	<u>8,056</u>	<u>-</u>	<u>278,782</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	36,579	(29,087)	7,492
<b>Restricted funds</b>			
Restricted Funds	7,054	(6,490)	564
	<u>43,633</u>	<u>(35,577)</u>	<u>8,056</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
<b>Unrestricted funds</b>				
General fund	39,749	3,708	463	43,920
Revaluation Reserve				
	<u>179,999</u>	<u>-</u>	<u>-</u>	<u>179,999</u>
	219,748	3,708	463	223,919
<b>Restricted funds</b>				
Restricted Funds	50,978	(17,797)	(463)	32,718
	<u>270,726</u>	<u>(14,089)</u>	<u>-</u>	<u>256,637</u>

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31ST MARCH 2021**

**10. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	59,026	(55,318)	3,708
<b>Restricted funds</b>			
Restricted Funds	8,432	(26,229)	(17,797)
	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS</b>	<u>67,458</u>	<u>(81,547)</u>	<u>(14,089)</u>

**11. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31st March 2021.

**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31ST MARCH 2021**

	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>INCOME AND ENDOWMENTS</b>				
<b>Donations and legacies</b>				
Donations	10,500	120	10,620	3,457
<b>Other trading activities</b>				
Fundraising events	1,193	1,258	2,451	30,253
<b>Investment income</b>				
Rents received	68	-	68	7,676
Deposit account interest	<u>686</u>	<u>-</u>	<u>686</u>	<u>947</u>
	754	-	754	8,623
<b>Charitable activities</b>				
Grants	10,000	-	10,000	-
<b>Other income</b>				
Gain on sale of tangible fixed assets	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,300</u>
<b>Total incoming resources</b>	22,447	1,378	23,825	43,633
<b>EXPENDITURE</b>				
<b>Raising donations and legacies</b>				
Fundraising Events	2,148	1	2,149	13,457
<b>Investment management costs</b>				
Property repairs	13,062	18,089	31,151	299
<b>Charitable activities</b>				
Insurance	1,725	146	1,871	-
Light and heat	2,247	-	2,247	3,418
Telephone	446	-	446	360
Advertising	778	-	778	2,493
Sundries	-	869	869	2,080
Caretaking	1,180	-	1,180	6,714
Performing Rights	-	-	-	401
Charitable Donations	500	50	550	1,200
Licenses	177	-	177	437
Motor vehicles	29	-	29	39
Computer equipment	<u>1,261</u>	<u>584</u>	<u>1,845</u>	<u>1,845</u>
	8,343	1,649	9,992	18,987
<b>Support costs</b>				

This page does not form part of the statutory financial statements



**DORNOCH AND DISTRICT  
COMMUNITY ASSOCIATION**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31ST MARCH 2021**

	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>Support costs</b>				
<b>Governance costs</b>				
Accountancy and legal fees	<u>2,678</u>	<u>-</u>	<u>2,678</u>	<u>2,834</u>
Total resources expended	<u>26,231</u>	<u>19,739</u>	<u>45,970</u>	<u>35,577</u>
<b>Net income</b>	<u>(3,784)</u>	<u>(18,361)</u>	<u>(22,145)</u>	<u>8,056</u>