



# Teaching Contestable Markets

A Level Economics

Hosted by Jon Clark and Ruth Tarrant

## **Coming soon...Student Workshops**

#### About this event

The Strong Foundations workshop format is designed to:

- Reinforce core A Level Economics teaching content that has been taught so far, including key foundation topics from Year 1
- Enable students to catch-up with, and re-cap key topics from Year 1 (AS) that will may be examined in the terminal exams but which will not be taught again
- Build student understanding of, and confidence in the core assessment skills that they
  need to master in order to perform strongly in the three terminal papers.
- · Help students prepare effectively, and provide a focus for mock exams in early 2017

#### The A Level Economics Strong Foundations Workshop combines:

- Four hours of intensive large-group tuition by our experienced A Level Economics presenter team
- An enlarged workshop booklet containing all the session content, extension activities, guidance on exam-board specific exam technique and other essential revision materials

Strong Foundations – for Year 13s in November and December 2016, at Vue Cinemas in Portsmouth, London, Cambridge, Birmingham, Bristol, Manchester, Leeds, and Gateshead – limited tickets left!

Also **Flying Start** for Year 12s and **Grade Booster** for Year 13s, March to May





## **Session Aims**

### Contestability

- Understanding the concept of a contestable market and some of its characteristics
- Understand what impacts on levels of contestability

#### Resources

 4 resources for introducing and testing these concepts



A contestable market ......

is a market structure where there is freedom of entry and exit.

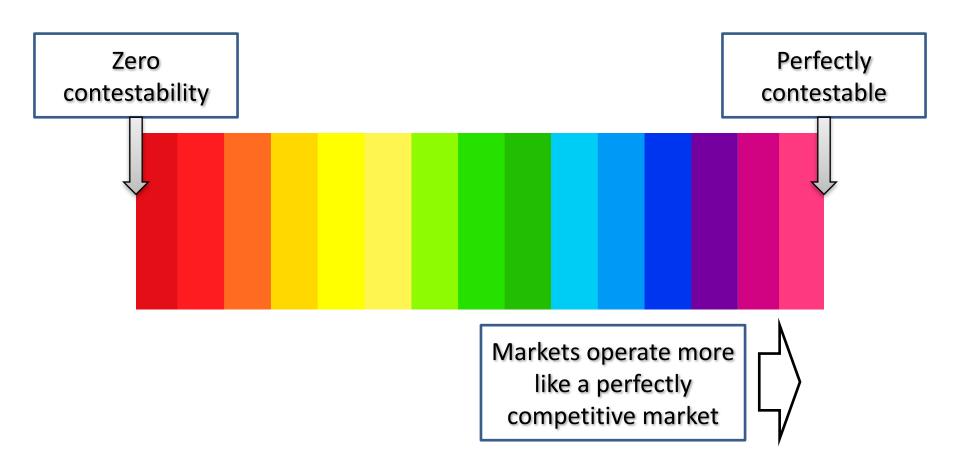
Contestable market theory is **not....** 

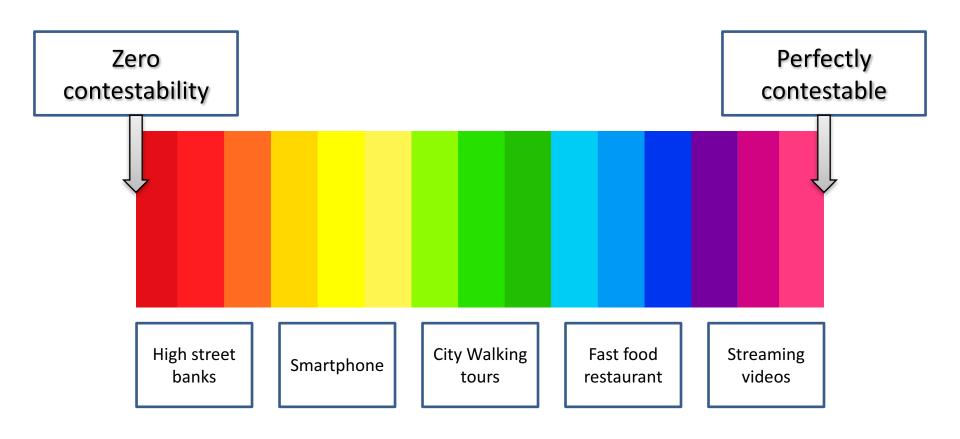
the level of competition in a market

A contestable market ......

is a market structure where there is freedom of entry and exit.

The behaviour of firms is determined by the **potential** for competition.





## **Sunk Costs**

CONTESTABLE MARKETS			tutor <b>2u</b>
Sunk Costs			
	s, closure costs (such a		an industry. Sunk costs penalty costs on leasing),
***			Street, Street
Budget hotel chain	Courier Service	Dog grooming service	Breakfast cereal manufacturer
Task 2: Think of a me	thod that a business co	uld use to reduce ti	hose sunk costs
Task 3: Which of the I	markets above is the mo	ost contestable? Ju	ustify your answer
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## **Barriers to exit - Sunk Costs**

Sunk costs can not be recovered if a business decides to leave an industry. Sunk costs include asset write-offs, closure costs (such as redundancy pay, penalty costs on leasing) and loss of business reputation.

What type of sunk costs could exist for the following businesses if they were to leave the industry?

A budget hotel chain

**Courier Service** 

Dog grooming service

Breakfast cereal manufacturer

Loss of reputation if firm has other business concerns

Redundancy costs

Bad debts owed by owner

Asset write-offs for machinery



## **Barriers to exit - Sunk Costs**

A budget hotel chain

**Courier Service** 

Dog grooming service

Breakfast cereal manufacturer

Loss of reputation if firm has other business concerns

Redundancy costs

Bad debts owed by owner

Asset write-offs for machinery

Sell chain to established firm

Employ people on fixed term contracts Consider ownership status

Lease machinery

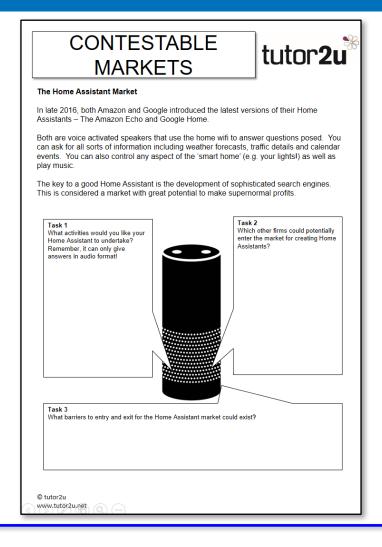
Think of a method that a business could use to reduce those sunk costs



## **Sunk Costs**

CONTESTABLE MARKETS tutor2					
Sunk Costs					
			n industry. Sunk costs penalty costs on leasing),		
HOTEL	<b>7</b>		See N		
Budget hotel chain	Courier Service	Dog grooming service	Breakfast cereal manufacturer		
Task 2: Think of a me	thod that a business co	uld use to reduce th	hose sunk costs		
Task 3: Which of the markets above is the most contestable? Justify your answer					
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When a business enters an industry to take advantage of temporarily supernormal profits

#### A New Market – the Home Assistant



In late 2016, both Amazon and Google introduced the latest versions of their home assistants – The Amazon Echo and Google Home.

Both are voice activated speakers that use the home wifi to answer questions posed. You can ask for all sorts of information including weather forecasts, traffic details, calendar events. You can also control any aspect of the 'smart home' (e.g. your lights!) as well as play music.





When a business enters an industry to take advantage of temporarily supernormal profits

#### A New Market – the Home Assistant



The key to a good Home Assistant is the development of sophisticated search engines.
This is considered a market with great potential to make **supernormal** profits.

Task 1

What activities would you like your Home Assistant to undertake? Remember, it can only give answers in audio format!





When a business enters an industry to take advantage of temporarily supernormal profits

#### A New Market – the Home Assistant



Task 2

Which other firms could potentially enter the market for creating Home Assistants?



When a business enters an industry to take advantage of temporarily supernormal profits

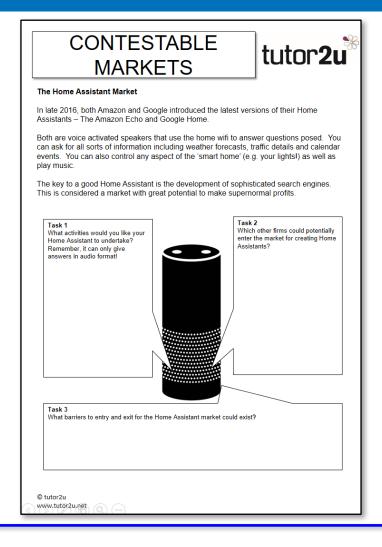
#### A New Market – the Home Assistant



Task 3

What barriers to entry and exit for the Home Assistant market could exist?





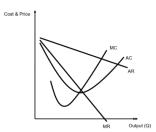


#### CONTESTABLE tutor**2u MARKETS** How contestability impacts on the performance of an industry Uber Technologies Inc are most famous for their taxi service where consumers use their smartphones to submit requests and its software finds the nearest driver. The company has now moved into other markets including food delivery, package deliveries, and car pooling, as well as a water-taxi service in Turkey. The success of the company has given rise to the term 'uberisation' - where firms are using the power of peer-to-peer transactions to reduce costs and improve services for Task 1: What other possible industries could see a rise in 'peer-to-peer' transactions, where technology allows consumers and suppliers to interact more quickly or without a third party organization's involvement? Task 2: What is the likely impact on the grocery market if Uber expands its food delivery service? How would established grocery stores respond? © tutor2u www.tutor2u.net

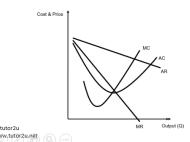
#### CONTESTABLE **MARKETS**

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Task 3: Markets facing the possible intervention of new firms are more likely to look for alternative business objectives than profit maximization as they know that competition could potentially exist in the near future. For example they may maximize revenue rather than profit maximize. On the diagram below, draw in profit maximisation and revenue maximisation points indicating price and output for each



Task 4: Firms in contestable markets may also seek to keep prices relatively low so that they can compete and aim to make normal profits. On the diagram below draw in the point where normal profits would be achieved indicating price and output.

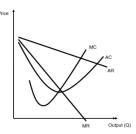


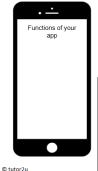
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#### CONTESTABLE **MARKETS**

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Task 5: Firms in contestable markets may also seek to match customer expectations and invest in improving the quality of their products and they may aim to be allocatively efficient. On the diagram below draw in the point where allocative efficiency would be achieved indicating price and output.





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Task 6: Uberisation! Can you think of another use of smartphones that uses the peer-to-peer method of assisting customers and suppliers to communicate?

In the space below outline the functions of your smartphone app. Suggest possible disadvantages of the app and explain reasons why such a service may not currently exist.

Disadvantages of your app



## **Uberisation**



Uber Technologies Inc are most famous for their taxi service where consumers use their smartphones to submit requests and its software finds the nearest driver. The company has now moved into other markets including food delivery, package deliveries, and car pooling, as well as a water-taxi service in Turkey.



## **Uberisation**



The success of the company has given rise to the term 'uberisation' – where firms are using the power of peer-to-peer transactions to reduce costs and improve services for consumers.

## **Uberisation**



Task 1: What other possible industries could see a rise in 'peer-to-peer' transactions, where technology allows consumers and suppliers to interact more quickly or without a third party organisation's involvement?

## **Uberisation**



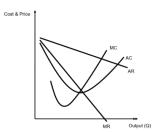
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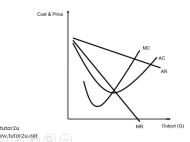
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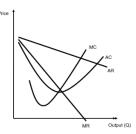


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#### CONTESTABLE **MARKETS**

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# Levels of contestability

Contestability within a market is determined by factors other than just sunk costs

Consumer loyalty

Regulations

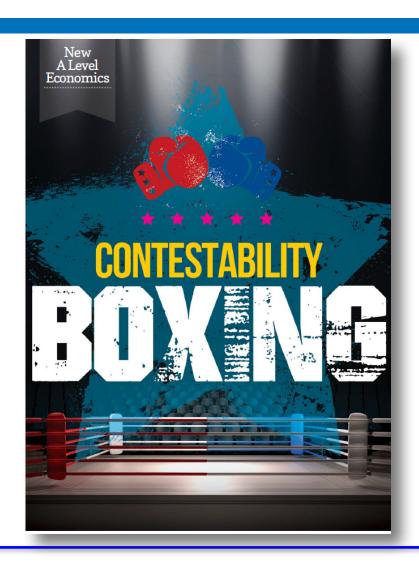
Access to technology for production

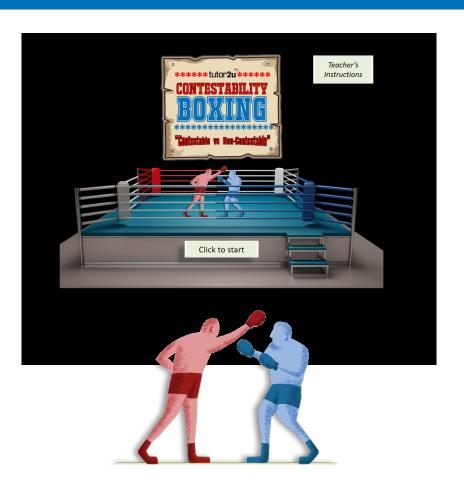
Information for supplier

Access to raw materials

Access to skilled labour

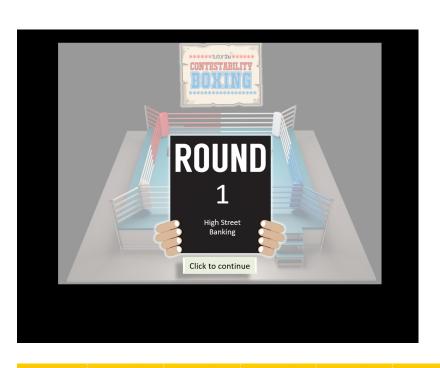
# **Contestability Boxing**

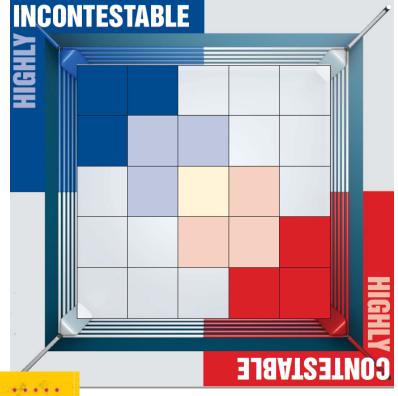






# **Contestability Boxing**











\*\*\*\* Easy access to technology for production

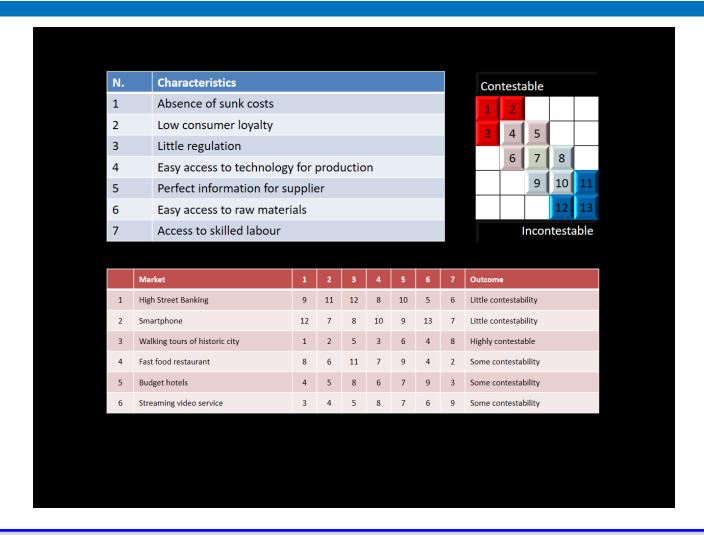
\*\* \* \* \* Perfect information for supplier

\*\* \* \* \* Easy access to raw materials

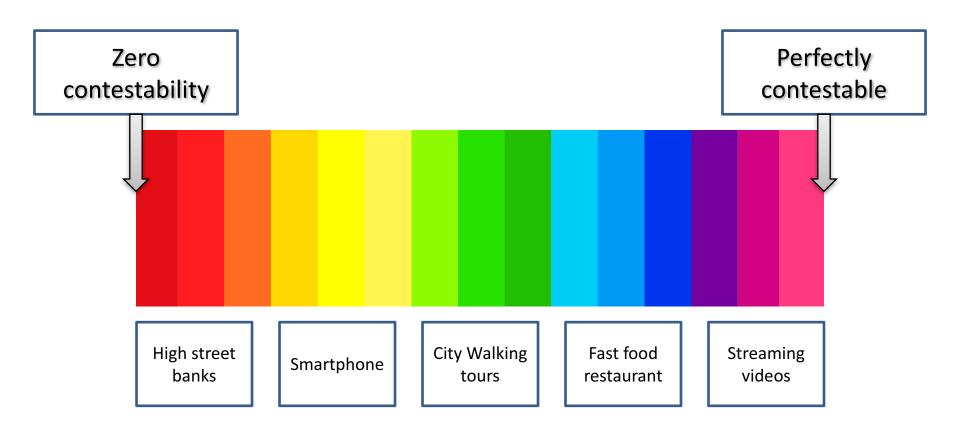
Access to skilled labour



# **Contestability Boxing**









## **Today's Resources**

- Today's resources will also appear on the tutor2u economics
   Facebook pages and the tutor2u blog
  - https://www.facebook.com/groups/edexceleconomicsteache
     rs/
  - https://www.facebook.com/groups/ocreconomicsteachers/
  - https://www.facebook.com/groups/aqaeconomicsteachers/
- Sign up to our Daily Digest to receive an email every morning: www.tutor2u.net/dailydigest
- Please follow us on Twitter @tutor2uEcon, @tutor2uGeoff,
   @tutor2u\_jon and spread the word...

#### **Any Questions?**







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